



Maximizing Civil Aviation's Economic Contribution

Challenges and Potentials

ATAGx



JOINT WORKSHOP



Air Transport Action Group

International Civil
Aviation Organization

The World Bank

**6 – 8 June 2005
Montreal
Canada**



WORKSHOP PROCEEDINGS

WELCOME & INTRODUCTION

Workshop organizers

- **Mohamed Elamiri**, Director, Air Transport Bureau, International Civil Aviation Organization (ICAO)
- **Charles E. Schlumberger**, Principal Air Transport Specialist, The World Bank (WB)
- **Dr. Philippe Rochat**, Executive Director, Air Transport Action Group (ATAG)

Workshop moderator: **Dr. Michael Carney**, Professor of Management, John Molson School of Business, Concordia University

Keynote speakers:

- **Dr. Assad Kotaite**, President of the ICAO Council
- **Maryvonne Plessis-Fraissard**, Acting Vice-President, Infrastructure, WB
- **Brian Pearce**, Chief Economist, International Air Transport Association

SESSION 1: AIR TRANSPORT AS A CATALYST IN ECONOMIC DEVELOPMENT

Moderator: **Chris Lyle**, Representative of the World Tourism Organization (WTO-OMT) to ICAO

A. *Civil aviation's economic contribution*

- **Cornelia Fischer**, Economist, Air Transport Bureau, ICAO

B. *The economic importance of airports*

- **Naomi Cidi**, Deputy Managing Director, Kenya Airports Authority

C. *Aerospace industry's contribution to economic growth*

- **Adam R. Brown**, Vice President Customer Affairs Directorate, Airbus SAS

D. *Civil aviation's role in tourism*

- **Geoffrey Lipman**, Special Advisor to the Secretary General, WTO-OMT



WORKSHOP PROCEEDINGS

SESSION 2: CHANGES IN ECONOMIC POLICIES AND REGULATORY FRAMEWORKS

Moderator: **Douglas Andrew**, Lead Infrastructure Specialist, WB

What are the implications of reforming economic policies and regulatory frameworks towards a liberalized environment?

- The air transport regulatory scene globally and in North America
 - **Susan McDermott**, Deputy Assistant Secretary for Aviation, Department of Transportation, Government of the United States
- European approach taken towards air transport liberalization
 - **Ludolf W. Van Hasselt**, Head, Air Transport Agreements Unit, Directorate General for Energy and Transport, European Commission
- Experiences gained with the air transport regulatory scene in the UK
 - **Dr. Harry Bush**, Group Director Economic Regulation, Civil Aviation Authority

SESSION 3: CHANGES AFFECTING AIR CARRIERS, INFRASTRUCTURE AND TECHNOLOGIES

Moderator: **Pierre Bry**, Vice-President Marketing, CFM International

A. *Air carriers*

What are the driving forces for air carriers to change management practices, business strategies and ownership structures?

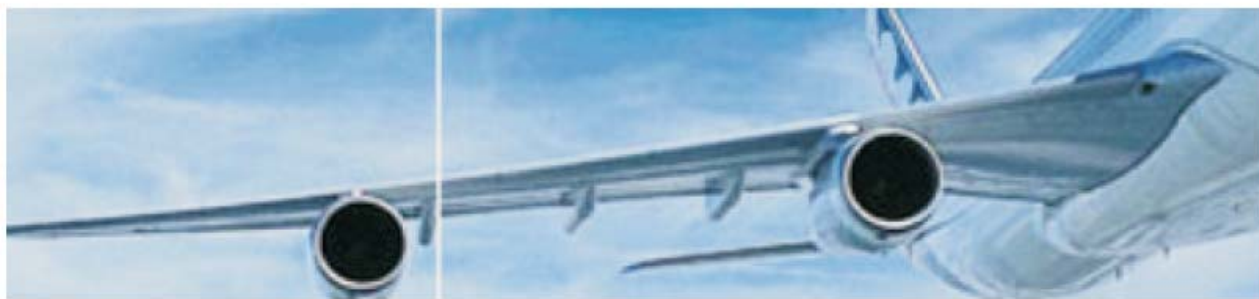
- **Ralph Thompson**, Director, Infrastructure Strategy, IATA
- **Rod Nelson**, CEO, Air Niugini

B. *Airports*

What challenges pose relaxed economic regulation, commercialization and privatization for airports?

- **James C. Cherry**, President and CEO, Aéroports de Montréal





WORKSHOP PROCEEDINGS

SESSION 3: Continued

C. *Air navigation services*

Experience of air navigation services providers in coping with the changing business environment?

- **Howard Goldberg**, Director of Insurance and Risk Management, NAV CANADA, and Representative of Civil Air Navigation Services Organization (CANSO)

Significance of economic regulation with regard to air navigation charges

- **Eberhard Söhnle**, Head of Economic and Regulatory Affairs Unit, Central Route Charges Office, EUROCONTROL

D. *New technologies*

- **Lionel Wonneberger**, President, Air Traffic Alliance

CLOSING REMARKS

Workshop moderator: **Dr. Michael Carney**

SESSION 4: CHALLENGES FOR AIR TRANSPORT - PANEL DISCUSSION

Moderator: **Dr. Triant G. Flouris**, Republic of Cyprus

A. *Air Carriers*

- **Dr. Andrew Sentance**, Chief Economist and Head of Environmental Affairs, British Airways

B. *Infrastructure providers*

- **Pierre Coutu**, Senior Adviser, Airports Council International

C. *Aerospace manufacturers*

- **Adam R. Brown**, Vice President Customer Affairs Directorate, Airbus SAS

D. *Policy makers and regulators*

- **Robert J. Shuter**, Director, International Aviation and Technical Programs, Transport Canada

E. *Researchers & advisors*

- **Dr. Michael Tretheway**, Executive Vice President & Chief Economist, InterVISTAS Consulting



WORKSHOP PROCEEDINGS

SESSION 5:

DEVELOPMENT COOPERATION IN CIVIL AVIATION AND MOBILIZATION OF RESOURCES

Moderator: **Maryvonne Plessis-Fraissard**, Director Transport and Urban Development, WB

- A. ICAO's *Technical Cooperation Programme*
 - **Geoffrey P. Moshabesha**, Chief, Field Operations Section - Africa, Technical Cooperation Bureau, ICAO
- B. *World Bank*
 - **Charles E. Schlumberger**, WB
- C. *Private financial institutions*
 - **Fabian Bachrach**, Managing Director, Air Finance Corporation
- D. *Regional initiative - New Partnership for Africa's Development (NEPAD)*
 - **Tshepo T. Peege**, President, African Civil Aviation Commission



SESSION 6: DEVELOPMENTS IN AIR TRANSPORT - WORKING GROUPS

Moderator: Dr. Michael Carney

Based on the deliberations of the preceding Sessions, four concurrent working groups, assisted by a facilitator, will discuss developments and constraints in improving air transport and arrive at conclusions regarding supportive approaches, policies, measures and/or instruments.

Working Group 1 - Air Carriers

Facilitator: **Dr. Andrew Sentance**, Chief Economist and Head of Environmental Affairs, British Airways

Working Group 2 - Infrastructure providers

Facilitator: **Vijay Poonoosamy**, Executive Chairman, Airports of Mauritius

Working Group 3 - Development cooperation and resource mobilization

Facilitator: **Charles E. Schlumberger**, WB

Working Group 4 - Safety and security

Facilitator: **Dr. Vahid Motevalli**, Associate professor and Director, Aviation Institute, George Washington University





WORKSHOP PROCEEDINGS

SESSION 7:

DEVELOPMENTS IN AIR TRANSPORT - PRESENTATION AND DISCUSSION OF CONCLUSIONS

Moderator: Dr. Michael Carney

- A. Working Groups: Air Carriers and Infrastructure
 - Facilitator & team members of WG1
 - Facilitator & team members of WG2
- B. Working Groups: Development cooperation & Safety and security
 - Facilitator & team members of WG3
 - Facilitator & team members of WG4

FINAL SESSION

Workshop moderator: **Dr. Michael Carney**

Workshop organizers:

- **Mohamed Elamiri**, ICAO
- **Charles E. Schlumberger**, WB
- **Dr. Philippe RoCHAT**, ATAG

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