



International Civil Aviation Organization

Regional Aviation Safety Group - Middle East

Fifth Meeting (RASG-MID/5)
(Doha, Qatar, 22-24 May 2016)

Agenda Item 3: Regional Performance Framework for Safety

MID REGION NCLB STRATEGY/PLAN

(Presented by the Secretariat)

SUMMARY

The aim of this paper is to propose the development of a MID Region NCLB Plan/Strategy, in support of the ICAO NCLB Initiative, for endorsement by the DGCA-MID/4 meeting.

Action by the meeting is at paragraph 3.

REFERENCES

- RSC/4 Report

1. INTRODUCTION

1.1 The NCLB campaign highlights ICAO's efforts to assist States in implementing ICAO Standards and Recommended Practices (SARPs). The main goal is to ensure globally harmonized implementation so that all States have access to the significant socio-economic benefits of safe and reliable air transport. It promotes ICAO's efforts to resolve identified Significant Safety Concerns (SSCs).

1.2 The main objective of the NCLB initiative is to better identify and coordinate assistance to States in need so that they may foster sustainable local and regional prosperity and fully benefit from improved global connectivity. A safe, secure and sustainable global aviation system, based on the effective implementation of global standards and policies, provides the nations of the world with efficient access to the global market.

1.3 The RSC/4 meeting agreed that focus should be on the States with the greatest needs (Low EI/SSC) and that the RASG-MID should be involved in the coordination of required assistance.

2. DISCUSSION

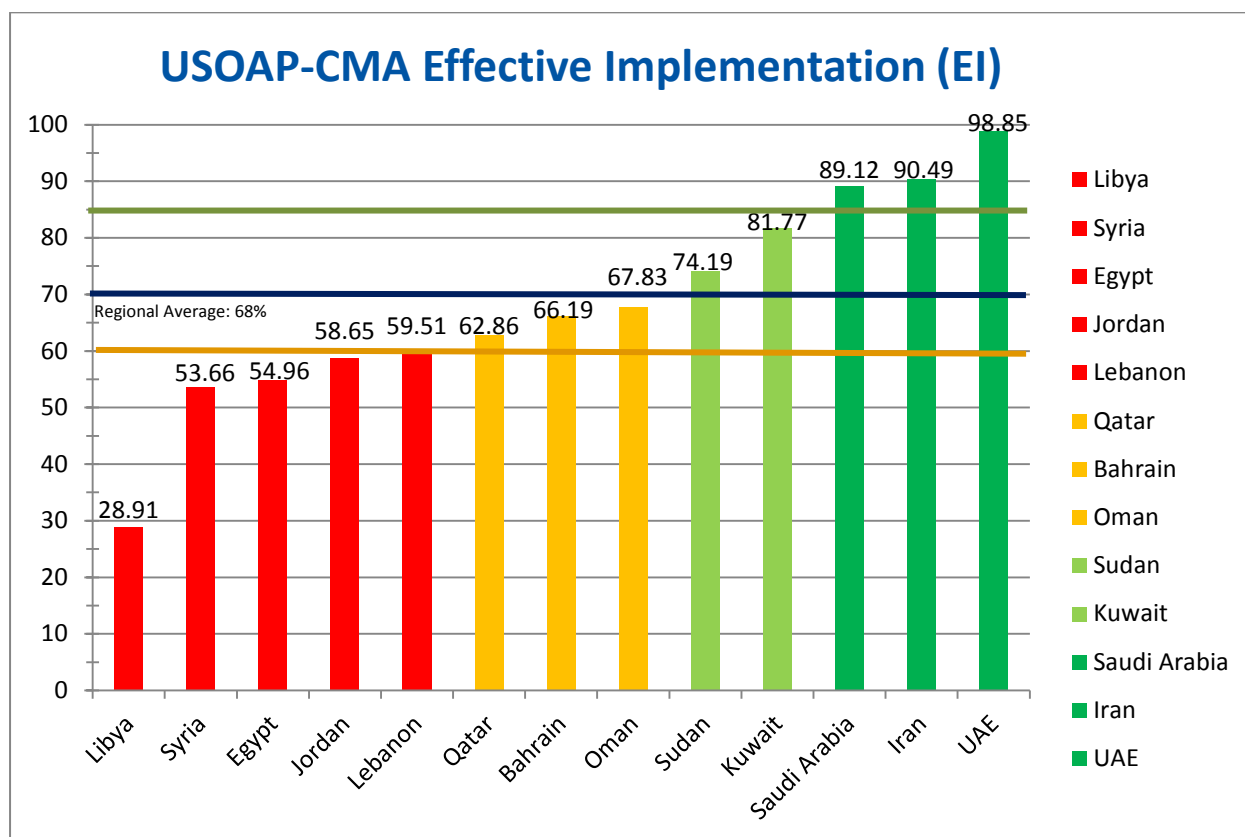
2.1 The regional average USOAP-CMA Effective Implementation (EI) is 68.23, and eight (8) States out of the thirteen (13) audited States have EI above 60%; whereas, in accordance with the Doha Declaration, the target is to achieve an average EI of 70% and to have at least eleven (11) States with an EI above 60%, by 2020.

2.2 The meeting may wish to recall that the Doha Declaration and the MID Region Safety Strategy, address regional policy targets, with regional performance targets, but these Documents do not specify what needs to be achieved by each State (accountability for accomplishment), in order to contribute to the accomplishment of the regional targets.

2.3 The MID NCLB Strategy/Plan will bring a new vision and scope of the regional activities to endeavour the effective implementation of ICAO Standards and Recommended Practices (SARPs), to improve effective implementation status of Member States, and to set measureable and accountable deliverables and specific expected outcomes.

2.4 The MID NCLB Strategy/Plan aims at a new leadership approach to transform the way business is done through agreement with concerned States on specific and measureable outcomes, and clear definition of accountability for the achievement of the set goals. It necessitates a proactive approach and outreach by the ICAO Regional Director and his team, to foster political will and senior level commitment, transforming the status quo of business as usual that does not impact the resolution of many long standing deficiencies, and applying hand holding concepts where needed, identifying Champion States or stakeholder to provide required assistance.

2.5 The States in the MID Region could be classified in four (4) groups as follows:



2.6 The MID NCLB Strategy/Plan will have targeted goals for improving the MID States Effective Implementation (EI) status in all civil aviation fields. To achieve these goals, the MID States could be classified as first priority if they have an SSC or fell below 60% EI, and second priority if they fell below the regional average EI (#70%). The third priority could be those MID States with an EI between 70% and 85%; and the fourth priority for those MID States with an EI above 85%.

2.7 The targets to be achieved for the coming four years (up to 2020) are to be agreed upon with States (within the framework of RASG-MID and MIDANPIRG and also through direct communication with the ICAO MID Office); a plan of action is to be developed for each State; and the progress achieved will be monitored on continuous basis, with progress reports delivered to the State's senior management (DG or Minister) as well as to the DGCA-MID, RASG-MID and MIDANPIRG.

3. ACTION BY THE MEETING

3.1 The meeting is invited to:

- a) support the development of the MID NCLB Strategy/Plan for endorsement by the DGCA-MID/4 meeting; and
- b) agree on the way forward.

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