RECONNECTINGTHEWORLD

P/11 Agenda Item 5.2
Standardizing Implementation Support

NACC/DCA 10
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"One-ICAO" Approach to the Development and Delivery of TC activities

Needs Identification/
Coordination with States

Subject Matter Expertise

Technical Bureaus

Regional Offices

Project Management
& Aviation Training
(GAT section)

TCB

4

Service Areas - Supporting NACC in their SARPs Compliance

Project Management

- Preparation of project documents/business cases
- Project monitoring and backstopping
- Quality Assurance Process (legal, financial, technical)
- ICAO Implementation Packages (iPacks)

Aviation Training

- TRAINAIR PLUS Programme
- 350+ Virtual/Online and Classroom trainings
- Establishment & enhancements of Training Centres

Provision of Expertise

- Selection and Recruitment of ICAO International Experts (SME as Consultants, OPAS, Fixed-Term)
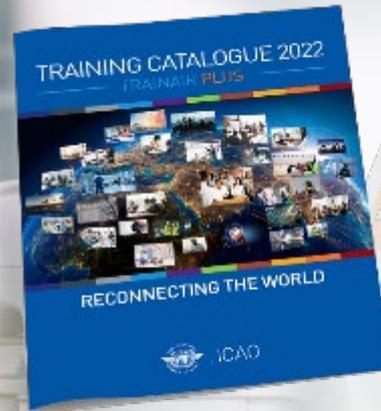- Administration of National Personnel

Procurement

- Procurement of goods and/or services
- Development of Technical Specifications & Evaluation Criteria
- International Tendering Process
- Evaluations of bids
- Contractual negotiation

Standardized products: ICAO Training Catalogue

Over 350 training packages to support **SARPs compliance** and **COVID-19 Recovery**

www.icao.int/training

Training Areas		
Aerodromes	Air Navigation Services	Air Transport
Aviation Law	Aviation Management	Environment
Flight Safety and Safety Management	Security and Facilitation	Training Competency Development

Evolution of TC Activities

Traditional Projects

+

Standardized Products
(Short duration)

- **Customized implementation support, based on the specific need(s) of a State**

- **Standardized Training Packages**

- **iPacks**

- **Implementation Support Programme**

Diversification of the Portfolio of Products and Services

- Newly developed products and services to support the technical assistance framework for Safety and Air Navigation

- Products are **aligned, integrated, cooperative, results-based and harmonized** and aim to provide Implementation Support as **One ICAO**

- Developed based on:
  - priority needs
  - avoiding duplication of efforts
  - optimizing allocation of resources

Standardized product: Implementation Support Programme (ISP)

Standardized & medium/longer-term support

Implementation Support Programme (ISP)

Standardized → **Multi-phased** → **Longer term** → **Thematic implementation support**

ISP is a standardized, multi-phased, longer term, thematic implementation support programme aimed at providing a comprehensive array of activities to facilitate the implementation of relevant ICAO provisions.
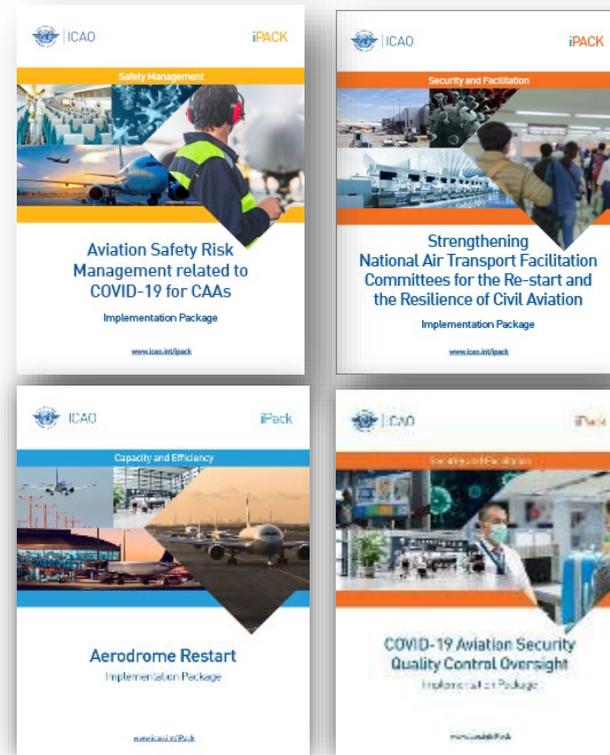
A medium to large scale project in terms of size, scope, budget and personnel and will provide flexibility to adapt to varying States' needs with a menu of products, services & activities.

First ISP under development for Enhancing Safety Oversight Capacity

Implementation Packages (iPacks)

- **Established in 2020 to support COVID-19 recovery efforts**

- **An Implementation Package (iPack) is a bundle of support composed of the relevant:**
  - → Subject matter expertise
  - → Guidance material
  - → Standardized training
  - → Tools (including data-driven applications)
  - → Procurement Guidance (when applicable)

- **Duration:** Short intervention (3 to 6 months)

ICAO | iPACK — Safety Management — Aviation Safety Risk Management related to COVID-19 for CAAs — Implementation Package — www.icao.int/ipack

ICAO | iPACK — Security and Facilitation — Strengthening National Air Transport Facilitation Committees for the Re-start and the Resilience of Civil Aviation — Implementation Package — www.icao.int/ipack

ICAO | iPack — Capacity and Efficiency — Aerodrome Restart — Implementation Package — www.icao.int/iPack

ICAO | iPack — Security and Facilitation — COVID-19 Aviation Security Quality Control Oversight — Implementation Package

Scope and Outcome of an iPack

iPacks are intended to:

- Ensure State implementation activities are aligned with the most up-to-date ICAO provisions

- Ensure State implementation activities, although flexible, facilitate mutual acceptance by other States

- Facilitate access to harmonized, ready-to-use implementation support for ICAO Member States

Usual iPack Components

Expertise	Training	Tools	Documents
Dedicated Subject Matter Expert (up to 20 days of bilateral work)	training courses in online and virtual formats, with up to 50 slots	Checklists, decision aids and templates	Latest provisions and up to date guidance material

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Establishment of a Roster of iPack Subject-Matter Experts (SMEs)

- Over 1000+ applications received

- Qualification process coordinated with ANB & ATB to validate experience and expertise

SMEs qualified/ per ICAO language	#
English`	95
French	15
Spanish	18
Arabic	11
Russian	2

140+ iPack experts qualified

9 iPacks fully deployed in NACC in 2021, benefitting 18 States

❑ **Strengthening National Air Transport Facilitation Committees for the Restart and the Resilience of Civil Aviation (1)**
- ✓ Saint Kitts and Nevis
- ✓ Dominica
- ✓ Grenada
- ✓ Antigua and Barbuda
- ✓ Santa Lucia
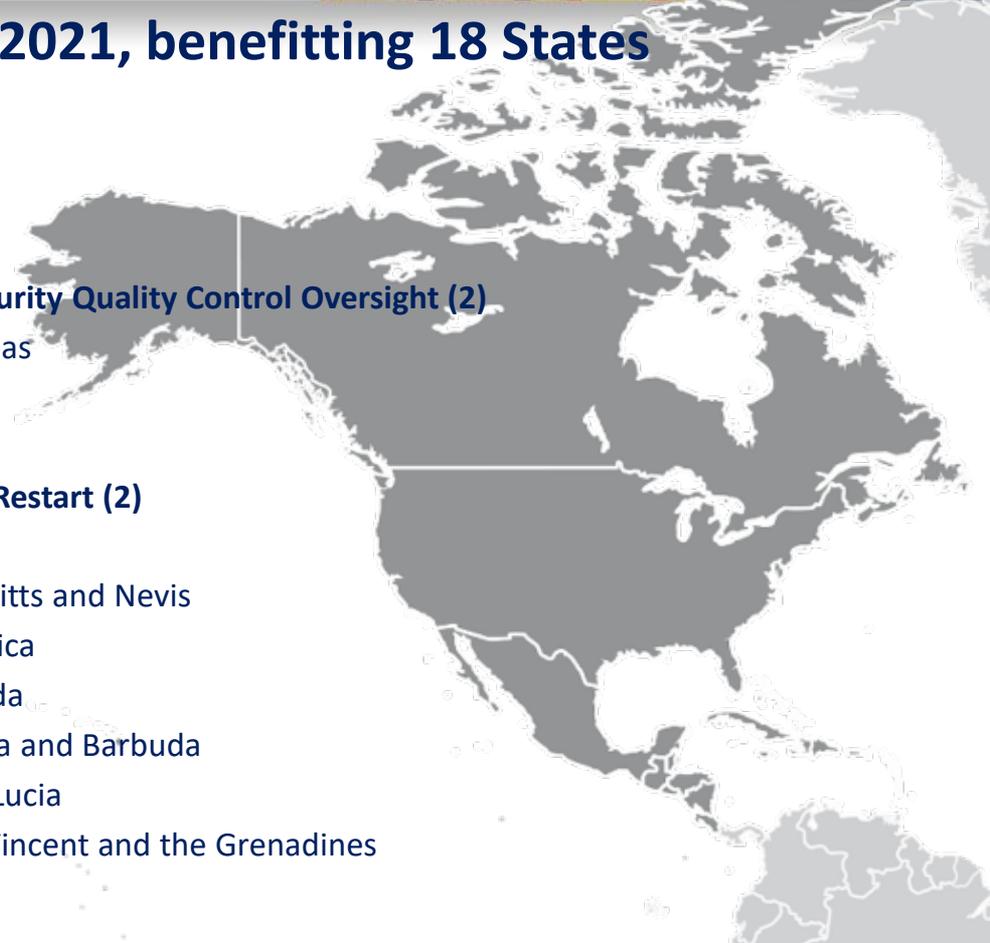- ✓ Saint Vincent and the Grenadines

❑ **Aviation Safety Risk Management (4)**
- ✓ Haiti
- ✓ Barbados
- ✓ Belize
- ✓ Jamaica
- ✓ Trinidad and Tobago

❑ **Aviation Security Quality Control Oversight (2)**
- ✓ Bahamas
- ✓ Haiti

❑ **Aerodrome Restart (2)**
- ✓ Belize
- ✓ Saint Kitts and Nevis
- ✓ Dominica
- ✓ Grenada
- ✓ Antigua and Barbuda
- ✓ Santa Lucia
- ✓ Saint Vincent and the Grenadines

7 iPacks ongoing in NACC in 2022, benefitting 12 States
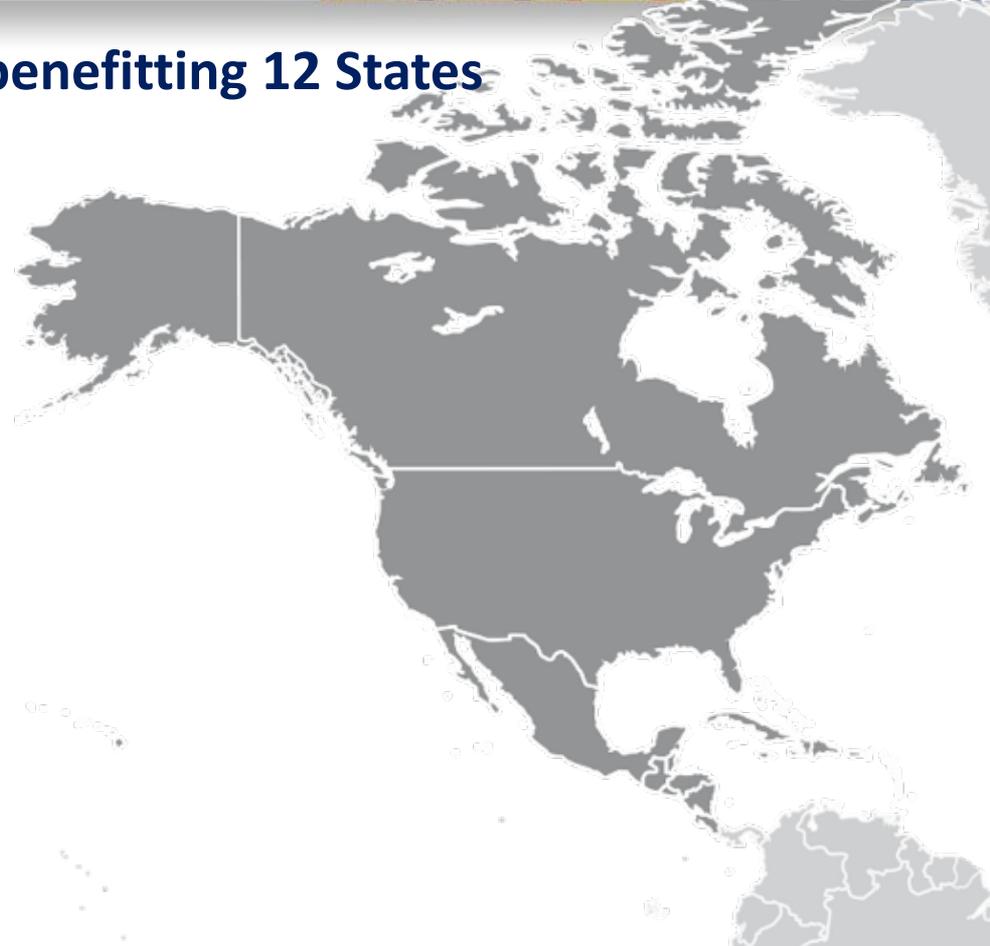
❑ **Establishing a Public Health Corridor (1)**
- ✓ Saint Kitts and Nevis
- ✓ Dominica
- ✓ Grenada
- ✓ Antigua and Barbuda
- ✓ Santa Lucia
- ✓ Saint Vincent and the Grenadines

❑ **Aerodrome Restart (4)**
- ✓ Costa Rica
- ✓ Guatemala
- ✓ Honduras
- ✓ Nicaragua
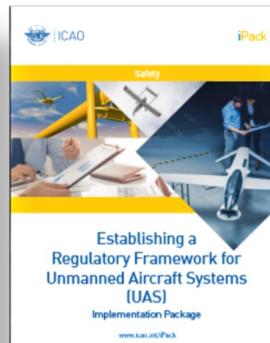
❑ **Aviation Security Quality Control Oversight (2)**
- ✓ Belize
- ✓ El Salvador

New iPacks to support NACC needs

→ Establishing a **Public Health Corridor**

→ Establishing a Regulatory Framework for **Unmanned Aircraft System (UAS)**

→ Developing a **National Aviation Safety Plan (NASP)**

→ Preparing for ICAO **USOAP CMA activities**

→ Implementing a **Visible Digital Seal for Non-Constrained Environments (VDS-NC)** for Travel Health Proofs

→ Improving the Quality of **NOTAM** for Safe Flight Operations
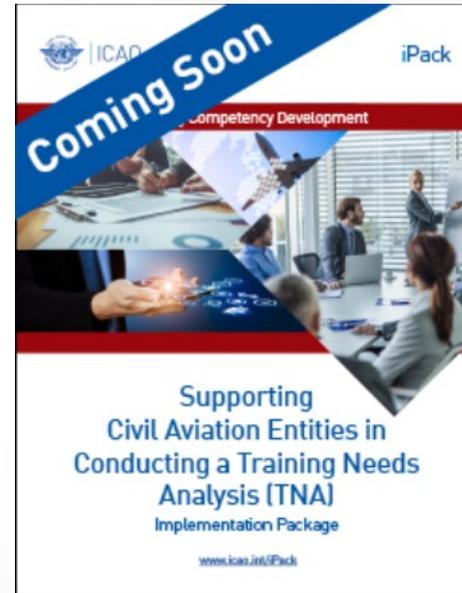
iPacks under Development

Coming Soon
Safety
iPack
Establishing and Maintaining a Cargo Safety Programme
Implementation Package
www.icao.int/iPack

Coming Soon
Competency Development
iPack
Supporting Civil Aviation Entities in Conducting a Training Needs Analysis (TNA)
Implementation Package
www.icao.int/iPack

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Funding Modalities

1-Bilateral purchases

i.e. Purchased by individual States

2-Funding through projects

i.e. Deployments as part of regional or Technical Cooperation projects/programmes

3-Resource Mobilization

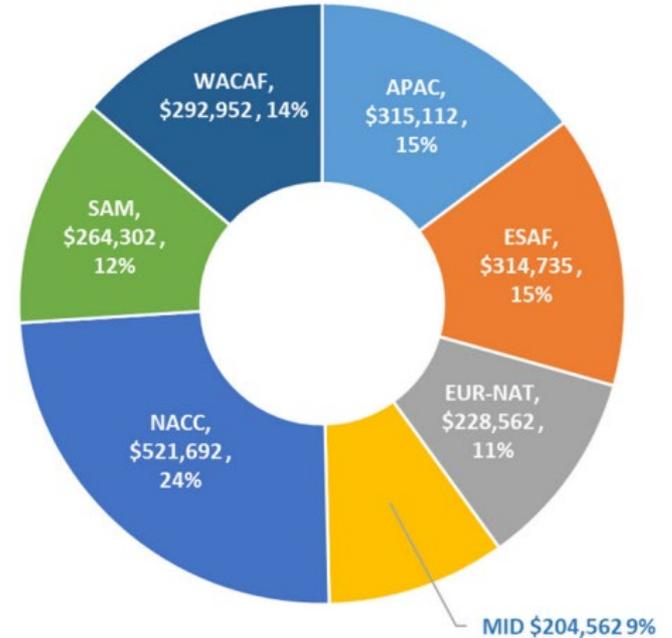i.e. Funding through donor States or Organizations

Funding Received for iPack Deployments

Sources of iPack Funding 2020-2021

Donors	Amount (USD)
Canada	39,750
Haiti	59,650
ICAO Reprogrammed	1,059,103
MCAAP	135,230
Qatar	96,000
Republic of Korea	193,800
USA	558,384
Grand Total	**2,141,917**

Distribution per Regional Office ($2,141,917)

- WACAF, $292,952, 14%
- APAC, $315,112, 15%
- ESAF, $314,735, 15%
- EUR-NAT, $228,562, 11%
- MID $204,562 9%
- NACC, $521,692, 24%
- SAM, $264,302, 12%

For More Information:

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