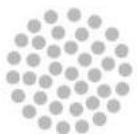


A stylized world map in shades of blue and teal, overlaid with a network of black lines representing flight routes or connections between various global locations.

## **Workshop on the Performance Enhancement of the ANS through the ICAO ASBU framework**

Dakar, Senegal, 18-22 September 2017  
presented by Emeric Osmont



**indra**



| ICAO

# **The Aviation Community**

## **Indra**

# The Aviation Community

## Driving Economic Recovery Aviation's Global Impacts

Source: ATAG, ICAO



**\$2.4 trillion**

Contributed to global GDP annually  
(direct, indirect and induced, 2012)



**3.3 billion**

Passengers annually  
(carried on scheduled traffic, 2014)



**\$6.4 trillion**

Value of air cargo annually  
(2012)

 GANP 2016–2030

Air transport plays a major role in driving sustainable economic and social development. It directly and indirectly supports the employment of 58.1 million people, contributes over \$2.4 trillion to global Gross Domestic Product (GDP), and carries over 3.3 billion passengers and \$6.4 trillion worth of cargo annually.

The 2016–2030 ICAO Global Air Navigation Plan presents all States with a comprehensive planning tool supporting a harmonized global Air Navigation system. It identifies all potential performance improvements available today, details the next generation of ground and avionics technologies that will be deployed worldwide, and provides the investment certainty needed for States and Industry to make strategic decisions for their individual planning purposes.

Source: GANP Fifth Edition 2016

## 2017–2019 Strategic Objectives

- A. Safety**  
Enhance global civil aviation safety.
- B. Air Navigation Capacity and Efficiency**  
Increase capacity and improve efficiency of the global civil aviation system.
- C. Security and Facilitation**  
Enhance global civil aviation security and facilitation.
- D. Economic Development of Air Transport**  
Foster the development of a sound and economically-viable civil aviation system.
- E. Environmental Protection**  
Minimize the adverse environmental effects of civil aviation activities.

## THE 2016–2030 GLOBAL AIR NAVIGATION PLAN

- Obliges States to map their national or regional programmes against the harmonized GANP, but provides them with far greater certainty of investment.
- Requires active collaboration among States through the PIRGs in order to coordinate initiatives within applicable regional Air Navigation Plans.
- Provides required tools for States and regions to develop comprehensive business case analyses as they seek to realize their specific operational improvements.
- Provides a vision of the evolution of the Global ATM system and the potential requirements to industry, for better anticipation in its products.

GANP 2016–2030 

**Indra**

## Global IT, Defense and Transport & Traffic company



**€ 2.7 Bn**  
Sales 2016



Complete offering for  
**all industries**



**40,000**  
employees



**R&D 6-8% of sales**  
+200 deals with research centres  
and universities



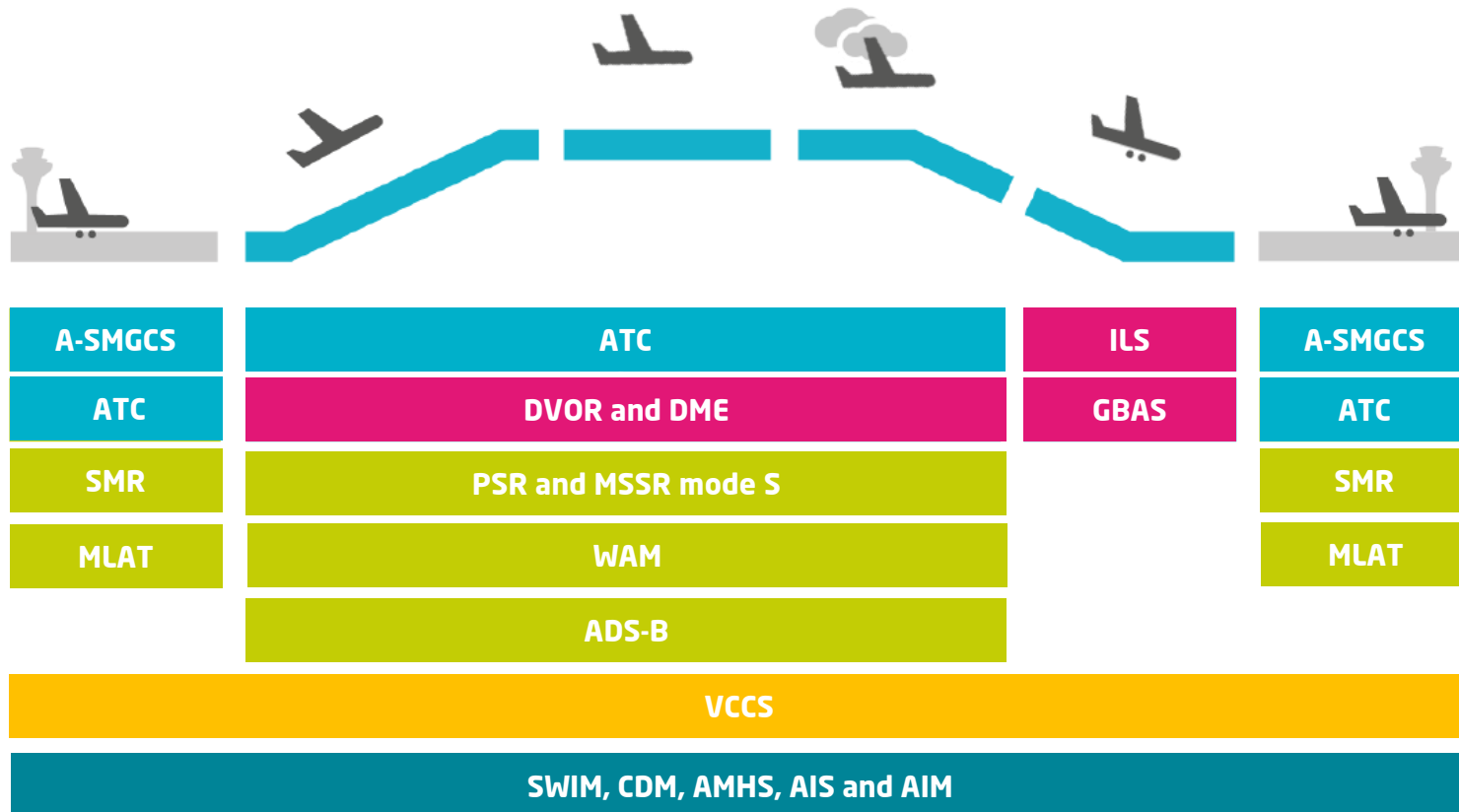
Projects in  
**+160** countries



**Leading clients**  
in key geographies and  
industries



## CNS / ATM equipments for all flight phases





## Committed to globally harmonized ATM



### R&D Activities

#### Research and Innovation:

- Strong involvement in **SESAR**
- Cooperation **SESAR/NEXTGEN**
- Functional evolution
- **Technical:** open systems, interface standards, adv. middleware

### Standards & Regulation

#### Indra contribution in:

- **EUROCAE/RTCA** working groups
- **Eurocontrol/EU** Programmes
- **ICAO/ASBU**



# Indra

## In all continents



Over **4,000**  
installations

In over  
**160**  
countries

 COUNTRIES WITH INDRA'S ATM/CNS SYSTEMS

Date: 25 Jan 2017

**ASBU...WHERE ARE WE?**



# Indra and ASBU...where are we?

Indra complete **CNS ATM & Airports solutions** covers is included in most of ASBU modules

Indra ATM System already **meets Block 0** and is ready to **meet Block 1 no later than 2018**; whilst Block 2 and Block 3 are in the **roadmap** for future implementations.

Performance Based navigation (**PBN**), Continuous Descent Operations (**CDO**), Continuous Climb Operations (**CCO**) and Air Traffic Flow Management (**ATFM**), including runway sequencing capabilities are part of the **core of our products** and in line with **ICAO GANP 2017-2019 Priorities**

Indra is a leading contributor to **SESAR**, iTEC and other global initiatives, where ASBU is followed

## **“Minimum path to global interoperability and safety”:**

**BO-ACAS** This Module is identified as N/A for an ATM System.

**BO-APTA** (Optimization of Approach Procedures including vertical guidance). This Module is covered by the current solution of Indra ATM System.

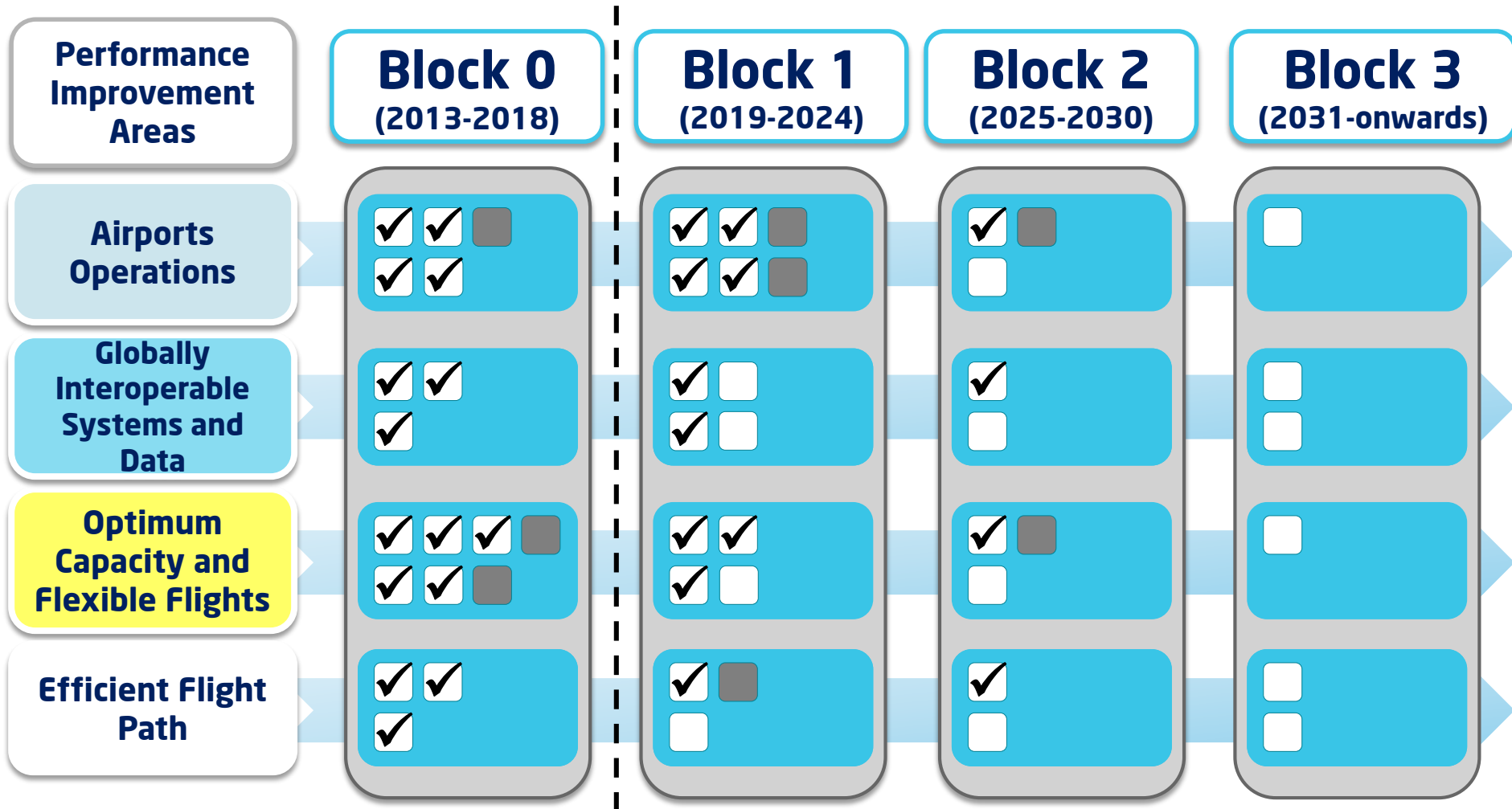
**BO-DATM** (Service Improvement through Digital Aeronautical Information Management) This Module is covered by the current solution of Indra ATM System.

**BO-FICE** (Increased Interoperability, Efficiency and Capacity through Ground-Ground Integration) This Module is covered by the current solution of Indra ATM System.

**BO-ASUR** (ADS-B out and MLAT). This Module is covered by the current solution of Indra ATM System.

Three **Block 1 Modules (B1-FICE, B1-DATM, B1-SWIM)** are expected to be deployed worldwide in the coming years within the concept of “minimum path to global interoperability and safety”. Harmonization and interoperability constraints should make them essential, becoming the foundations of the future ATM system. **All these three Modules are covered by the current solution of Indra ATM System.**

# Indra ATM (ACC APP TWR) system alignment with ASBUs



☒ Already Implemented

☐ In roadmap

☐ Not applicable

# Indra ATM (ACC APP TWR) system alignment with ASBUs

## Block 0 in perspective

### Performance Improvement Areas

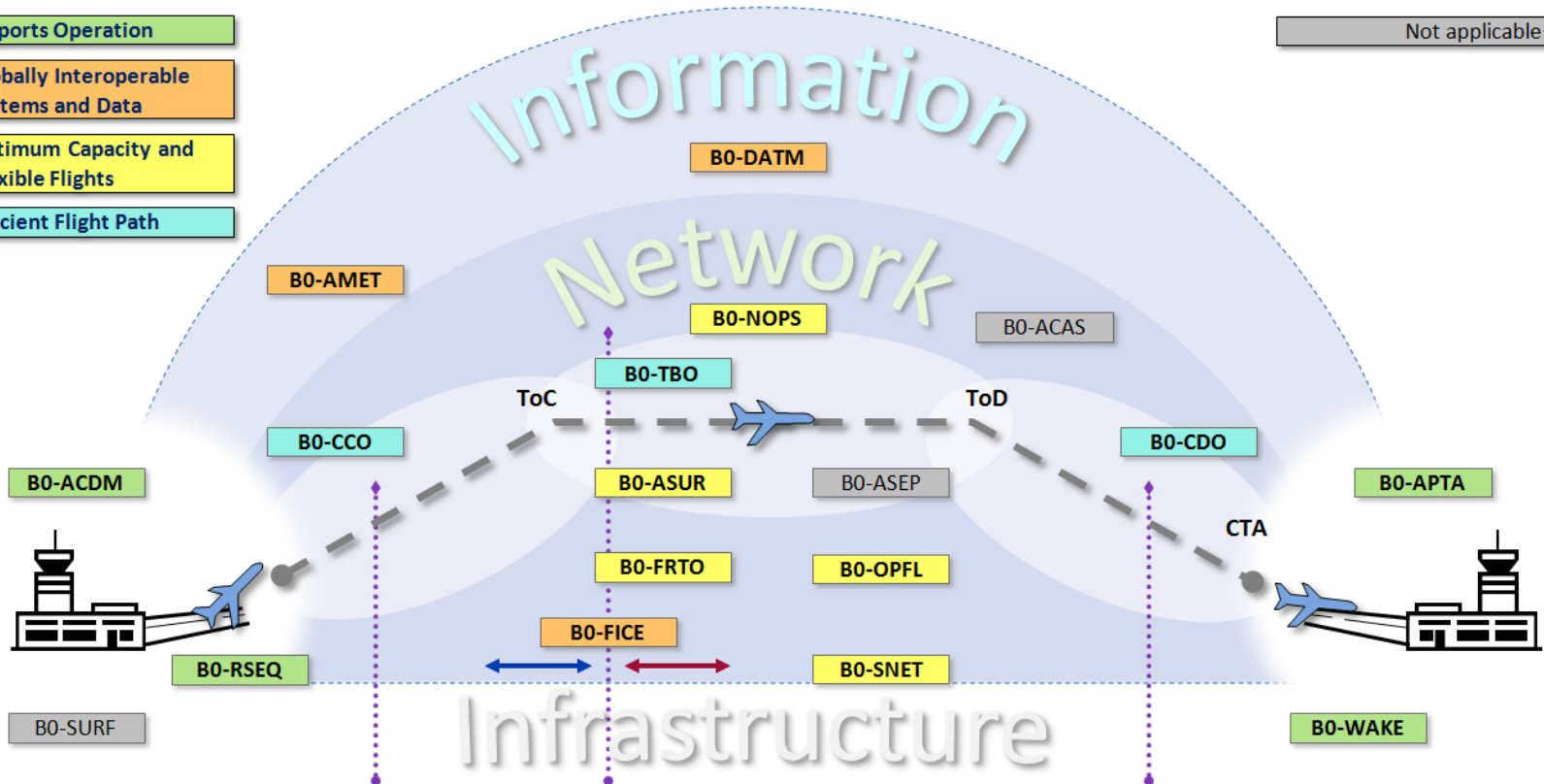
Airports Operation

Globally Interoperable  
Systems and Data

Optimum Capacity and  
Flexible Flights

Efficient Flight Path

Not applicable



2017 INDRA Implemented ASBU Block 0 Modules: **15/15 (100%)**

# Indra ATM (ACC APP TWR) system alignment with ASBUs

## Block 1 in perspective

### Performance Improvement Areas

Airports Operation

Globally Interoperable  
Systems and Data

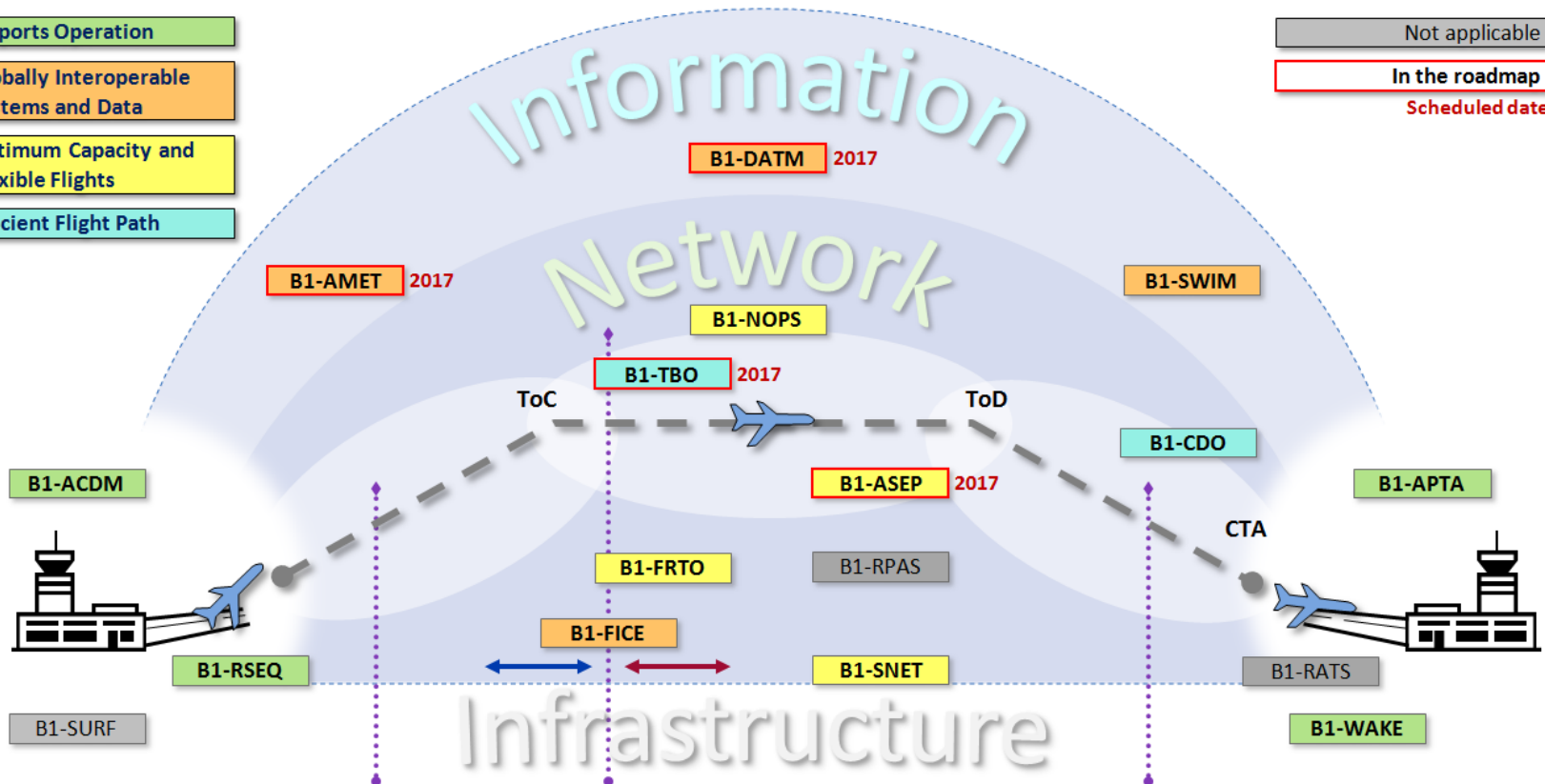
Optimum Capacity and  
Flexible Flights

Efficient Flight Path

Not applicable

In the roadmap

Scheduled date



2017 INDRA Implemented ASBU Block 1 Modules: **10/14 (71%)**

2019 INDRA Implemented ASBU Block 1 Modules: **14/14 (100%)**

# Indra ATM (ACC APP TWR) system alignment with ASBUs

## Block 2 in perspective

### Performance Improvement Areas

Airports Operation

Globally Interoperable  
Systems and Data

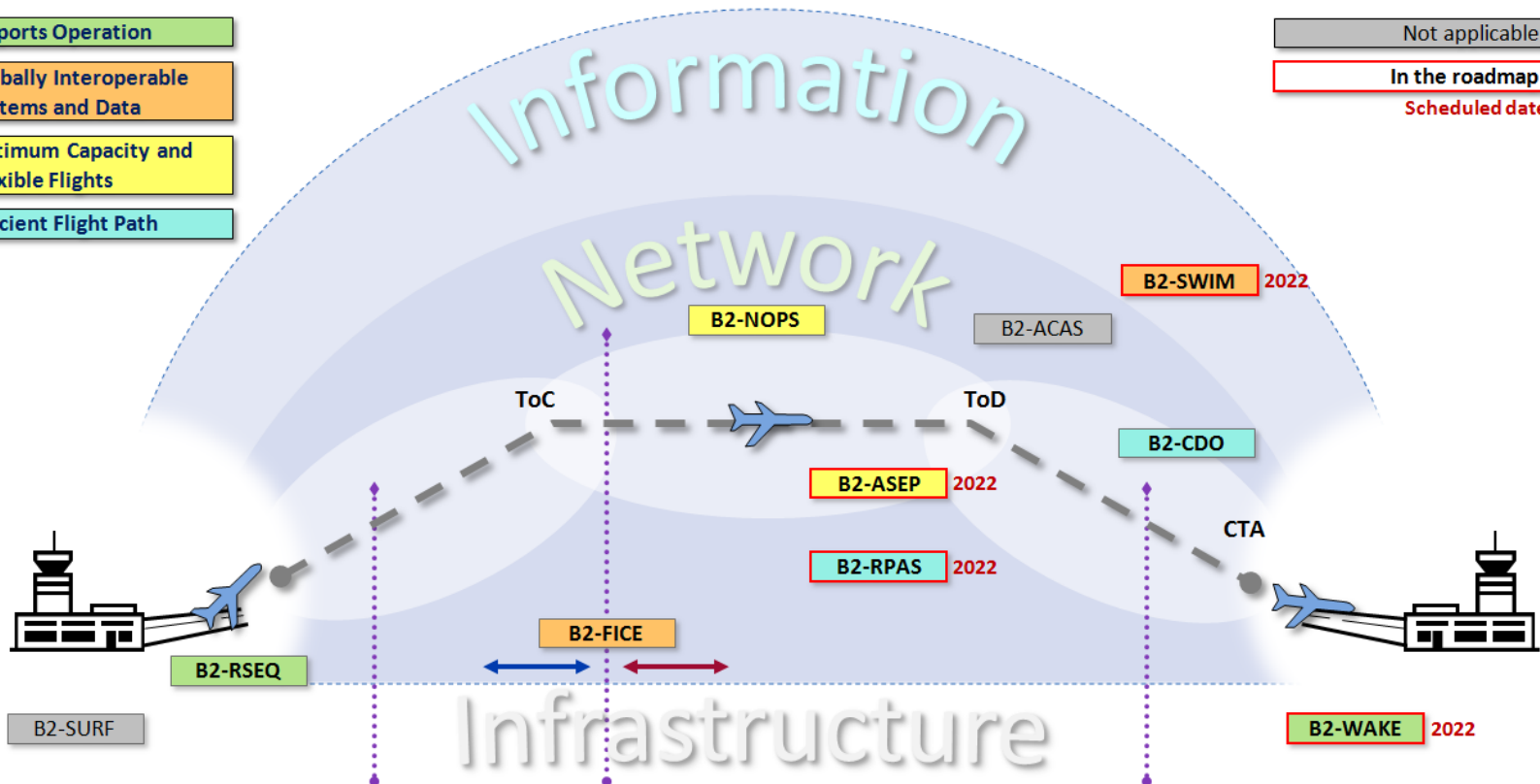
Optimum Capacity and  
Flexible Flights

Efficient Flight Path

Not applicable

In the roadmap

Scheduled date



2017 INDRA Implemented ASBU Block 2 Modules: **4/8 (50%)**

2025 INDRA Implemented ASBU Block 2 Modules: **8/8 (100%)**



# Indra ATM (ACC APP TWR) system alignment with ASBUs

## Block 3 in perspective

### Performance Improvement Areas

Airports Operation

Globally Interoperable  
Systems and Data

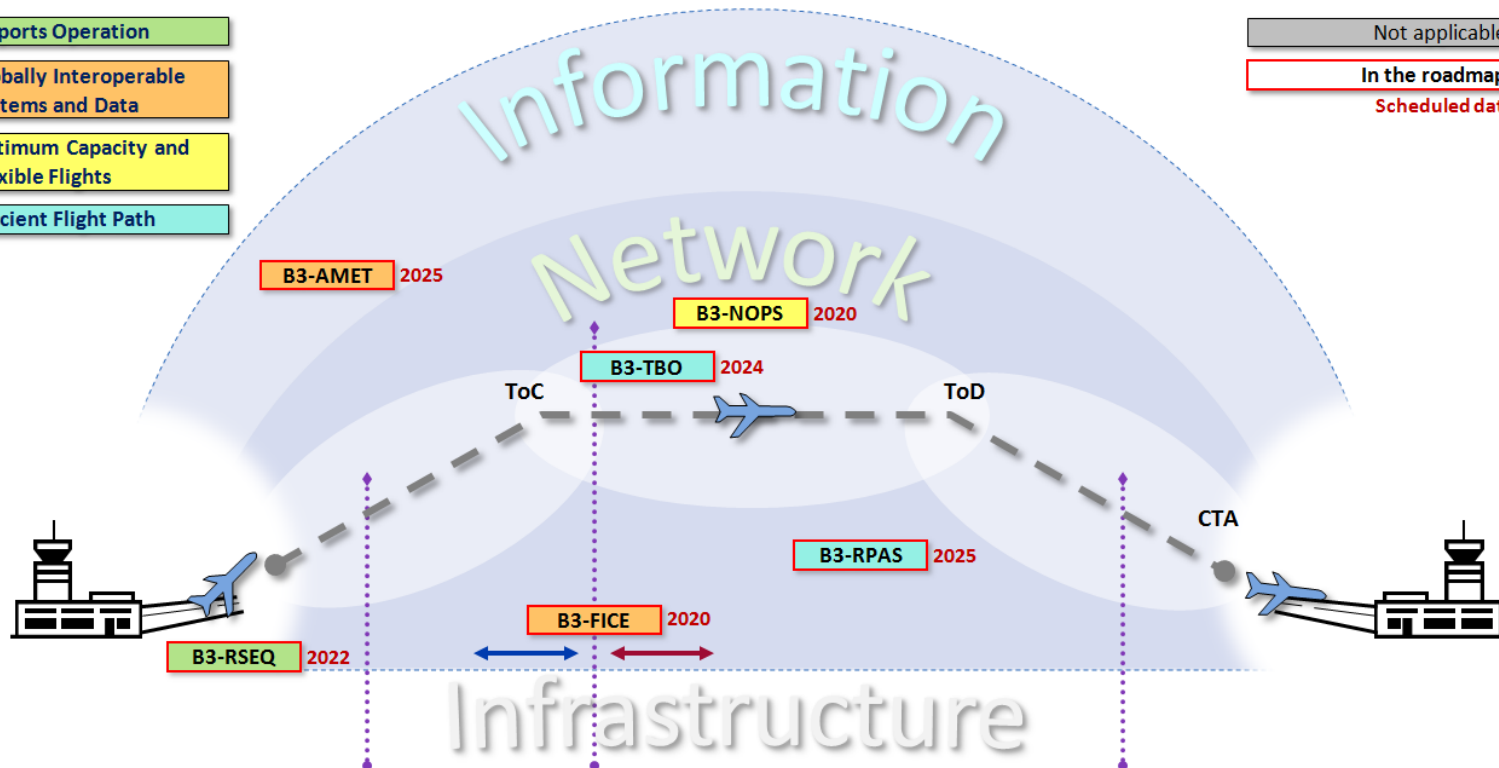
Optimum Capacity and  
Flexible Flights

Efficient Flight Path

Not applicable

In the roadmap

Scheduled date



2017 INDRA Implemented ASBU Block 3 Modules: **0/6 (0%)**

2031 INDRA Implemented ASBU Block 3 Modules: **6/6 (100%)**

# Indra ATM (ACC APP TWR) system alignment with ASBUs

## Performance Improvement Areas (PIA)

### PIA 1: Airport Operations

**Thread**

- Airport Accessibility (APTA)
- Wake Turbulence Separation (WAKE)
- Runway Sequencing (RSEQ)
- Surface Operations (SURF)
- Airport Collaborative Decision Making (ACDM)
- Remote Air Traffic services (RATS)

### PIA 2: Globally Interoperable Systems and Data

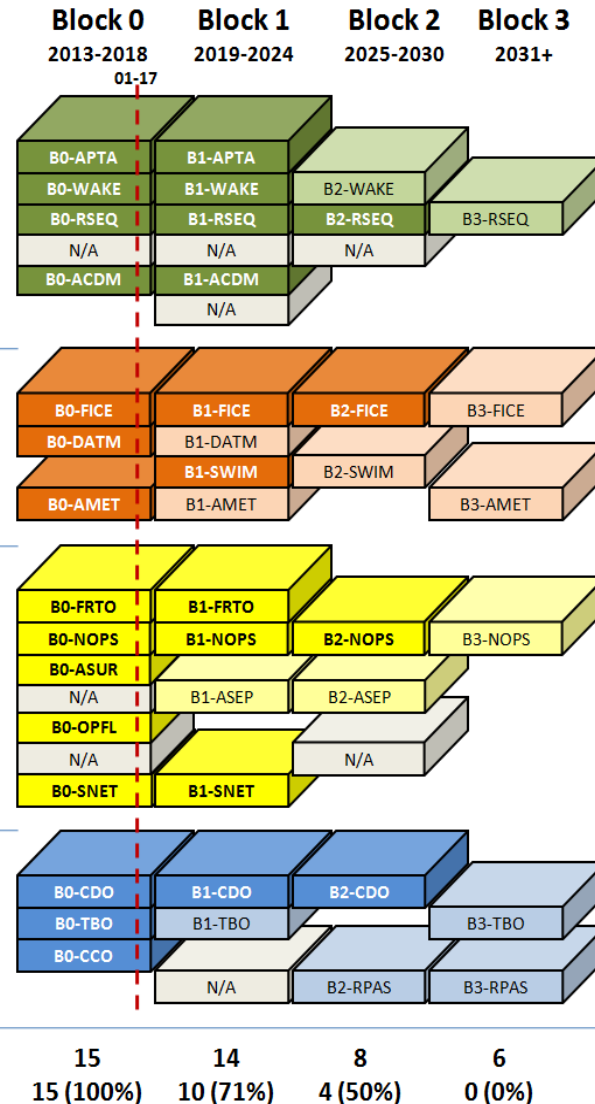
- Flight and Flow Information FF/ICE (FICE)
- Digital Air Traffic Management (DATM)
- System Wide Information Management (SWIM)
- Advanced Meteorological Information (AMET)

### PIA3: Optimum Capacity and Flexible Flights

- Free-Route Operations (FRTO)
- Network Operations (NOPS)
- Alternative Surveillance (ASUR)
- Airborne Separation (ASEP)
- Optimum Flight Levels (OPFL)
- Airborne Collision Avoidance Systems (ACAS)
- Safety Nets (SNET)

### PIA 4: Efficient Flight Path

- Continuous Descent Operations (CDO)
- Trajectory-Based Operations (TBO)
- Continuous Climb Operations (CCO)
- Remotely Piloted Aircraft Systems (RPAS)



# Indra Avitech (AMHS AIS AIM) alignment with ASBUs

## Block 0 2013 - 2018

Airport Operations		
B0-APTA	Optimization of Approach Procedures including vertical guidance	Avitech AIM Avitech ATM
B0-SURF	Safety and Efficiency of Surface Operations (A-SMGCS Level 1-2)	Avitech AIM
B0-ACDM	Improved Airport Operations through Airport-CDM	Avitech AIM Avitech ATM Avitech MET Avitech MHS Avitech SWIM
Globally Interoperable Systems and Data		
B0-FICE	Increased Interoperability, Efficiency and Capacity through Ground-Ground-Integration	Avitech ATM Avitech SWIM
B0-DAIM	Service Improvement through Digital Aeronautical Information Management	Avitech AIM Avitech SWIM
B0-AMET	Meteorological Information supporting enhanced operational efficiency and safety	Avitech ATM Avitech MET Avitech SWIM
Efficient Flight Paths		
B0-CDO	Improved Flexibility and Efficiency in Descent Profiles (CDOs)	Avitech AIM Avitech ATM
B0-CCO	Improved Flexibility and Efficiency in Departure Profiles - Continuous Climb Operations (CCOs)	Avitech AIM Avitech ATM

## Block 1 2019 - 2024

Airport Operations		
B1-APTA	Optimized Airport Accessibility	Avitech AIM Avitech ATM
B1-SURF	Enhanced Safety and Efficiency of Surface Operations - SURF, SURF IA and Enhanced Vision Systems (EVS)	Avitech AIM
B1-ACDM	Optimized Airport Operations through Airport-CDM	Avitech AIM Avitech ATM Avitech MET Avitech MHS Avitech SWIM
B1-RATS	Remotely Operated Aerodrome Control	Avitech ATM
Globally Interoperable Systems and Data		
B1-FICE	Increased Interoperability, Efficiency and Capacity through FF-ICE, Step 1 application before Departure	Avitech ATM Avitech SWIM
B1-DATM	Service Improvement through Integration of all Digital ATM Information	Avitech AIM Avitech SWIM
B1-SWIM	Performance Improvement through the application of System Wide Information Management (SWIM)	Avitech SWIM
B1-AMET	Enhanced Operational Decisions through Integrated Meteorological Information (Planning and Near-Term Service)	Avitech MET Avitech SWIM
Efficient Flight Paths		
B1-CDO	Improved Flexibility and Efficiency in Descent Profiles (CDOs) using VNAV	Avitech AIM Avitech ATM
B1-RPAS	Initial Integration of Remotely Piloted Aircraft (RPA) Systems into non-segregated airspace	Avitech AIM Avitech ATM Avitech MET Avitech SWIM



Agence pour la Sécurité de la Navigation  
Aérienne en Afrique et à Madagascar

## ASECNA OPERATING THE FIRST PAN AFRICAN AMHS LINK USING INDRA'S TECHNOLOGY

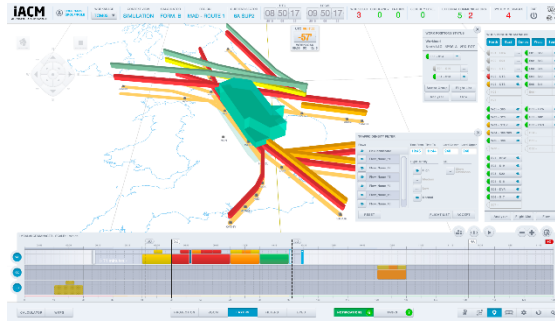
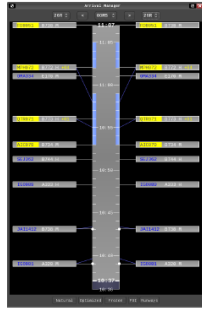


ASECNA countries and operational AMHS link between Togo and Benin

# Indra CNS ATM roadmap in line with ASBU



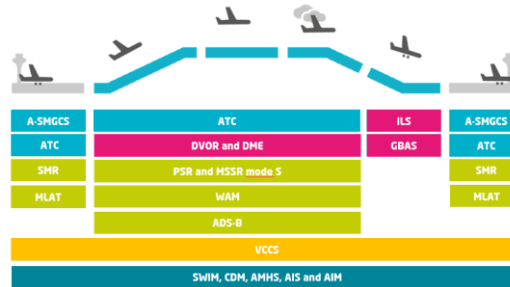
**AMAN DMAN, 2017-19**  
GANP priority



**iACM ATFM, 2017-19**  
GANP priority



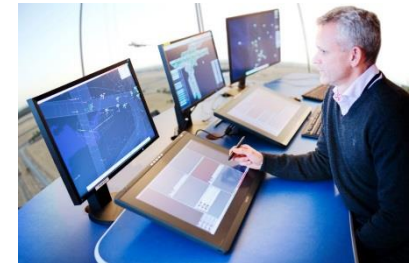
reddot design award  
best of the best 2016



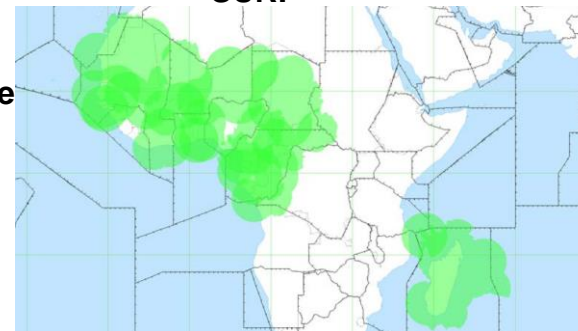
**GBAS, thread APTA**



**ASMGCS, thread SURF**



**ADS-B WAM MLAT, thre**  
**ASUR, OPFL**



Agence pour la Sécurité de la Navigation  
Aérienne en Afrique et à Madagascar

**ASBU and regional programs: SESAR**



# Single European Sky

The costs of **fragmentation** of European airspace have been estimated at **€4 bn pa**.

To save costs and meet growing capacity demand, **ATM systems** must become **interoperable** and **methods of operation** across Europe must become **aligned**.

In addition, a **unified European airspace structure** would allow for more efficient flights across the European sky.

The European Union **Single European Sky** Programme aims to enable this.

	US	EU
<b>Airspace</b> (millions of km <sup>2</sup> )	<b>10.4</b>	<b>11.5</b>
<b>Flights</b> (IFR, in millions)	<b>15.9</b>	<b>9.5</b>
<b>Service Providers</b> (en route)	<b>1</b>	<b>38</b>
<b>Area Control Centres</b>	<b>20</b>	<b>63</b>
<b>Air traffic controllers</b>	<b>14.6</b>	<b>16.7</b>
<b>Flights per controller</b>	<b>1089</b>	<b>569</b>
Share of <b>departure delays</b> > 15 min. due to <b>en route constraints</b>	<b>0.1%</b>	<b>5.7%</b>

Source: EUROCONTROL & FAA Study March 2012, Figures 2010


## Single European Sky high level goals



✦ A **27%** increase  
in Europe's airspace  
capacity



✦ A **40%** reduction in  
accident risk per flight  
hour - corresponding to  
the safety need associa-  
ted with the anticipated  
traffic growth



✦ A **2.8%** reduction  
per flight in environmental  
impact;



✦ A **6%** reduction in  
cost per flight.



SESAR is the European R&D programme which enables the realisation of the Single European Sky.

SESAR will drive improvements to the procedures and technologies being used by all stakeholders in order to **increase capacity** and **safety**, and **reduce environmental impact** and **flight costs**.

## Benefits

- **Increase** airspace **capacity** using **trajectory-based operations**.
- **Increase safety** with enhanced conflict, detection and resolution tools.
- A **reduction** in aircraft **emissions** and **fuel costs** by optimising aircraft trajectories.
- **Optimisation** of staff resources and an increase in productivity.
- Improved **interoperability** between systems and **reduced operational costs**.

## Indra within SESAR1



Indra has been a **key member** of SESAR since the definition phase as an integral European Ground Industry Manufacturer.

Indra participates in a third of all SESAR projects, playing a **leading role** in 28.

Indra contributed **€140M investment** to the Development Phase in SESAR 1

Indra contributed actively to the definition of the **European ATM Master Plan**, which defines SESAR's targets and objectives.

ATM **concepts** and **architectural** frameworks developed within SESAR are **incorporated** into Indra iTEC and other products.

## Indra within SESAR 2020



Indra is willing to continue as a **key member** in SESAR 2020 Programme as an integral European Ground Industry Manufacturer.

Indra has bid to participate in 26 of the 28 SESAR 2020 Industrial Research and Very Large-scale Demonstrations projects, playing a **leading role** in 2 of them.

Indra is aiming to contribute over **€60M** to the SESAR 2020 Programme, being 60% of this budget allocated to the ATC domain

Key ANPSs being partners of Indra for S2020 Solutions validations in the ATC domain are DFS, ECTRL-MUAC, ENAIRE, NATS, ON, PANSA

# Indra's main contribution to the SESAR Solutions

In the areas of **Advanced air traffic services**, **Optimised ATM network services** and **Enabling aviation infrastructure**

Interoperability  
Ground-Ground

4D trajectory  
Management System

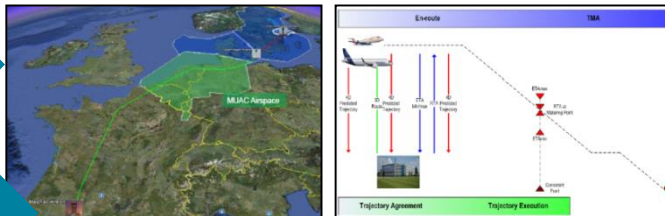
Complexity  
Management Tools

Queue Management  
Tools

Airport Planning

CWP/HMI

Tower/Remote Tower





# Indra's main contribution to the SESAR Solutions -iTEC based

Automated assistance to controller for seamless coordination, transfer and dialogue through improved trajectory data sharing

Arrival Management (AMAN) and Point Merge

System Wide Information Management (SWIM)

Medium term conflict detection (MTCD) and conformance monitor tools

Advanced Short ATFCM Measures (STAM)

Extended Arrival Management (AMAN) horizon

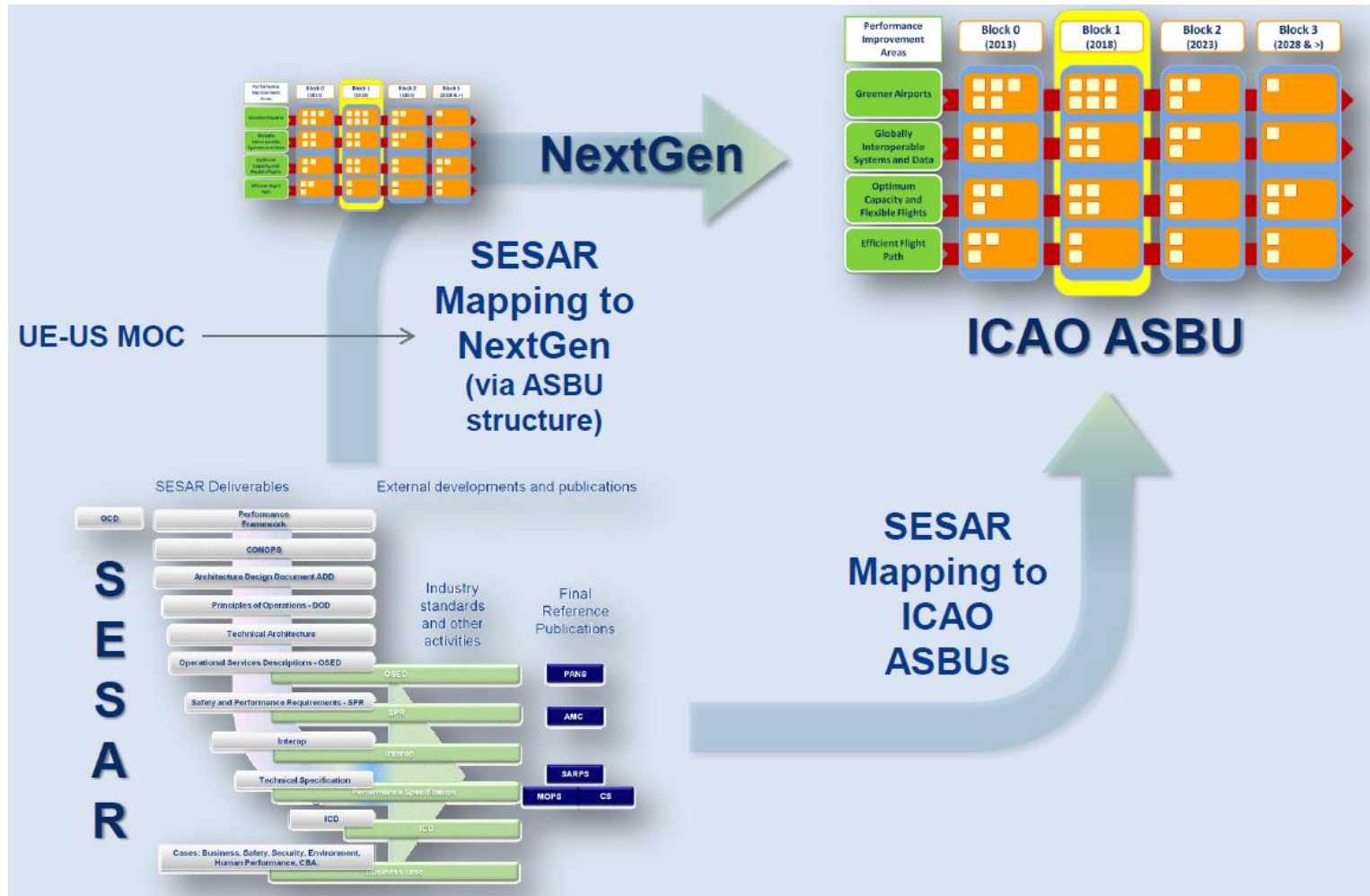
Arrival management into multiple airports

Optimised route network using advanced RNP

Variable profile military reserved areas and enhanced (further automated) civil-military collaboration

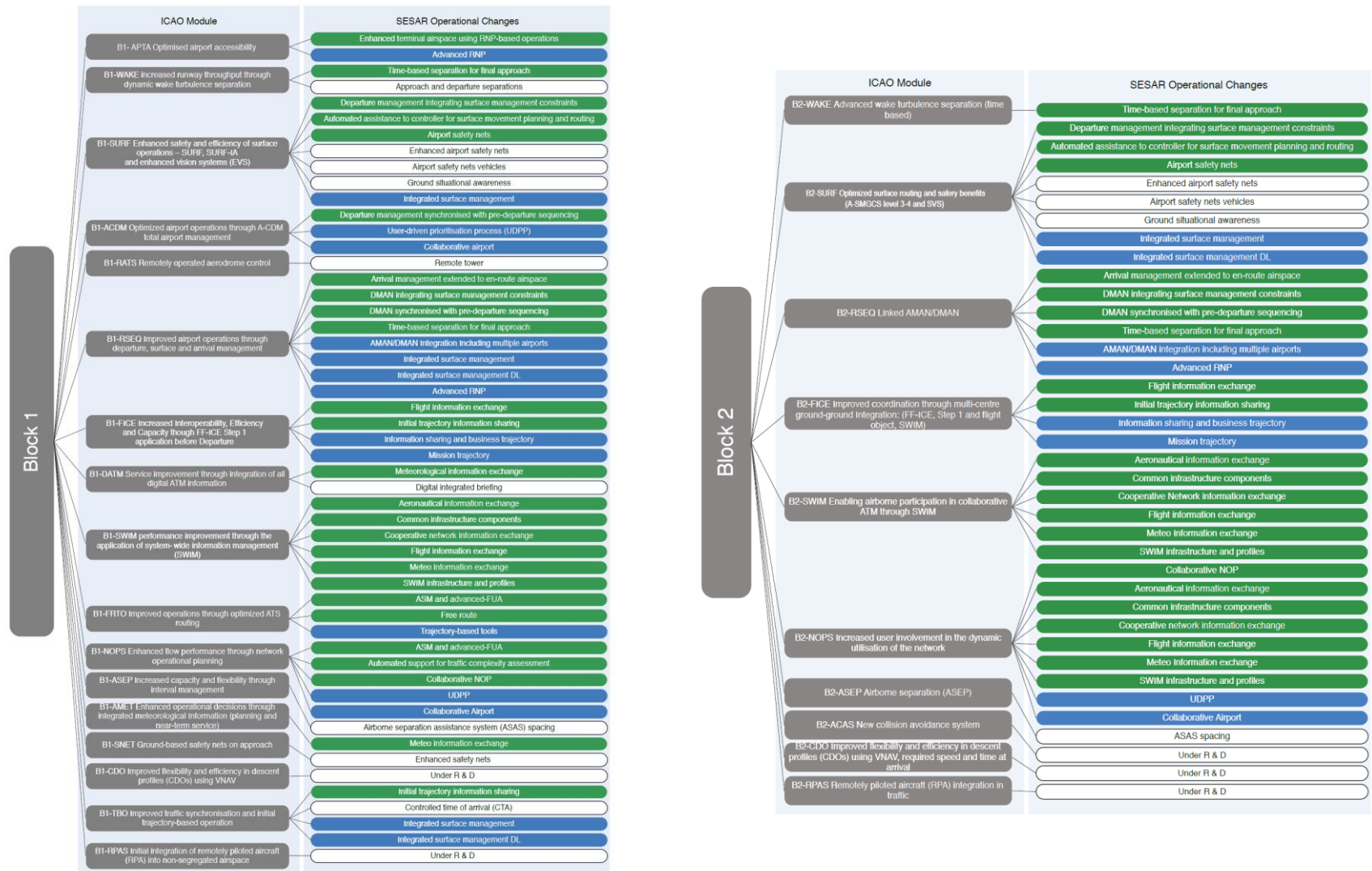
Automated support for traffic complexity detection and resolution

# SESAR Solutions are mapped to ICAO ASBU



# SESAR Solutions are mapped to ICAO ASBU:

## ICAO Module $\leftrightarrow$ SESAR Operational change



# Indra supports ICAO Aviation System Block Upgrades (ASBU) global interoperability through SESAR Programme



**ASBU and regional programs: iTEC**



# iTEC Suite: the most advanced, safe and reliable ATM system available today

## iTEC: Interoperability Through European Collaboration

### International Collaboration

iTEC is an ATM system collaboratively developed by **ENAIRe**, **NATS** and **DFS** as founding members, with **LVNL** as part of DFS System Group and **Indra** as technological partner and supplier.



# iTEC Suite: the most advanced, safe and reliable ATM system available today

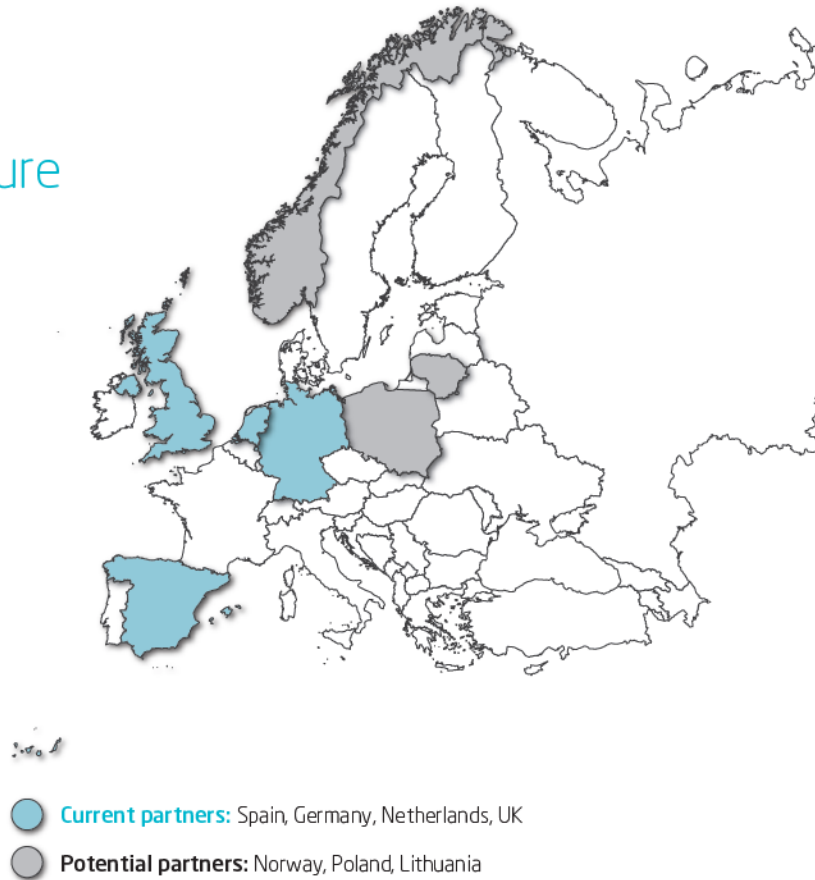
## iTEC: Interoperability Through European Collaboration

### An expanding collaboration

Reduction in operational expenditure  
and implementation risks

Improvements in safety, training  
and transition

Interoperability



# iTEC Suite: the most advanced, safe and reliable ATM system available today

## iTEC Suite

### Supporting future ATM operations

iTEC Suite is an advanced **4D trajectory-based** ATM system that enables conflict detection, flight path monitoring and stripless operations, fully aligned with **SESAR principles...**



...and **ICAO Aviation System Blocks Upgrades** (ASBUs) definition and evolution strategy.



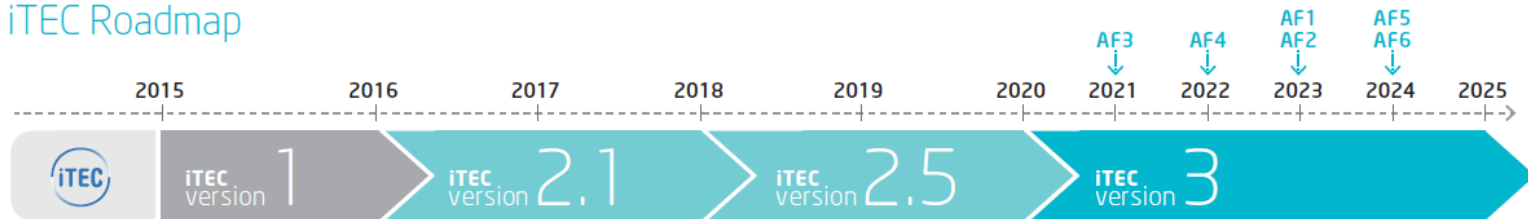
# iTEC Suite: the most advanced, safe and reliable ATM system available today

## iTEC Suite

### Guaranteeing iTEC Suite evolution

- Having a roadmap aligned with the SESAR functionality roadmap and Pilot Common Project (PCP) ATM functionalities (AFs).
- Driven by the requirements of four very demanding ANSP, whilst sharing the development costs of such evolution.
- Meets the conditions to call for INEA funds for the deployment of the iTEC Suite.

### iTEC Roadmap



#### FUNCTIONALITIES

##### iTEC V1:

###### 4D Trajectory Based Operations

- AF1. Extended AMAN
- AF2. A-CDM
- AF2. A-SMGCS
- AF2. Airport Safety Nets
- AF3. Dynamic Sect. and Advanced FUA
- AF3. FRA and DCT
- AF3. MTCD and CMON
- AF3. Civil/Military coordination
- AF5. FMTP, AMHS, METAR/GRIB2
- AF6. AGDL (FANS1A & ATN)

##### iTEC V2.1&V2.5:

Full support to Upper and Lower Airspace.  
Provision of advanced separation management tools for Planning and Tactical Control

- AF1. Enhanced TMA using RNP
- AF2. Integrated AMAN/DMAN
- AF2. TBS
- AF3. Tactical Trajectory and Risk Modules
- AF3. LARA Itf
- AF3. Dynamic FRA
- AF3. Contingency sectors
- AF4. Complexity Manager
- AF5. Flight service FIXM
- AF6. ADS-C tracks

##### iTEC V3:

Full support to IOP, SWIM and i4D

- AF3. NOP Itf
- AF4. Collaborative NOP
- AF4. ADS-C EPP trajectory
- AF5. SWIM full (FIXM, AIXM, WXXM)
- AF6. i4D
- AF6. IOP (ATC-ATC and ATC-NM)

# iTEC Suite: the most advanced, safe and reliable ATM system available today

## iTEC Suite

### Centers

3.000.000 km<sup>2</sup> of airspace covered

4 million flights p.a. controlled by the end of 2015

To be deployed in 12 centers located throughout Europe before 2020







# iTEC Suite: the most advanced, safe and reliable ATM system available today

## iTEC Suite

### Centers - Operational facts (since December 2010)


#### ACHIEVED BENEFITS

-  **466 direct routes**  
(46% available 24 hours a day)
-  **Average deviation** from shortest route of **1.7%**, significantly lower than the 4.65% EU requirement
-  More than **1.5 million flights** managed **each year**  
  
More than **5200 flights** managed **during peaks days**
-  **11% increase** in **capacity** during its first year of operation

#### EXPECTED BENEFITS

-  **Capacity growth** of **5% to 7%** annually

#### YEARLY SAVING

-  **1.5 million** nautical miles  
**9000 tonnes** of **fuel**  
**30000 tonnes** of **CO<sup>2</sup>**

\* Data posted on DFS press releases from January, 2012 and December, 2014.



**2017-2019 GANP priority: ATFM and iACM**

# ATFM TOOLS ARE THE FUTURE



ASBUs

Performance Improvement Area 3: Optimum capacity and flexible flights - *through global collaborative ATM*

Thread: Network operations (NOPS)

ICAO will focus its efforts over the next three years on the development and implementation of performance-based navigation (PBN), continuous descent operations (CDO), continuous climb operations (CCO) and air traffic flow management (ATFM), including runway sequencing capabilities (AMAN/DMAN).

Source: GANP Fifth Edition 2016

## ATFM tools increase...

Safety



Efficiency and  
Delays Reduction



Cost-Effectiveness



Environmental  
Sustainability

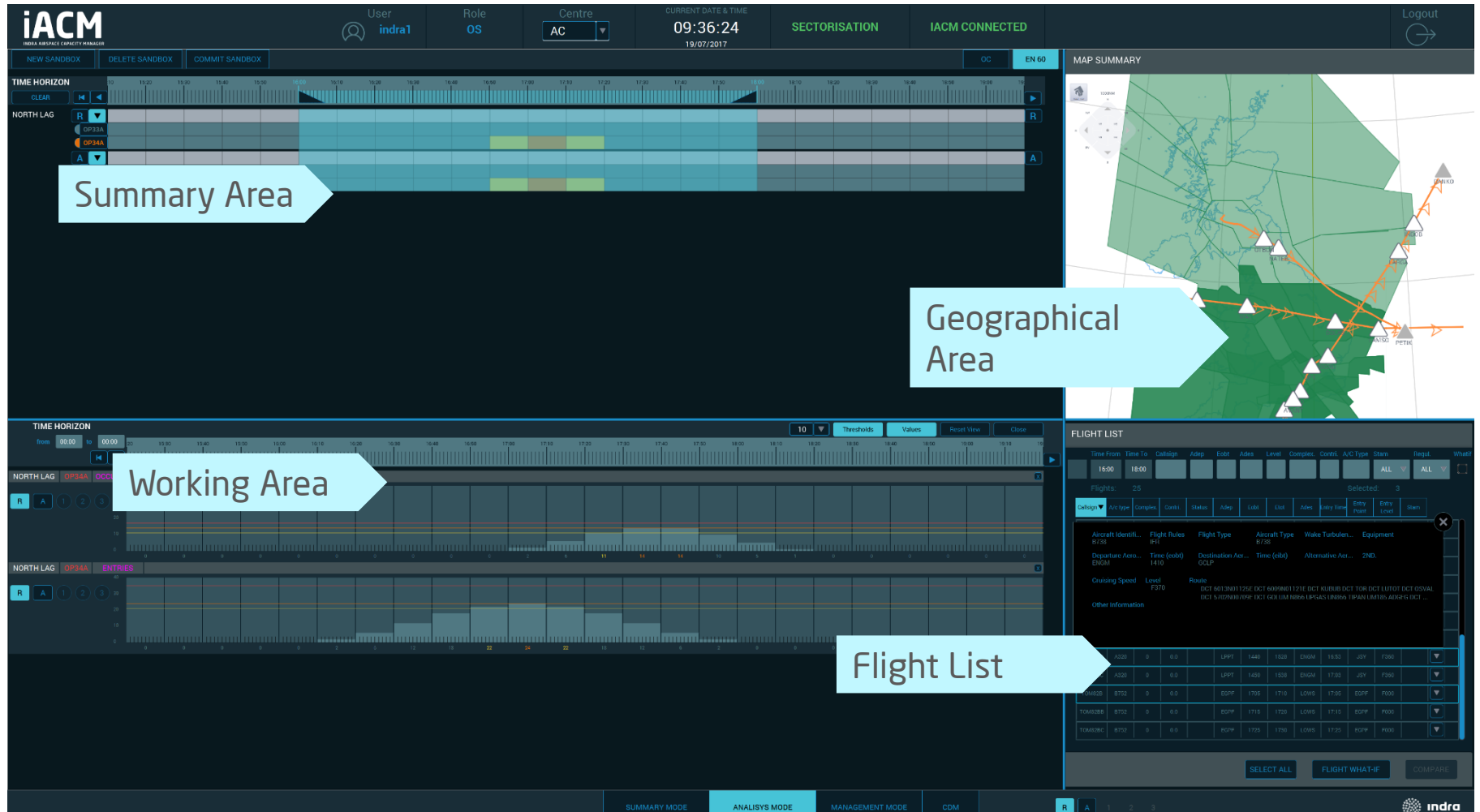


# INDRA'S AIRSPACE CAPACITY MANAGER (iACM)



Indra's Airspace Capacity Manager helps ANSPs to strategically adapt demand and capacity enabling ANSPs to optimize operational and environmental performances

# INDRA'S AIRSPACE CAPACITY MANAGER (iACM)



# INDRA'S AIRSPACE CAPACITY MANAGER (iACM)

The information comes from different sources:

- Historical Data
- Operational FDP
- SUA Schedule

## Roles



Regional



ACC



Sector



Controllers workload depending on:

- Traffic
- Planned sectorization
- Complexity of traffic
- Conflicts between flights

## Key Performance Indicators (KPIs)

**Workload**

**Occupancy**

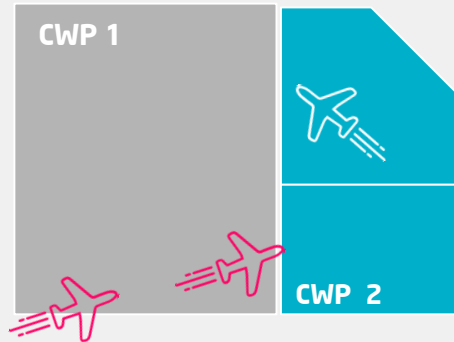
**Entry**

**Business**

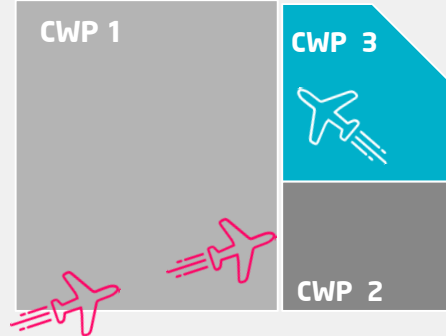
**Environment**

# INDRA'S AIRSPACE CAPACITY MANAGER (iACM)

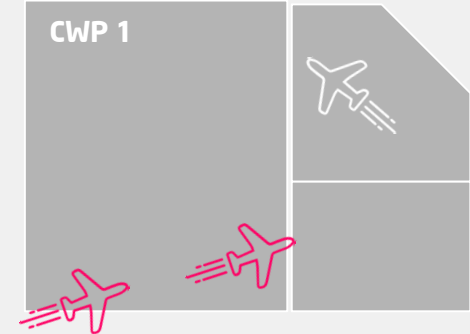
## Tactical Phase - Sandboxes



Reality



Copy 1



Copy 2

- Copies of reality that can be manipulated
- Try actions on Demand and Capacity and inspect results
- Same metrics and KPIs as in real context
- Graphics will simultaneously display real and what-if situation
- Several sandboxes in parallel



# INDRA'S AIRSPACE CAPACITY MANAGER (iACM)

## Strategic and Planning Phases



iACM supports horizons of years

Long/Mid term ACC operations are managed by an Operations Plan:



00:00-06:00

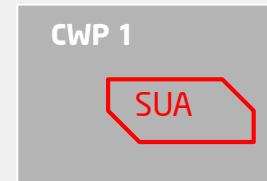
- Sequence of sectors configurations



06:00-13:00



- Major Events



- SUA Schedule (long term)

- Capacity

- Environment Updates

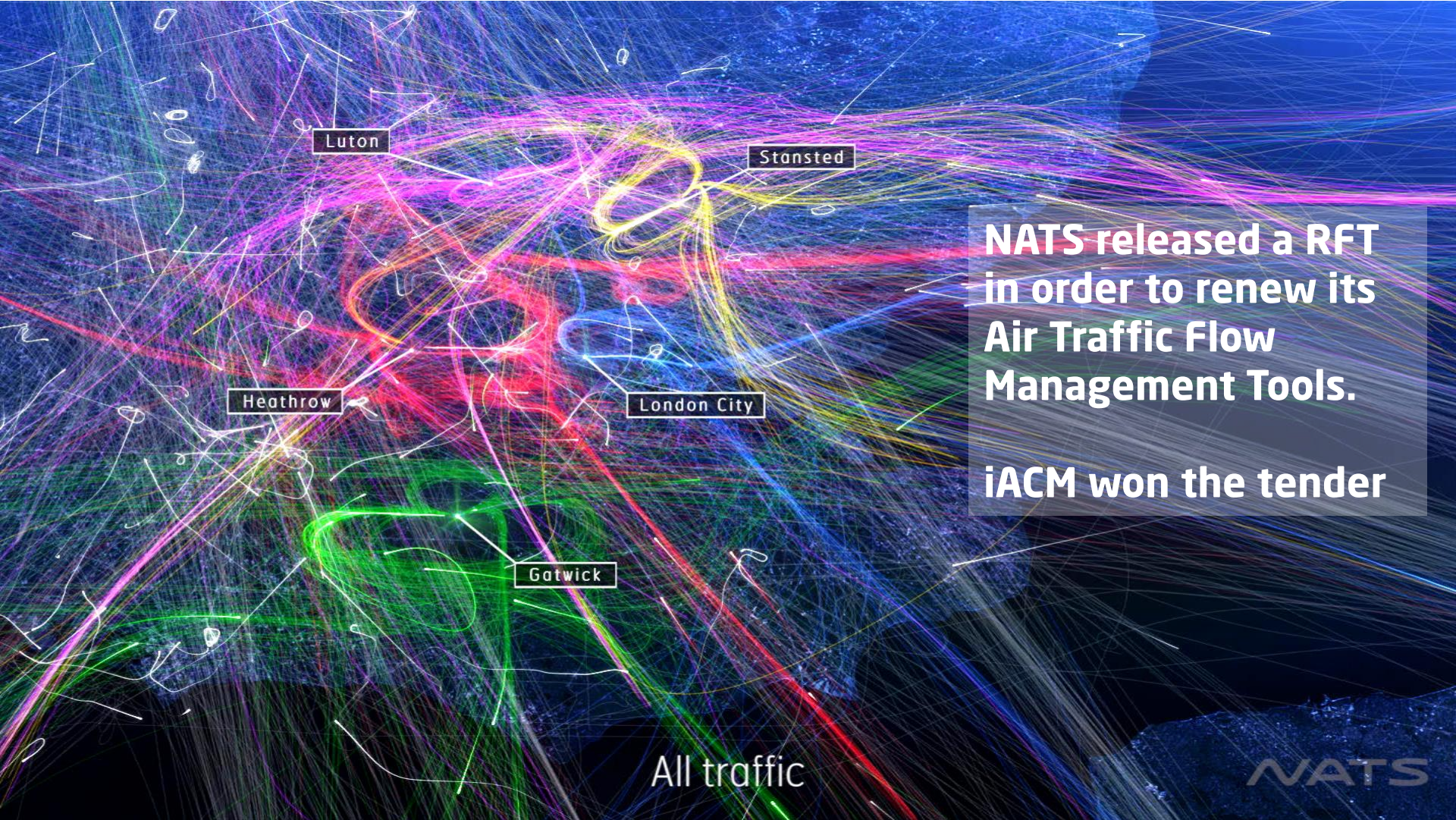
- Potential Problems

Plan update and maintenance is executed by users collaboratively

- Users collaborate and decide around it
- Accessible by external actors/tools



# THE NATS CASE: INTRODUCTION



**NATS released a RFT  
in order to renew its  
Air Traffic Flow  
Management Tools.**

**iACM won the tender**



# THE NATS CASE: CONTEXT

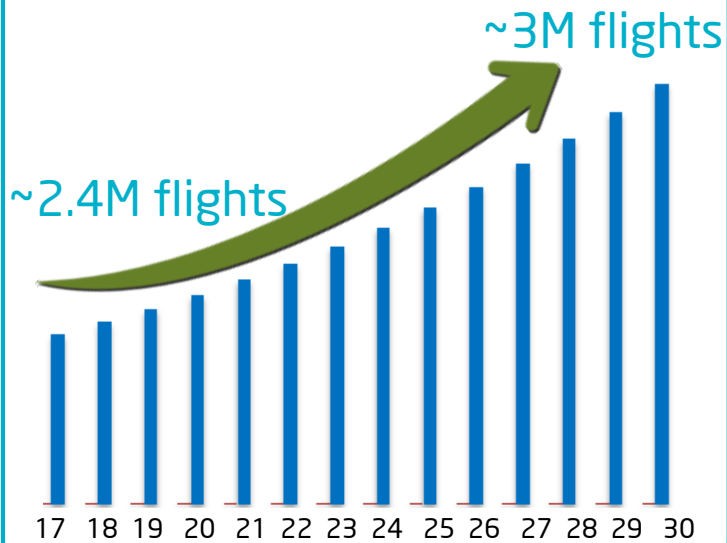
11%

Of Europe's  
airspace

25%

Of Europe's  
traffic

8000 flights /day on average



One of the most complex airspaces in  
Europe



# THE NATS CASE: MAIN CHALLENGES



London TMA handles more than 6 airports



Suitable for worldwide deployment



Exchange the information with other NATS systems and stakeholders

Effective workload calculator tool to reduce minutes of ATC attributable delays



Provide service for multiple FIRs, ACCs, APPs and TMAs

Different Planning Phases considered

Strategic Phase

Pre-Tactical Phase

Tactical Phase

Post-Operational Phase

# SUCCESS KEY POINTS

Objective: reduce ATM-related **CO<sub>2</sub> emissions by 10%** by 2020. Currently 5% improvement over the baseline

iACM as a key element for NATS operations

Attractive and functional HMI designed by users for users

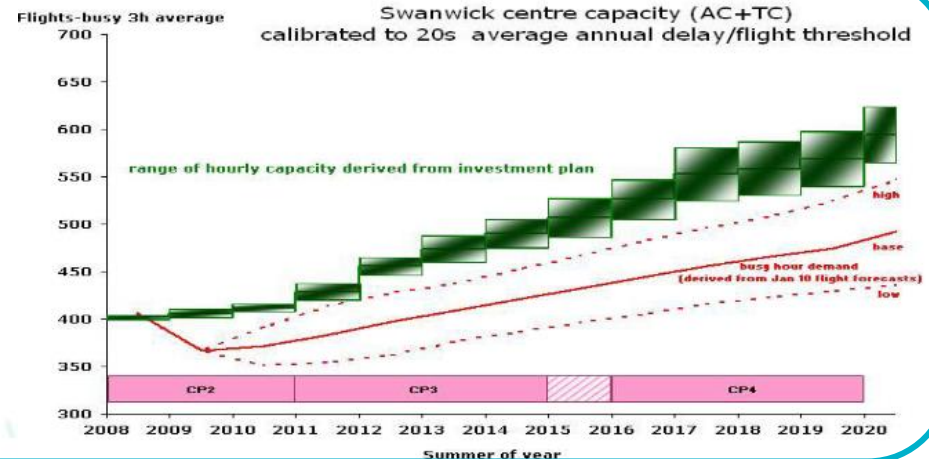
**Safety** target: **reduce** the accident risk per flight attributable to NATS by **13%** by 2020

Avoiding **10 sec** increase in average **delay**

**£14m** pa direct delay costs  
↓1% fuel emissions  
→ **£33m** pa

Product roadmap following and leading industry trends

**Capacity increase** maintaining low delays per flight





THANK YOU!!

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