

# AVIATION SECURITY CULTURE – Beyond the Standards

## Session 1

# AVIATION SECURITY CULTURE – Beyond the Standards

Mr. Bernard Lim

Director, International Relations and Security, Ministry of  
Transport, Singapore



#AVSEC2017

# Activity 1

## Understanding Security Culture

### Facilitator:

**Mrs. Victoria (Vicki) Reeder,**  
Aviation Security Expert, Aviation  
Security Policy, Aviation Security  
and Facilitation (ASF), ATB, ICAO

### Panellists:

- **Captain Agustín Guzmán**, Chairman, Security Committee, The International Federation of Air Line Pilots' Association
- **Mr. Dominique Antonini**, Head, Aviation Security, International Air Transport Association (IATA)
- **Ms. Nina Brooks**, Head, Security, Airports Council International (ACI) World

## Aim of this activity

- Identify the necessary components of a vigorous security culture
- Elicit audience feedback on priorities
- Understand the meaning of the feedback through the experiences and observations of the panelists
- Hand off to next Session to discuss how to implement

# How it works

- Download and open the application  
AVSEC2017
- Identify the level of importance of each  
element of a security culture:
  - Imperative
  - Desirable
  - Unnecessary



# Foundational Elements

- Vetting before and throughout employment
- Permanent workforce with adequate pay and career opportunities
- Initial and recurrent training in Security Awareness, including Insider Threat
- Leadership and security by example
- Individual, personal integrity
- Mechanism to quantify and track effectiveness
- More/stronger SARPs

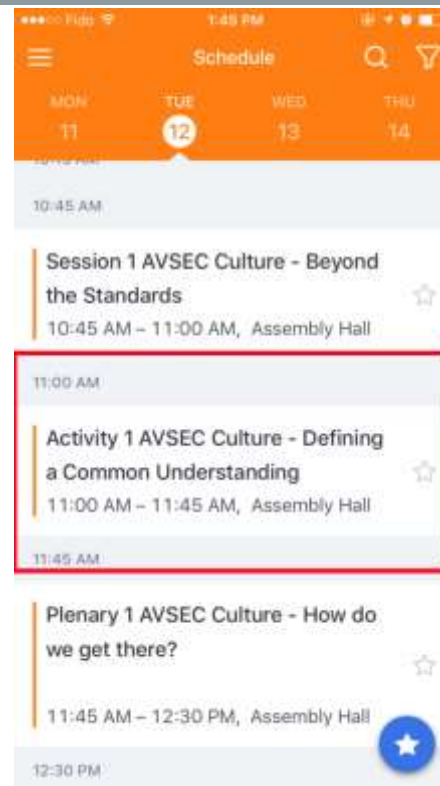
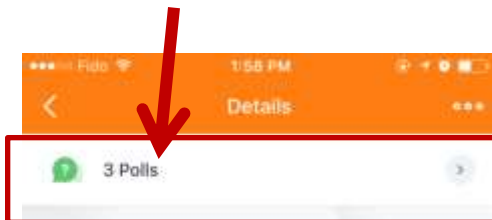
# Conduct the Activity

- Open AVSEC 2017 App and navigate to the Schedule
- Select Tuesday



# Conduct the Activity

- Scroll to and select “Activity 1 AVSEC Culture – Defining a Common Understanding”
- Select Polls and answer the questions





# Interpretation and Observations



# Plenary 1

## AVSEC Culture – how do we get there?

### Moderator:

**Mr. Bernard Lim**

Director

International Relations and Security  
Ministry of Transport, Singapore

### Panellists:

- **Mr. Sylvain Lefoyer**, Deputy Director, ASF, ATB, ICAO
- **Mr. Paul Fujimura**, Assistant Administrator, Office of Global Strategies, TSA  
United States
- **Ms. Veronique Deplace**, Deputy Director, Aviation Security and Defence, DGAC  
France
- **Mr. Hugo Porter**, Chair/ICAO AVSEC Panel; Security Manager, Civil Aviation Authority,  
New Zealand
- **Ms. Jennifer Sullivan**, Director, Corporate Safety and Security, Greater Toronto  
Airports Authority, Canada
- **Mr. Matthew Vaughan**, Director, Aviation Security, IATA

# Discussion



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