Reference is made to the electronic bulletin; EB 2010/26 dated 21 June 2010 (Attachment 1).

**OBJECTIVES and PROGRAMME**

ICAO and the McGill University Institute of Air and Space Law (McGill ISASL) will be convening this special Conference at the **Hilton Montréal Bonaventure Hotel** in Montréal, Canada, from 26 to 27 September 2010, preceding the **37th ICAO Assembly** Session. This event will be the third of this kind, once more, assisting Assembly delegates in their preparations as key issues will be tackled in an interactive forum and relaxing atmosphere, encouraging networking with other stakeholders. ICAO/McGill ISASL will bring together civil aviation authorities, well-known industry experts, government policy leaders and academics who will analyse problems and present potential solutions to the most pressing challenges, facing air transport today. Fundamental themes of concern to the Assembly and global aviation will be addressed:

- The state of the aviation industry;
- Security and facilitation;
- Aviation and the environment; and
- Strategies and the way forward.

Please consult the [Conference Programme](#) (Attachment 2) that is being continuously updated on-line.

This event is presently supported by the following partners: [Airports Council International](#), [Civil Air Navigation Services Organisation](#), [Flight Safety Foundation](#), [International Air Transport Association](#), [International Coordinating Council of Aerospace Industries Associations](#), [International Federation of Air Line Pilots’ Associations (IFALPA)](#), and [The World Bank](#).

**SPECIAL OFFERS: REGISTRATION and ACCOMMODATION**

Important update of on-line registration information. Take advantage of our special offer: Delegates of the same Member States or Observer Organizations to the 37th ICAO Assembly Session enjoy effectively a **50% discount on conference fees**¹ if two Assembly delegates register by 31 August 2010.

The **Hilton Montréal Bonaventure Hotel** is a charming 4+star hotel located just opposite ICAO Headquarters. **Accommodation** at the conference venue is offered for **Conference registrants at a special rate of CAD155 plus taxes, which applies throughout the Assembly period, if reserved by 31 August 2010.**

¹ A conference fee applies - also for ICAO Member States and Observer Organizations - for joint events, resulting from the ICAO Conference Policy (4th edition, 2010).
ICAO/McGILL WORLDWIDE CONFERENCE AND EXHIBITION 2010

Montréal, Canada, 26 to 27 September 2010

The International Civil Aviation Organization (ICAO) and the McGill University Institute of Air and Space Law (McGill ISASL) will be convening a Worldwide Conference and Exhibition entitled “Air Transport: What Route to Sustainability?”, in Montréal, Canada, at the Hilton Montréal Bonaventure Hotel, from 26 to 27 September 2010. This event will precede the 37th Session of the ICAO Assembly.

ICAO and McGill, in association with their partners Airports Council International (ACI), Civil Air Navigation Services Organisation (CANSO), Flight Safety Foundation (FSF), International Air Transport Association (IATA), International Coordinating Council of Aerospace Industries Associations (ICCAIA), International Federation of Air Line Pilots’ Associations (IFALPA) and the World Bank (WB), will bring together civil aviation authorities, industry experts, government policy leaders and well known academics with a view to identifying the problems and potential solutions to the most pressing challenges facing air transport today.

For more information concerning the programme and registration, please visit the Conference website at http://www.icao.int/ICAO-McGill2010 or contact the Conference Secretary by e-mail at ICAOMcGill_Symposium@icao.int.
ICAO and the Institute of Air and Space Law, McGill University are co-hosting a Worldwide Conference and Exhibition on Air Transport: What Route to Sustainability? This event will provide a detached and preparatory forum for State delegates and stakeholders attending and/or interested in the issues proposed for the 37th Session of the ICAO Assembly that starts on September 28th. For up-to-date information, please visit www.icao.int.

The special pre-Assembly Conference will bring together hundreds of international experts from the air transport industry, government, specialized organisations, academia, law, and finance.

Four fundamental themes of concern to the Assembly and global aviation will be addressed:

- The state of the aviation industry.
- Security and facilitation.
- Aviation and the environment.
- Strategies and the way forward.

Luncheon keynote speakers are Gary R. Scott, President, Bombardier Commercial Aircraft and Calin Rovinescu, President & CEO, Air Canada.

The Conference is a ‘must attend’ for professionals from civil aviation authorities and transport ministries (including members of State delegations to the ICAO Assembly), airlines, airports, air navigation service providers, aviation security providers as well as personnel of organizations directly involved in supporting the aviation business such as manufacturers, law and consulting firms, and international and regional organizations.

**REGISTRATION**

<table>
<thead>
<tr>
<th>Day</th>
<th>Date</th>
<th>Time</th>
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<tbody>
<tr>
<td>Saturday</td>
<td>25 September 2010</td>
<td>16:00 – 18:00</td>
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<tr>
<td>Sunday</td>
<td>26 September 2010</td>
<td>07:00 – 09:00</td>
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<tr>
<td>Monday</td>
<td>27 September 2010</td>
<td>08:00 – 09:00</td>
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</table>
PROGRAMME
SUNDAY, 26 SEPTEMBER 2010

08:45 – 09:15  WELCOMING REMARKS
Prof. Daniel Jutras – Dean, Faculty of Law, McGill University

INTRODUCTORY ADDRESS
Raymond Benjamin – Secretary General, ICAO

09:15 – 10:30  THE REVENUE CRISIS: WHEN WILL THE AIRLINE INDUSTRY RECOVER?

› How has the financial crisis impacted airlines and other industry stakeholders?
› What are the recovery strategies?
› Does liberalization improve or worsen the financial condition of airlines?
› How do alliances and antitrust immunity enhance revenue, reduce costs, and affect consumer welfare?
› Where will the industry be in five years?

Chair: Narjess Teyssier – Chief, Economic Analysis & Policy Section, ICAO

Speakers:
Phillip A. Bagley – Managing Director, Standard & Poors
Chris Lyle – WTO Representative to ICAO, UN World Tourism Organization
Brian Pearce – Chief Economist, International Air Transport Association (IATA)
Donald Schenk – CEO, Airline Capital Associates

10:30 – 11:00  REFRESHMENT BREAK

11:00 – 12:30  THE COST CRISIS: HOW WILL THE AIRLINE INDUSTRY RECOVER?

› How can we reform aviation fees, taxes and charges?
› What impact does financial ill-health have on airline safety?
› How can legacy carriers address labour, benefits and work rule costs?
### THE COST CRISIS: HOW WILL THE AIRLINE INDUSTRY RECOVER? (continued)

- How can operational efficiency reduce airline costs?
- How should governments and industry respond better to natural disasters like volcanic ash?

**Chair:** Kenneth Quinn — Partner, Pillsbury LLP & General Counsel, Flight Safety Foundation

**Speakers:**
- David Grizzle — Acting Deputy Administrator and Chief Counsel, Federal Aviation Authority (FAA)
- Roderick van Dam — Head of Legal Service, EUROCONTROL
- Frank Manuhutu — Chief Legal Advisor, European Aviation Safety Agency (EASA)
- Paul McCarthy — Representative of the International Federation of Air Line Pilots’ Associations (IFALPA) to ICAO
- John Samiotis — Partner, Clyde & Co LLP
- Bill Voss — CEO, Flight Safety Foundation

### 11:00 – 12:30

<table>
<thead>
<tr>
<th>Time</th>
<th>Subject</th>
<th>Details</th>
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<tr>
<td>11:00</td>
<td>THE COST CRISIS: HOW WILL THE AIRLINE INDUSTRY RECOVER? (continued)</td>
<td>How can operational efficiency reduce airline costs? How should governments and industry respond better to natural disasters like volcanic ash? <strong>Chair:</strong> Kenneth Quinn — Partner, Pillsbury LLP &amp; General Counsel, Flight Safety Foundation <strong>Speakers:</strong> David Grizzle — Acting Deputy Administrator and Chief Counsel, Federal Aviation Authority (FAA) Roderick van Dam — Head of Legal Service, EUROCONTROL Frank Manuhutu — Chief Legal Advisor, European Aviation Safety Agency (EASA) Paul McCarthy — Representative of the International Federation of Air Line Pilots’ Associations (IFALPA) to ICAO John Samiotis — Partner, Clyde &amp; Co LLP Bill Voss — CEO, Flight Safety Foundation</td>
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<tr>
<td>12:30</td>
<td>LUNCH</td>
<td>Keynote Speaker: Gary R. Scott, President, Bombardier Commercial Aircraft</td>
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<tr>
<td>13:45</td>
<td>PROTECTION OF THE ENVIRONMENT: TECHNOLOGICAL &amp; OPERATIONAL SOLUTIONS</td>
<td>What are the design and engineering challenges for airframe and engine manufacturers in terms of noise and emissions? How do operational restrictions impact efficiency, fuel burn, and carbon emissions? How will the depletion of oil reserves impact airline costs? Which alternative fuels represent the best alternatives to kerosene? <strong>Chair:</strong> Dr. Charles Schlumberger — Principal Air Transport Specialist, The World Bank <strong>Speakers:</strong> Richard L. Altman — Executive Director, Commercial Aviation Alternative Fuels Initiative</td>
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PROGRAMME
SUNDAY, 26 SEPTEMBER 2010

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<tr>
<td><strong>Speakers:</strong></td>
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<tr>
<td>Guilherme de Almeida Freire – Director, Environmental Strategy and Technology, Embraer</td>
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<td>Richard Wynne – Director, Geopolitical and Policy Analysis, Boeing Commercial Airplanes</td>
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<td>Ian Matheson – Vice-President, Airport Development of the Transportation Division, SNC Lavalin</td>
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| 15:15 – 15:45 | REFRESHMENT BREAK |

<table>
<thead>
<tr>
<th>15:45 – 17:00</th>
<th>PROTECTION OF THE ENVIRONMENT: LEGAL &amp; POLICY SOLUTIONS</th>
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<tbody>
<tr>
<td>‣ Are market-based measures the solution to CO₂ emissions?</td>
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<td>‣ EU Emissions Trading Scheme – Consistent with international law?</td>
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<td>‣ Is a global sectoral approach realistically achievable or are equivalent measures the way forward?</td>
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<tr>
<td>‣ What is ICAO’s framework on market-based measures, and what is its plan of action on climate change?</td>
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<td>‣ What environmental challenges does the ICAO 37th Session of the ICAO Assembly face?</td>
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**Chair:** Alejandro Piera – Advisor, United Arab Emirates Delegation on the ICAO Council

**Speakers:**

- David Batchelor – Policy Officer, Aviation Safety and Environment, European Commission
- John Deacon – Partner, Hunton & Williams
- Prof. Brian F. Havel – Associate Dean and Professor of Law, DePaul University
- Jane Hupe – Chief, Environment Branch, ICAO
- Tim Johnson – Director, Aviation Environment Federation on behalf of the International Coalition for Sustainable Aviation (ICSA)

| 17:30 – 19:00 | RECEPTION |
AVIATION SECURITY: SCREENING, MORE SCREENING & SCREAMING

What are the new and emerging threats to civil aviation?
Will enhanced security procedures further dampen passenger demand and threaten airline financial viability?
What updates are needed to the Tokyo, Hague and Montréal Conventions to better address terrorism?
What have the ICAO security audits revealed?
How are the aviation insurance markets coping with terrorist risks?

Chair: Yaw Nyampong — Editor, Annals of Air & Space Law, McGill University

Speakers:
Aws Al Khanjari — Director, Aviation Security and Infrastructure, General Civil Aviation Authority of the United Arab Emirates
Georgina Graham — Director, ICAO Bureau, Airports Council International (ACI)
Billie Vincent — President & CEO, Aerospace Services International
Armando Quiroz — Chief, Aviation Security Audit Section, ICAO

REFRESHMENT BREAK

AVIATION SECURITY: WHAT ABOUT FACILITATION?

Do harassment, delay and inconvenience of the travelling public dampen demand for air transportation?
What impact will Machine Readable Travel Documents [MRTDs] have on security and facilitation?
What is the future of registered or trusted traveller programmes?
What are the cultural and privacy issues surrounding full body scanning?
Are health concerns regarding security technology justified?

Chair: Jim Marriott — Chief, Aviation Security Branch, ICAO
PROGRAMME
MONDAY, 27 SEPTEMBER 2010

10:45 – 12:15  AVIATION SECURITY: WHAT ABOUT FACILITATION? (continued)

Speakers:
Urs Haldimann — Head Legal and International Affairs, Federal Office for Civil Aviation, Switzerland
Mauricio Siciliano — Machine Readable Travel Document Officer, ICAO
John W. Halinski — Assistant Administrator for the Office of Global Strategies, Transportation Security Administration, United States
James Bradbury* — Aviation Security Policy Officer, European Commission

12:15 – 13:45  LUNCH
Keynote Speaker: Calin Rovinescu
President & CEO, Air Canada

13:45 – 15:15  STRATEGIES FOR IMMEDIATE SURVIVAL & EVENTUAL PROSPERITY

(This session will be interactive. It will engage the audience in discussion after summary presentations of the prior panels.)

- What are appropriate airline, airport, ANS and manufacturer strategies in responding to the identified challenges?
- Should we pursue sectoral or geographic approaches to environmental protection?
- The work of the UNFCC and GIACC — What does the future hold?
- Does liberalization of air transport services enhance or jeopardize industry economic health?
- What are the rights of the passenger against excessive taxation?
- Can we design a security system and culture that is both effective and efficient?

Chair: Peter Harbison — Chairman, Centre for Asia Pacific Aviation (CAPA)
Panellists:
Jim Marriott — ICAO
Yaw Nyampong — McGill University
Kenneth Quinn — Flight Safety Foundation
Alejandro Piera — United Arab Emirates Delegation on the ICAO Council
Dr. Charles Schlumberger — The World Bank
Narjess Teyssier — ICAO

* invited.
PROGRAMME
MONDAY, 27 SEPTEMBER 2010

15:15 – 15:45  REFRESHMENT BREAK

15:45 – 16:45  ROUNDTABLE PANEL DISCUSSION OF THE EXPERTS:
THE WAY FORWARD

Chair: Prof. Paul Stephen Dempsey — Tomlinson Professor of Law and
Director of the Institute of Air & Space Law, McGill University

Panellists:
Folasade Odutola — Director, Air Transport Bureau, ICAO
Daniel Calleja — Director of Air Transport, European Commission
Graham Lake — Director General, CANSO
CONFERENCE INFORMATION

THE CONFERENCE CENTRE

Venue:  The Hilton Montréal Bonaventure Hotel
900 rue de La Gauchetière ouest
Montréal, Québec H5A 1E4
Reservation (toll free): + 1 800 267-2575
Direct line: +1 514 878-2332

The Hilton Montréal Bonaventure is nestled on the roof of Place Bonaventure, a Montréal landmark. The Hotel complex boasts 2 ½ acres of landscaped gardens, outdoor terraces, and a spectacular year-round heated pool. The Hotel is directly connected to the metro/subway, Montréal Central train station, and Montréal’s famous underground city of boutiques & restaurants.

1. HOTEL RESERVATIONS:

A. Reservations can be made by faxing the attached Hotel Reservation form to:
   + 1 514 878-3881, OR by visiting:

B. The following special rates apply to conference registrants only and start at $155.00 Canadian Dollars. Please note that the rates do not include government taxes.

<table>
<thead>
<tr>
<th>Room Type</th>
<th>Single Rate</th>
<th>Double Rate</th>
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<tbody>
<tr>
<td>Standard Deluxe Rooms (1 king-size bed or 2 double beds)</td>
<td>C$ 155.00</td>
<td>C$ 155.00</td>
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<tr>
<td>Executive Floor Rooms</td>
<td>C$ 195.00</td>
<td>C$ 215.00</td>
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</tbody>
</table>

- **Executive floor rooms** provide additional benefits including: complimentary deluxe continental breakfast, honour bar & hors d’oeuvres [17:00 -19:30], free local calls, & access to high speed Internet.

- A block of rooms has been reserved. The reservation deadline is noon, **8 September 2010**. After this date, the Hotel does not guarantee the availability of rooms and will assign rooms on a space available basis.

- Rooms are available for **check-in** at 15:00; **check-out** at 12:00 noon.

In order to receive the preferred contracted rates, telephone and fax requests must identify their affiliation with our group. **Please refer to the “ICAO/McGill Conference” when making reservations.**
CONFERENCE INFORMATION
GENERAL INFORMATION

2. PASSPORT/VISA INFORMATION: It is the responsibility of the visitor, before entering Canada, to ensure that he or she has the necessary documents, including any applicable transit documents, entry documents to Canada, and documentation to re-enter the home country. Contact the nearest Canadian Embassy or Consulate if you need to obtain a visa to enter Canada. Contact conferences.iasl@mcgill.ca if you require supporting documentation for your visa application.

3. CANCELLATION POLICY: Registrants who are unable to attend the Conference will receive a refund [less 25% of the registration fee for administrative charges] on written cancellations received prior to 15 September 2010. Regrettably, no refunds will be granted thereafter. However, a substitute registrant may be designated in lieu of the original registrant [or Conference materials may be sent in lieu of a refund after the Conference]. Please advise of the substitute name in advance.

Cancellations must be faxed to ICAO/McGill Conference 2010 at +1 514 398-8197.
The Conference reserves the right to cancel any programmes and assumes no responsibility for personal expenses.

4. For latest programme information:
   - ICAO website: www.icao.int/ICAO-McGill2010 [or contact Susan Joseph at sjoseph@icao.int].
   - McGill website: www.mcgill.ca/iasl [or contact conferences.iasl@mcgill.ca].

5. Marketing Contacts:
   - Sponsorship of the Conference:
     Dr. John Saba, Conference Manager, john.saba@mcgill.ca or +1 514 398-5095.
   - Exhibition Space: Yves Allard info@fcmcommunications.ca or +1 450 677-3535.

6. No registrations will be processed without payment. You will need to present your Passport or other recognized government/corporate identification (and, where applicable, Student ID) in order to receive your entrance badge when on-site. To be included in the list of programme attendees, you must register by 15 September 2010.

7. Questions: If you have questions or require additional information, please contact:
   - McGill University: e-mail conferences.iasl@mcgill.ca, or call Maria D'Amico at +1 514 398-5095
   - ICAO: e-mail sjoseph@icao.int, or call Susan Joseph at +1 514 954-8219 ext. 6278
THREE WAYS TO REGISTER!
PRE-REGISTRATION is recommended to avoid delays on-site.

- **Internet**: Register online at: [www.icao.int/ICAO-McGill2010](http://www.icao.int/ICAGO-McGill2010) or [www.mcgill.ca/iasl](http://www.mcgill.ca/iasl)
- **Fax to**: McGill Conference 2010, c/o Maria D'Amico, Fax number: + 1 514 398-8197. Fax completed registration form with credit card payment information.
- **Mail**: Send completed registration form with payment [do not mail cash] to:
  
  ICAO/McGill Conference 2010  
  McGill University Institute of Air & Space Law  
  3690 Peel Street, Montreal, Quebec, Canada, H3A 1W9

**On-Site Registration** is available for those who miss the registration deadline. On-site registrants must pay registration fees by cash, cheque, Visa, MasterCard or American Express.

### Registration Fees

- For registration fees, please see **registration form included**.
- All fees are quoted in **U.S. dollars** (except hotel rates which are in Canadian dollars).
- Conference fees include applicable Canadian and Quebec sales taxes.
- Registration fees include admission to the two-day programme, refreshment breaks, luncheons, and a cocktail reception.

### Method of Payment

- **Credit Card** (Visa, MasterCard or American Express). Please note that while the fee is quoted in U.S. dollars, it will be charged in Canadian dollars at the exchange rate applicable on the day of receipt of the registration.
- **Cheque or money order in U.S. funds payable to “McGill University Institute of Air and Space Law”**
- **Cash (on-site only)**
- **Bank transfer payment**. The registration fee must be pre-paid in **U.S. Dollars**. Please request that your bank indicate that the transfer is payable to **“McGill University, Institute of Air & Space Law”**. An additional charge of U.S. $20.00 should be added to cover charges by McGill University’s bank. Please note that processing may require up to two weeks.

E-mail to conferences.iasl@mcgill.ca or telephone + 1 514 398-5095 to inform McGill when you have initiated the bank transfer.

### Beneficiary Bank Information

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<th>Account Name</th>
<th>Account Number</th>
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<tr>
<td>RBC Royal Bank of Canada</td>
<td>McGill University</td>
<td>406-133-9</td>
</tr>
<tr>
<td>1 Place Ville Marie, Montréal, Québec, Canada</td>
<td>Institute of Air &amp; Space Law</td>
<td></td>
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**Beneficiary Bank**

- **RBC Royal Bank of Canada**
- **1 Place Ville Marie, Montréal, Québec, Canada**
- **H3C 3A9**

**Transit code**: 00001  
**ABA code (Europe)**: 021000021  
**Bank/Branch code**: 003  
**McGill Bank Account Number**: 406-133-9  
**Currency of account**: US$  
**Account name**: McGill University  
**Please state** “McGill University Institute of Air & Space Law”