



ICAO

SAFETY

NAM/CAR/SSP/1

SSP Implementation Plan

Mexico City, Mexico, 20 – 22 November 2018





SSP Implementation

- As with any major project implementation exercise, SSP implementation involves many tasks and subtasks to be completed within a set timeframe.
- The number of tasks, as well as the scope of each task, is dependent upon the maturity of the State's safety oversight system.
- In most States, several organizations and entities are involved in the development and implementation of an SSP.
- Development of an implementation plan can help to facilitate this process.



Scalability Considerations

- The understanding of the size and complexity of a State's aviation system and the interactions between the entities involved in implementing SSP.
- State are required to implement an SSP, but how the requirements are met will depend on the size and complexity of their aviation system.
- The SSP will also have regards for the number of service providers in each aviation domain, their size and complexity and regional environment.



System Description

The development of a system description is part of the SSP implementation planning process. It should include an overview of the organizational structures and interfaces:

- a) the structure of the existing aviation regulatory framework, including the various State aviation authorities;
- b) safety management roles and responsibilities of the various regulatory organizations;
- c) platform or mechanism for coordination of the SSP amongst the organizations; and
- d) an internal review mechanism at the State level and within each organization.



SSP Gap Analysis

- A gap analysis should be conducted before developing an SSP implementation plan.
- The gap analysis aims to gain a detailed understanding of the gap between the existing State structures and processes, and those required for an effective SSP implementation in the State.
- For many States, the gap analysis reveals that considerable safety management capability already exists. The challenge, typically, is to refine, realign and bolster these existing capabilities.
- The areas or processes identified as requiring action form the basis of the SSP implementation plan.



SSP Gap Analysis

- Create, view, update, and share a **State Safety Programme (SSP) Project** with your Team
- **Questions** to be completed **to determine gap** and support the development of an SSP Implementation Plan
- Should be used **in combination with the SSP Foundation App**
- Sharing with others is optional, but **information is used for ICAO to monitor SSP implementation**





SSP Implementation Plan

- The implementation of SSP aims to progressively enhance the existing State Safety Oversight (SSO) and Safety Management processes. The appropriate tasks / subtasks are prioritized and documented in an action plan.
- An SSP implementation plan, together with the SSP top-level (exposition) document, provide the “blueprints” which guides the State’s journey toward effective SSP, and continuous improvement of safety performance.
- These two key documents should be made readily accessible to all relevant personnel to ensure everyone involved is aware of the SSP and its plans for implementation.



Coordinating the SSP

- State's safety management responsibilities can be discharged by multiple aviation authorities within the State. (For example, the CAA and an independent AIA.)
- States should clarify which authority within the State is responsible for coordinating the maintenance and implementation of the SSP.
- Many States assign this role to the CAA, given that the CAA is normally responsible for most of the SSP responsibilities.
- The roles and responsibilities of all the authorities involved should be identified and documented.



ICAO

SAFETY

NAM/CAR/SSP/1

SSP Coordination Group

- The State should establish a suitable coordination group with representation from the impacted aviation authorities with responsibilities related to the implementation and maintenance of the SSP.
- Appointment of a coordination group will facilitate good communication, avoid duplication of effort and conflicting policies and ensure effective and efficient SSP implementation.
- The State may also find it beneficial to allocate the day-to-day planning and management of the SSP implementation to a person, a department or a team. Such a person, department or team can ensure that the various aspects work together to deliver the State's safety objectives.



Conclusions

1. **SSP implementation involves many tasks and subtasks** to be completed within a set timeframe.
2. **The understanding of the size and complexity** of a State's aviation system and the interactions between the elements is fundamental to planning the SSP.
3. **The State should describe the aviation system** and the various State aviation authorities in a civil aviation system description as part of the SSP implementation planning process.
4. **Development of a plan** for the implementation process is therefore crucial.
5. **Even if a State has already begun implementing SSP**, the points mentioned above should be considered for a cross check.



ICAO SAFETY

NAM/CAR/SSP/1



ICAO

North American
Central American
and Caribbean
[NACC] Office
Mexico City

South American
[SAM] Office
Lima

ICAO
Headquarters
Montréal

Western and
Central African
[WACAF] Office
Dakar

European and
North Atlantic
[EUR/NAT] Office
Paris

Middle East
[MID] Office
Cairo

Eastern and
Southern African
[ESAF] Office
Nairobi

Asia and Pacific
[APAC] Sub-office
Beijing

Asia and Pacific
[APAC] Office
Bangkok



THANK YOU