

**SUMMARY OF DISCUSSIONS OF THE
DIRECTORS GENERAL OF CIVIL AVIATION - EUR/NAT REGIONS
TELECONFERENCE MEETING (EUR/NAT-DGCA/2020-4)**

(Paris, France, 8 June 2020)

1. Introduction

1.1 The teleconference-based Meeting of the Directors General of Civil Aviation of the ICAO European and North Atlantic Regions (EUR/NAT-DGCA/2020-4) was held on 8 June 2020.

1.2 Ninety-eight participants from 40 States and 8 International and Regional Organizations took part in the teleconference. The list of participants is provided in **Appendix A**.

1.3 The Meeting was convened in follow-up to the adoption of the ICAO Council Aviation Recovery Task force (CART) Report and guidance material on aviation public health measures to minimise the COVID-19 associated risks with the following main objectives:

- a) provide a briefing on the ICAO guidance on aviation public health measures to minimize the COVID-19 associated risks;
- b) provide information about the ICAO existing and future (virtual) assistance programme; and
- c) share information on States' and International and Regional Organizations' implementation related issues, developments and plans in this regard.

1.4 The Meeting was opened by Dr. Fang Liu, Secretary General of ICAO, who highlighted the main purpose of the CART Report and the associated Take-off Guidance Document as well as the necessity for all stakeholders to implement risk mitigation measures in full accordance with the latest and the prudent medical and traveler health advice in a harmonized manner. She also stressed that aviation was an important driver of economic recovery.

1.5 Ms. Silvia Gehrler, Regional Director of the ICAO Europe and North Atlantic (EUR/NAT) Regional Office outlined the main considerations which guided the drafters of the CART Report and Guidance Document and the role of the ICAO EUR/NAT Office in ensuring a well-coordinated and harmonized implementation of the measures to support the restart and recovery of aviation in the Region.

1.6 The following Agenda was proposed and approved:

- a) briefing on the ICAO guidance on aviation public health measures to minimise the COVID-19 associated risks;
- b) information about the ICAO existing and future (virtual) assistance programme; and
- c) round table discussion with DGs CAAs, European Regional and International Organizations to share information on implementation related issues, developments and plans in this regard.

2. Agenda item 1

2.1 ICAO provided a joint presentation that included information on the ICAO CART Report and its recommendations and the guidance in the Take-Off Guidance for Air Travel through the COVID-19 Public Health Crisis as well as the regional initiatives that were planned to support States' implementation of the public health measures in the recovery and restart of aviation activities.

2.2 H.E. Philippe Bertoux, Ambassador of France on the ICAO Council and Chairperson of the CART, briefly presented the CART Report and its recommendations. He emphasized that States should establish aviation public health procedures in line with the guidance in the Take-Off Guidance for Air Travel through the COVID-19 Public Health Crisis Document. The Take-off Guidance Document, divided into four modules: Airport, Aircraft, Crew, Cargo, was considered the core element of the strategy for the recovery.

2.3 He highlighted that the guidance material should serve as a common reference for all stakeholders, however it was not mandatory from the legal perspective. It was noted that it was the first global guidance drafted since the onset of the pandemic and it would be revised and updated on a regular basis.

2.4 Dr. Ansa Jordaan, Chief of the Aviation Medicine Section at ICAO Headquarters, explained the Public Health Corridor (PHC) implementation initiative, which was recommended by the Collaborative Arrangement for the Prevention and Management of Public Health Events in Civil Aviation (CAPSCA) and used to harmonize the implementation. She emphasized that the key considerations were to ensure continued flight operations whilst ensuring the protection of health and safety of crew and passengers against the transmission of COVID-19 through coordinated implementation of harmonized procedures.

3. Agenda item 2

3.1 Mr. Elkhan Nahmadov, Deputy Regional Director, and Mr. Sarantis Poulimenakos, Regional Officer and CAPSCA EUR Regional Coordinator of the ICAO EUR/NAT Regional Office, outlined the ICAO EUR/NAT implementation actions which revolved around three pillars, namely support implementation of the measures, regional coordination and harmonization as well as monitoring and reporting. It was stressed that regional coordination and the use of existing mechanisms to avoid duplication was key in these actions.

3.2 The support currently provided by the EUR/NAT Office during the crisis included:

- a) Daily COVID-19 updates to all public health and civil aviation professionals;
- b) Weekly updates of COVID-19 restrictions, through CAPSCA EUR Network;
- c) Providing expert technical advice to urgent questions from States through the CAPSCA expert groups and collaboration with WHO;
- d) Regular coordination teleconferences within the CAPSCA EUR Network; and
- e) Regular teleconferences of the regional groups, namely EASPG, NAT SPG, and ENAVSECG.

3.3 It was noted that the ongoing ICAO EUR/NAT Technical Assistance programme would be adapted according to the CART recommendations. Some of the activities planned were:

- a) Webinars related to the promotion of the CART recommendations and CAPSCA Public Health principles for CAA and Public Health professionals to help build necessary capacity within the national systems;
- b) CAPSCA Technical Assistance missions to States and designated international airports; and
- c) CAPSCA online training courses, held jointly with the ICAO Regional Training Centre of Excellence for CAPSCA technical advisors.

3.4 It was noted that the ICAO CART recommendations were grouped into four main areas, namely Aviation Safety, Public Health Measures, Aviation Security (AVSEC) and Facilitation (FAL) and Economic and Financial Measures.

3.5 With specific reference to AVSEC contingency measures, there was a specific guidelines document complementing the CART Report. The EUR/NAT Office would be supporting States for the

implementation of these guidelines, through seminars and training using the regional network of AVSEC training centres, which would include:

- a) Improvement of the understanding of Annex 9 SARPs;
- b) Establishment and use of a National Air Transport Facilitation Committee (NATFC) and its duties as cross sectoral coordination entity (CAA, Health, Customs, Immigration, etc.); and
- c) Cross sectoral cooperation AVSEC-FAL via NATFC and National Civil Aviation Security Committee (NCASC).

3.6 In terms of regional coordination, harmonization, monitoring and reporting, it was noted that CAPSCA EUR was one of the major tools in terms of Public Health measures implementation, in particular, through its teleconferences and sharing of information through this network. It was noted that the next meeting would be held in Cologne in October 2020 in cooperation with EASA.

3.7 Coordination with Regional and International Organizations such as WHO, WTO, IATA, ACI, EC DG Santé, EASA and ECDC, was a key factor for the implementation and monitoring of the measures.

3.8 It was also noted that the next ENAVSECG activities were:

- a) ENAVSECG ad hoc teleconference on COVID-19 related issues on 12 June 2020; and
- b) ENAVSECG/08 face to face meeting from 6 to 9 October 2020.

3.9 In the Aviation Safety area, the existing mechanism established through the EASPG and NAT SPG via teleconferences and face to face meetings would be used.

4. Agenda item 3

4.1 The round table discussion was opened by Mr. Luis Miguel Ribeiro, Chairman of the ICAO EUR/NAT DGCA and Chairman of the Board, ANAC Portuguese Civil Aviation Authority. He highlighted the importance of the CART Report and its attachments, and indicated that the main challenge was the coordination and harmonization of implementations at the regional and global levels. He stated that regional coordination and harmonization needs would to be ensured through the ICAO mechanisms whilst monitoring and reporting of the progress was very important.

4.2 Mr. Levan Karanadze, Director General of Civil Aviation of Georgia and Vice-Chair of the ICAO EUR/NAT DGCA, in supporting Mr. Ribeiro's views, also stated that the implementation needed to be supported by regulations, procedure tools, training and close cooperation with Regional Organizations. The main objective was to build confidence amongst the traveling public, society and governments.

4.3 Mr. Alexey Novgorodov, Deputy Director CAA, Russian Federation, drew attention to the importance of general harmonization in order to prevent the spread of the virus and stated their readiness to cooperate with other States to share best practices. He informed that the Federal Air Transport Agency had developed a document for methodical instructions to avoid the spread of the virus which would be translated into English and made available to the public on the website of FATA.

4.4 A briefing was provided by Mr. Luc Tytgat, EASA, describing their contribution to the work of the CART and stated that the global approach to ensuring that there were no gaps in the Safety Nets was crucial. A roadmap established by the European Commission with mandates to start recovery for the EU and associated States, the Aviation Health Safety Protocol, jointly created by aviation safety authorities and health authorities had been published.

4.5 Mr. Giancarlo Buono, IATA, supported the ICAO CART Guidelines; underlined the importance of harmonization, safety and security, flexibility, capacity reestablishment, environmental targets

and indicated their commitment to continue working with ICAO and WHO for establishing and improving global standards.

4.6 A statement was provided by Mr. Morgan Foulkes, ACI Europe, welcoming the CART Report and its recommendations and providing information regarding statistical information on European Airports. The main goal was to foster harmonization and additional guidelines had been developed for airports. He expressed his concerns about the possible misinterpretation of the EASA Blacklist by some countries.

4.7 Ms. Elena Skomorokhina, IAC, informed the meeting that three actions had been taken by their Organization, namely, keep up the high standards of flight safety, devise recommendations which are believed to help the aviation industry and organise a teleconference on 8 July 2020 to share best practices, views and review coordination. All stakeholders were invited to participate in this event.

4.8 Mr. Mohamed Moussif, from Morocco, whilst welcoming the CART Report and the associated guidance related to ensuring safety of crew and passengers, requested more information concerning similar guidance for the operations at ACCs and protection of air traffic controllers. Additionally, concerning general aviation, he enquired if there were requirements regarding HEPA filters or universal protection kits. It was noted that this was currently being worked on by ICAO in cooperation with CANSO and IBAC and additional guidance for ANSPs and GA aircraft would be provided shortly.

4.9 In response to ACI's question concerning the EASA Blacklist, Mr. Luc Tytgat clarified that this was related to EASA's recommendation that airports be disinfected at least once a day and in order not to create misinterpretation, more clarification could be found on the EASA website.

5. Any other business

5.1 The Meeting was closed by the ICAO EUR/NAT Regional Director, who thanked participants for their participation and provided the current list of ICAO EUR/NAT outreach and assistance activities. All States were invited to share their concerns on the implementation of the CART measures and submit their inputs in writing so that their concerns could be addressed in a coordinated manner in the future technical assistance activities that were being developed and delivered.

5.2 The meeting was also provided with web-links to the ICAO EUR/NAT Webpage and the ICAO Headquarters Webpage which provided easily accessible information on the latest COVID-19 mitigation measures.

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## **LIST OF APPENDICES**

### **Appendix A—List of Participants**

## APPENDIX A — LIST OF PARTICIPANTS

*(Paragraph 1.2 refers)*

| STATE/<br>ORGANISATION                             | NAME                   | POSITION                                                   | ORGANISATION                                                |
|----------------------------------------------------|------------------------|------------------------------------------------------------|-------------------------------------------------------------|
| Albania                                            | Edlira Kraja           | Executive Director                                         | Albanian Civil Aviation Authority                           |
| Armenia                                            | Armine Danielyan       | Medical assessor, Senior medical specialist                | Civil Aviation Committee of the Republic of Armenia         |
| Austria                                            | Karin Puleo-Leodolter  | Deputy Director                                            | Federal Ministry for climate action                         |
| Austria                                            | Andreas Herndler       | Head of Austrian Aviation Crisis Coordination Cell         | Civil Aviation Authority                                    |
| Austria                                            | Antonia Hatler         | Head of Department Strategy and International, CAA         | Ministry of Climate Action and Mobility                     |
| Belarus                                            | Artem Sikorsky         | Director                                                   | CAA of Republic of Belarus                                  |
| Belgium                                            | An de Lange            | International policy coordinator-advisor policy unit       | Belgian CAA                                                 |
| Bulgaria                                           | Alexander Gyurov       | Director General                                           | CAA Bulgaria                                                |
| Canada                                             | Patrick Juneau         | Director, Safety Policy and Intelligence – Civil Aviation  | Transport Canada                                            |
| Canada                                             | Tyler Brooks           | Director, Medicine                                         | Transport Canada                                            |
| Canada                                             | Ryan Kennedy           |                                                            | Transport Canada                                            |
| Croatia                                            | Dinko Staničić         | Director of the Civil Aviation Sector                      | Ministry of the Sea, Transport and Infrastructure           |
| Czech Republic                                     | Marie Hauerova         | Senior Officer                                             | Ministry of Transport, Civil Aviation Department            |
| Denmark                                            | Lars Barsalej Pedersen | Consultant                                                 | Danish Transport, Construction and Housing Agency           |
| Finland                                            | Matti Tupamaki         | Deputy to Director General of Civil Aviation               | CAA Finland (Finnish Transport and Communications Agency)   |
| France                                             | Philippe Bertoux       | Ambassadeur, Représentant Permanent                        | Représentation permanente de la France au Conseil de l'OACI |
| France                                             | Bertrand de Lacombe    | Director EU and International affairs                      | DGAC (Direction générale de l'aviation civile)              |
| Georgia<br>EURNAT-DGCA<br>and EASPG Vice-<br>Chair | Levan Karanadze        | Director General                                           | Georgian Civil Aviation Agency                              |
| Germany                                            | Matthias Jeglitza      | Deputy Head Division Air Transport Policy                  | German Federal Ministry of Transport                        |
| Hungary                                            | Erika Varga            | Legal adviser to the DGCA                                  | Ministry of Innovation and Technology                       |
| Iceland                                            | Jon Gunnar Jonsson     | Director General                                           | Icelandic Transport Authority                               |
| Iceland                                            | Halla Sigurdardottir   | Deputy Director General                                    | Icelandic Transport Authority                               |
| Iceland<br>NAT SPG Chair                           | Hlin Holm              | Head of ANS Section                                        | Icelandic Transport Authority                               |
| Ireland                                            | Aidan Glover           | Assistant Principal                                        | Department of Transport, Tourism and Sport                  |
| Ireland                                            | Suzanne Jones          | Assistant Principal Officer Aviation Safety                | Department of Transport Tourism and Sport                   |
| Israel                                             | Eli Alook              | Head of Regulations and Standards Department, NCMC to ICAO | Civil Aviation Authority of Israel                          |

| STATE/<br>ORGANISATION                     | NAME               | POSITION                                                  | ORGANISATION                                                        |
|--------------------------------------------|--------------------|-----------------------------------------------------------|---------------------------------------------------------------------|
| Italy                                      | Chiara Cicirello   | Director General staff                                    | Ente Nazionale per l'Aviazione Civile (ENAC)                        |
| Italy                                      | Fabio Nicolai      | Aviation Regulation Director                              | Ente Nazionale per l'Aviazione Civile (ENAC)                        |
| Kazakhstan                                 | Peter Griffiths    | Director General                                          | Aviation Administration Kazakhstan                                  |
| Kazakhstan                                 | Linda Orlady       | First Deputy                                              | Aviation Administration Kazakhstan                                  |
| Kazakhstan                                 | Zhanna Shek        | Director International Department                         | Aviation Administration Kazakhstan                                  |
| Kazakhstan                                 | Asset Izatov       | Economy planning                                          | Aviation Administration Kazakhstan                                  |
| Kazakhstan                                 | Zhanat Abdugaliyev | Senior Aviation Inspector                                 | Aviation Administration of Kazakhstan                               |
| Kazakhstan                                 | Adiljan Sarmanov   |                                                           | Ministry of Industry and Infrastructural Development of Kazakhstan  |
| Kazakhstan                                 | Saltanat Tompieva  |                                                           | Ministry of Industry and Infrastructural Development of Kazakhstan  |
| Kazakhstan                                 | Ardak Utepov       |                                                           | Ministry of Industry and Infrastructural Development of Kazakhstan  |
| Kyrgyzstan                                 | Gennadii Sizintsev | NCCM of Kyrgyz Republic                                   | Ministry of Transport and Roads of Kyrgyz Republic - Civil Aviation |
| Luxembourg                                 | Linda Mazzola      | International Relations Officer                           | Luxembourg Directorate of Civil Aviation                            |
| Montenegro                                 | Tatjana Đuričković | Medical Assessor                                          | Civil Aviation Agency                                               |
| Morocco                                    | Zakaria Belghazi   | Directeur Général                                         | Direction Générale de l'Aviation Civile                             |
| Morocco                                    | Tarik Talibi       | Directeur du Transport Aérien                             | Direction Générale de l'Aviation Civile                             |
| Morocco                                    | Mohammed Karara    | Head of the Airport Operations Division                   | General Directorate of Civil Aviation - Morocco                     |
| Morocco                                    | Safae Raddaf       | Head of AVSEC and FAL service                             | Moroccan Civil Aviation Authority (DGAC)                            |
| Morocco                                    | Mohamed Moussif    | Chief Medical Officer at Casablanca International Airport | Medical advisor to the Directorate General of Civil Aviation        |
| Netherlands                                | Richard Ossendorp  | ICAO Council Member                                       | MoT NL/Abis Group                                                   |
| North Macedonia                            | Tomislav Tuntev    | Director General                                          | CAA North Macedonia                                                 |
| Poland                                     | Piotr Samson       | President of DGCA                                         | Civil Aviation Authority of the Republic of Poland                  |
| Portugal<br>EURNAT-DGCA<br>and EASPG Chair | Luis Ribeiro       | Chairman                                                  | Portuguese Civil Aviation Authority                                 |
| Portugal                                   | Marta Marcos       | Focal Point                                               | Portuguese Civil Aviation Authority                                 |
| Romania                                    | Tudorel Roman      | Deputy Director General                                   | Romanian Civil Aeronautical Authority                               |
| Russian Federation                         | Alexey Novgorodov  | Deputy Director General                                   | Federal Air Transport Agency, Ministry of Transport                 |
| Russian Federation<br>ENAVSECG Co<br>Chair | Vladimir Chertok   | Adviser Director                                          | Federal Authority for Transport Oversight                           |

| STATE/<br>ORGANISATION | NAME                      | POSITION                                              | ORGANISATION                                               |
|------------------------|---------------------------|-------------------------------------------------------|------------------------------------------------------------|
| Serbia                 | Mirjana Cizmarov          | Director General                                      | Civil Aviation Directorate<br>Republic Of Serbia           |
| Serbia                 | Zlatko Miscevic           | Assistant Director General                            | Civil Aviation Directorate<br>Republic Of Serbia           |
| Serbia                 | Korisnik                  |                                                       | Civil Aviation Directorate<br>Republic Of Serbia           |
| Serbia                 | Milica Tomic              |                                                       | Civil Aviation Directorate<br>Republic Of Serbia           |
| Serbia                 | Rade Milanovic            |                                                       | Civil Aviation Directorate<br>Republic Of Serbia           |
| Slovak Republic        | Mario Nemeth              | Director General of Civil Aviation                    | Directorate General of Civil<br>Aviation, Slovakia         |
| Slovenia               | Alojz Krapež              | Head of Aviation division                             | Ministry of infrastructure                                 |
| Slovenia               | Nadja Gantar              | Senior Adviser                                        | Ministry of Infrastructure,<br>Aviation Sector             |
| Spain                  | Andrés Sánchez<br>Sánchez | Head of the International Relations<br>Bureau         | DGCA - Ministry of Transport,<br>Mobility and Urban Agenda |
| Spain                  | Raúl Medina Caballero     | Director General of Civil Aviation                    | Ministry of Transport,<br>Mobility and Urban Agenda        |
| Sweden                 | Anne-Marie<br>Ragnarsson  | Senior Advisor to DG and member<br>of EASPG           | Swedish Transport Agency                                   |
| Sweden                 | Gunnar Ljungberg          | Director of Civil Aviation and<br>Maritime Department | Swedish Transport Agency                                   |
| Switzerland            | Urs Haldimann             | Head legal and international affairs                  | Federal Office of Civil<br>Aviation                        |
| Turkey                 | Ertugrul Akoz             | Director of Ground handling and<br>Facilitation       | Directorate General of Civil<br>Aviation                   |
| Turkey                 | Haydar Yalcin             | Deputy Director General                               | Turkish DGCA                                               |
| Ukraine                | Iryna Shevchuk            | Deputy Director of Directorate                        | State Aviation Administration<br>of Ukraine                |
| Ukraine                | Vladyslav Babenko         | Head of Risk Management Division                      | State Aviation Administration<br>of Ukraine                |
| Ukraine                | Volodymyr<br>Ovchynnikov  | Head of Continuing airworthiness<br>department        | State Aviation Administration<br>of Ukraine                |
| United Kingdom         | David Lloyd               | UK Permanent Representative to<br>ICAO                | Department for Transport                                   |
| United Kingdom         | Tamara Goodwin            | Alternate UK Representative to<br>ICAO                | Department for Transport                                   |
| United Kingdom         | Padhraic Kelleher         | Alternate UK Representative to<br>ICAO                | Department for Transport                                   |
| United Kingdom         | Marianthi Leontaridi      | Director General of Civil Aviation                    | Department for Transport                                   |
| United Kingdom         | Ben Alcott                | International Director                                | Civil Aviation Authority                                   |
| United Kingdom         | Glenn Bradley             | Head of Flight Operations                             | Civil Aviation Authority                                   |
| United Kingdom         | Sarah Hill                | Head of EU & International<br>Relations               | Civil Aviation Authority                                   |
| United States          | Ian Ross                  | FAA Senior Representative                             | Federal Aviation<br>Administration                         |
| ACI                    | Morgan Foulkes            | Deputy Director General                               | ACI EUROPE                                                 |
| ACI                    | Federico Bonaudi          | Head of Facilitation                                  | ACI EUROPE                                                 |
| ACAO                   | Abdennebi Manar           | Director General                                      | Arab Civil Aviation<br>Organization                        |
| ACAO                   | Khaled Antar              | Air Transport Expert                                  | Arab Civil Aviation<br>Organization                        |
| ACAO                   | Rejeb Mohamed             | Air Navigation and Air Safety<br>Expert               | Arab Civil Aviation<br>Organization                        |

| STATE/<br>ORGANISATION | NAME                                                                                                                                                                                                                                                                                                                                            | POSITION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | ORGANISATION                     |
|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| ACAO                   | Adel Bouloutar                                                                                                                                                                                                                                                                                                                                  | Aviation Security and Environment Expert                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Arab Civil Aviation Organization |
| EASA                   | Luc Tytgat                                                                                                                                                                                                                                                                                                                                      | EASA Director Strategy and Safety Management                                                                                                                                                                                                                                                                                                                                                                                                                                                 | EASA                             |
| EASA                   | Daniela Defossar                                                                                                                                                                                                                                                                                                                                | Senior ICAO Coordinator                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | EASA                             |
| ECAC                   | Patricia Reverdy                                                                                                                                                                                                                                                                                                                                | Executive Secretary                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ECAC                             |
| EUROCONTROL            | Eamonn Brennan                                                                                                                                                                                                                                                                                                                                  | Director General                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | EUROCONTROL                      |
| EUROCONTROL            | Hans de Haan                                                                                                                                                                                                                                                                                                                                    | EACCC Secretary                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | EUROCONTROL                      |
| EC                     | Georg Hasslinger                                                                                                                                                                                                                                                                                                                                | Policy Officer                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | European Commission - DG MOVE    |
| EC                     | Bombay Peter                                                                                                                                                                                                                                                                                                                                    | Senior Advisor                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | European Commission              |
| IAC                    | Sergey Zayko                                                                                                                                                                                                                                                                                                                                    | Vice chairman                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Interstate Aviation Committee    |
| IAC                    | Zholudeva Lubov                                                                                                                                                                                                                                                                                                                                 | Deputy Chairperson of the Commission                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Interstate Aviation Committee    |
| IAC                    | Elena Skomorokhina                                                                                                                                                                                                                                                                                                                              | Deputy Chairman ICAO IAC Project Implementation Commission                                                                                                                                                                                                                                                                                                                                                                                                                                   | Interstate Aviation Committee    |
| IATA                   | Giancarlo Buono                                                                                                                                                                                                                                                                                                                                 | Regional Director Safety and Flight Operations, Europe                                                                                                                                                                                                                                                                                                                                                                                                                                       | IATA                             |
| IATA                   | Rafael Schwartzman                                                                                                                                                                                                                                                                                                                              | Regional Vice President Europe                                                                                                                                                                                                                                                                                                                                                                                                                                                               | IATA                             |
| ICAO                   | Fang Liu                                                                                                                                                                                                                                                                                                                                        | Secretary General                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | ICAO Headquarters                |
| ICAO                   | Johanna Jordaan                                                                                                                                                                                                                                                                                                                                 | Chief Aviation Medicine                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | ICAO Headquarters                |
| ICAO                   | Silvia Gehrer<br>Elkhan Nahmadov<br>Abbas Niknejad<br>Arkadii Merkulov<br>Arnaud Desjardin<br>Cornelia Ludorf<br>Sarantis Poulimenakos<br>Sven Halle<br>Berk Bozkurt<br>Blandine Ferrier<br>Carolina Ramirez<br>Jérémie Masson<br>Benoit Brunette<br>Carolyne Ottieno<br>Catherine Daly<br>Mihaela Brunette<br>Natalia Savvina<br>Patricia Cuff | Regional Director (RD)<br>Deputy Regional Director (DRD)<br>Regional Officer, ANS Implem.<br>Regional Officer, Safety<br>Regional Officer, Safety<br>Regional Officer, AVSEC/FAL<br>Regional Officer, ANS Implem.<br>Regional Officer, ANS Implem.<br>Regional Officer (Seconded)<br>Regional Officer, Environment<br>Communications Consultant<br>Senior ICT Associate<br>ICT Assistant<br>Personal Assistant of RD<br>Secretary<br>Team Assistant<br>Team Assistant<br>Technical Assistant | ICAO EUR/NAT                     |

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