



International Civil Aviation Organization

WORKING PAPER

A37-WP/50

AD/7

16/8/10

Corrigendum No. 1

(E/ F/ R/A/C only)

27/8/10

ASSEMBLY — 37TH SESSION

ADMINISTRATIVE COMMISSION

**Agenda Item 74: Report on the use of the Information and Communication Technology
(ICT) Fund**

**REPORT ON THE USE OF THE INFORMATION AND COMMUNICATION
TECHNOLOGY (ICT) FUND AND POSSIBLE MEANS OF FINANCING THE
MODERNIZATION OF FINANCIAL SYSTEMS**

(Presented by the Council of ICAO)

CORRIGENDUM NO. 1

Please replace pages 1 (cover page) and 2 of A37-WP/50 with the attached.



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EXECUTIVE SUMMARY

The Assembly requested the Council to monitor progress achieved through the use of the ICT Fund and report at the next ordinary Session on the use of the Fund. The activities undertaken since the last Assembly, as summarized below, are reported in more detail in this paper:

- Implementation of Phase I modules comprising the General Ledger, Accounts Payable, Accounts Receivable, Purchasing and Management of Projects have been completed and the modules are now under regular maintenance and support.
- Implementation of Phase II modules HR/Payroll and Fixed Asset have been completed, the Budget Planner module is being finalized, and the gaps identified in the Sales of Publications and in the Travel modules are being negotiated between ICAO and Agresso.
- Implementation of Phase III, deployment of the Agresso ERP system to the Regional Offices and selected Field Offices is progressing as scheduled with the Paris Regional Office being implemented first as a template for the remaining offices.

Action: Pursuant to Resolution A35-32, the Assembly is invited to note the progress in the implementation of the Agresso ERP system.

<i>Strategic Objectives:</i>	This working paper relates to Strategic Objectives 1, 3, 4 and 5.
<i>Financial implications:</i>	The current funding envelope of the ICT Fund is expected to be sufficient for completion of the remaining activities of Phases II and III.
<i>References:</i>	A36-WP/37 Assembly Resolutions A33-24 and A35-32 Doc 9902, <i>Assembly Resolutions in Force</i> (as of 28 September 2007)

1. INTRODUCTION

1.1 In Resolutions A33-24 and A35-32, the Assembly created the ICT Fund for the purpose of, *inter alia*, improving and modernizing the financial systems. The Assembly also requested the Council to monitor progress achieved through the use of the ICT Fund and report at the next ordinary Session of the Assembly on the use of the Fund.

1.2 Since the last Assembly, regular and periodic reports were made to the Council on the use of the Fund, in particular on the progress of the implementation of the Integrated Resources Information System (IRIS), which aims to improve the efficiency of ICAO's systems that support Finance, Procurement, Management of Projects, Travel and Sales of Publications.

2. INFORMATION ON ACHIEVEMENTS

2.1 The following main activities took place during the triennium on the implementation of the Integrated Resources Information System (IRIS) Project.

2.2 Implementation of Phase I

2.2.1 Activities to implement the Phase I modules of the Agresso Business World enterprise resource planning (ERP) system began at the end of February 2007 with the design sessions to determine the system's configuration applicable to ICAO. The modules being implemented on this phase were the core financials, comprising General Ledger, Accounts Payable, Accounts Receivable, Procurement and Management of Projects.

2.2.2 In its 36th session, the ICAO Assembly instructed ICAO to implement a Canadian dollar budgeting and accounting regime as of 1 January 2008. This had a significant impact on the implementation of the ERP system, which was finalizing the design and configuration of the system and beginning to test the new system.

2.2.3 The requirement to adopt the Canadian currency for budgeting and accounting for the Regular Programme while retaining the United States dollar for the Technical Co-operation Programme, caused delays in the implementation. Detailed system design work that had been substantially completed had to be revisited and configuration changes made. Unplanned administrative efforts were required to define the new requirements, to obtain and review the proposal of work effort and costs from Agresso, and to negotiate the contract for the change. Additional resources on the part of Agresso and ICAO were necessary because many of the tasks that were initially planned as sequential had to be performed concurrently in order to meet the deadline for go-live of January 2008, which remained unchanged.

2.2.4 To ensure that ICAO was able to produce IPSAS compliant financial accounts for the financial year 2008, the IRIS project team was forced to re-assess the priority of the requirements and pushed, to the first quarter of 2008, functionalities that were not absolutely essential for processing transactions on 1 January 2008. In addition, the functionality for Budget preparation was pushed for implementation in Phase II. As a result, Phase I was expected to be complete at the end of the first quarter of 2008. Similarly, the change in scope significantly increased the timeframe and resources necessary for the implementation of Phase II. The extended implementation timeframe for Phases I and II required staff to be assigned to the project over a longer period than was originally planned.