



International Civil Aviation Organization

WORKING PAPER

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ASSEMBLY — 37TH SESSION

EXECUTIVE COMMITTEE

Agenda Item 15: Implementation Support and Development (ISD)

**IMPLEMENTATION SUPPORT AND DEVELOPMENT (ISD) –
AVIATION SECURITY ACTIVITIES**

(Presented by 53 Contracting States¹, Members of the African Civil Aviation Commission)

EXECUTIVE SUMMARY

This paper examines the cost-effectiveness of the Implementation Support and Development (ISD) Programme under the auspices of ICAO, which was established pursuant to Assembly Resolution A36-20. It also proposes the linkage of ISD regional activities to the African Civil Aviation Commission (AFCAC) implementation plan on the development of an African Civil Aviation Security Road Map, as a joint effort. This paper also acknowledges the excellent work done by the ISD-Security Section with respect to convening Airport Security Programme Workshops, National Civil Aviation Security Programme Workshops, National Civil Aviation Security Quality Control Programme Workshops, Screener Certification Programme Workshops, and National Civil Aviation Security Training Programme Workshops, which contributed to the transfer of requisite knowledge and skills for our personnel in the continent.

Action: The Assembly is invited to:

- a) note the plausible global, regional and national concerted efforts by the ISD-Security Section;
- b) encourage the ISD-Security Section, through established channels of communication, to redouble its efforts in assisting developing States in general and Africa in particular through the use of on-site training and a train-the-trainer approach;
- c) urge the international community, including Africa, to support the work of ICAO in this area through the ISD-Security Section; and
- d) encourage an integrated approach on ISD aviation security activities within the ICAO Regions.

<i>Strategic Objectives:</i>	This working paper relates to Strategic Objective B, Security – <i>Enhance global aviation security</i>
<i>Financial implications:</i>	None
<i>References:</i>	A37-WP/17 A37-WP/18 A37-WP/19 Doc 9902, <i>Assembly Resolutions in Force (as of 28 September 2007)</i>

¹ Algeria, Angola, Benin, Botswana, Burkina Faso, Burundi, Cameroon, Cape Verde, Central African Republic, Chad, Comoros, Congo, Cote d'Ivoire, Democratic Republic of the Congo, Djibouti, Egypt, Equatorial Guinea, Eritrea, Ethiopia, Gabon, Gambia, Ghana, Guinea, Guinea-Bissau, Kenya, Lesotho, Liberia, Libyan Arab Jamahiriya, Madagascar, Malawi, Mali, Mauritania, Mauritius, Morocco, Mozambique, Namibia, Niger, Nigeria, Rwanda, Sao Tome and Principe, Senegal, Seychelles, Sierra Leone, Somalia, South Africa, Sudan, Swaziland, Togo, Tunisia, Uganda, United Republic of Tanzania, Zambia, Zimbabwe

1. BACKGROUND

1.1 The primary objective of the Implementation Support and Development (ISD)-Security Section is to support the initiatives of ICAO Member States that have significant security deficiencies, as identified through the ICAO Universal Security Audit Programme (USAP), in their efforts to implement their corrective action plans and thus enable them to meet their aviation security obligations. The ISD-Security Section also promotes partnerships and collaborative agreements among States, industry, international financial institutions and various stakeholders to coordinate security assistance.

1.2 The mandate for the Security Programme of the ISD Security-Section was determined at the 36th Session of the ICAO Assembly and its operational mandate consists of four pillars, providing:

- States with urgent or short-term security-related assistance
- regional assistance to the States
- global cooperation
- States with support in the development and delivery of training programmes

1.3 The ISD-Security Section contributes to implementation, support and development activities aimed at strengthening the capacity-building efforts of States and enhancing their capability to implement international Standards and Recommended Practices (SARPs) through the development, organization and coordination of relevant seminars, workshops and assistance projects.

1.4 In terms of training, the ISD-Security Section provides support to regional and national security training efforts by overseeing the development of appropriate training packages and providing support to ICAO-endorsed Training Centres in the development and delivery of training programmes. Additionally, the ISD-Security Section is responsible for managing the Aviation Security Professional Management Course (PMC), which was developed by ICAO in collaboration with the John Molson School of Business at Concordia University.

2. DISCUSSION

2.1 Given the importance of ISD-related activities in the Regions, there is a need to strengthen the Section's efforts, building human resources capacity at Headquarters and Regional Offices. What remains to be done is to adopt an aggressive action plan that would increase the number of trained personnel from the developing world in general, and Africa in particular, considering the ongoing brain drain and the lack of ability to attract and retain suitably qualified technical personnel who combine both professionalism and integrity to oversee aviation security in Africa.

2.2 Moreover, the ISD-Security Section works with all 19 Aviation Security Training Centres worldwide. Therefore, in our view, there is no reason why training needs cannot be addressed. What remains to be aggressively pursued is a communication strategy between the ISD-Security Section and the Training Centres in the African continent and elsewhere, in order to raise awareness.

2.3 African States applaud work done by the ISD-Security Section in the areas of curriculum development, sponsorship available for training, and coordination efforts with all role players.

2.4 Having said that, a proper balance in the division of training allocations need to be found and the scientific tool that can be used is the statistical equation. A case in point is the Regional breakdown of the

PMC Statistics for 2004-2010 which are as follows in terms of percentage: Asia and Pacific 73; Middle East 70; European and North Atlantic 53; Eastern and Southern African and Western and Central African 49; North American, Central American and Caribbean 33; and Southern American 1. Given the notion that Africa, which consists of 53 sovereign States, characterised by distinct geographical and economic conditions, is held to have significant aviation security concerns, there are sufficient and necessary conditions for the ISD-Security Section to pay special attention to aviation security training and assistance to African States in order to ensure the integrity of national, regional, continental and global aviation security.

2.5 Against all this, African States takes cognisance of the fact that, to date, 280 participants representing 72 States out of 7 ICAO Regions have successfully graduated from these courses.

2.6 The schedule of courses so far presented by the ISD-Security Section and those that are yet to be presented in various locations is given for 9 February 2010 until 6 December 2010. Clearly, this demonstrates that the ISD-Security Section is willing and capable of assisting African States, subject to funds being made available by all concerned. At this point, it may be useful to urge ICAO to take leadership on matters related to aviation security particularly in the harnessing of resources.

3. CONCLUSION

3.1 In the final analysis, African States will be remiss in their duty if they do not acknowledge the technical cooperation programmes of many States and financial institutions that have generously funded many training programmes for African aviation security personnel.

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