

**FINAL**

**SUMMARY OF DISCUSSIONS OF THE  
DIRECTORS GENERAL OF CIVIL AVIATION - EUR/NAT REGIONS  
2019 MEETING (EUR/NAT-DGCA/2019)**

*(Paris, France, 19-20 March 2019)*

**1. Introduction**

1.1 The Meeting of the Directors General of Civil Aviation of the ICAO European and North Atlantic Regions (EURNAT-DGCA/2019) was held in the European and North Atlantic (EUR/NAT) Office of ICAO in Paris, France, from 19 to 20 March 2019.

1.2 The Meeting was attended by 88 participants from 38 States and 11 international organizations. The lists of participants are in **Appendix A**.

1.3 The Secretary General of ICAO, Dr. Fang Liu, attended the Meeting, as well as Ms. Silvia Gehrler, ICAO EUR/NAT Regional Director, who was ICAO Secretary of the Meeting, assisted by Mr. Elkhan Nahmadov, Deputy Regional Director, and other technical personnel from the ICAO EUR/NAT Office.

**2. Opening Remarks**

2.1 The Meeting was opened by Ms. Silvia Gehrler who welcomed the participants and outlined the main objectives and goals of the meeting. The Meeting was addressed by the ICAO Secretary General, Dr. Fang Liu, who discussed a broad range of pressing air transport priorities. Dr. Liu welcomed the newly appointed ICAO EUR/NAT Regional Director, Ms. Silvia Gehrler, to her new duties, and provided some important opening perspectives on both global and European air traffic trends. Noting that current global forecasts indicate a doubling of both air passenger and freight traffic volumes by 2035, Dr. Liu strongly underscored that steadily increasing air traffic would also generate some risks and challenges, and air transport growth must be effectively managed to mitigate those risks. Dr. Liu concluded by recalling that the year 2019 marked the 75th Anniversary of ICAO and the Chicago Convention which established it, and noted that given the dramatic new developments in aircraft design and operations now coming to light, ICAO would be using the occasion to look to aviation's exciting future as much as to its storied past.

*Election of Chair and Vice-Chairpersons*

2.2 The Meeting was informed that, in reply to the ICAO EUR/NAT invitation (ref. EUR/NAT 190102 (NAE/OTC)), two nominations for the post of Chairperson were received, namely of Mr. Luis Miguel Ribeiro, Chairman of the Board, ANAC Portuguese Civil Aviation Authority, and Mr. Pekka Henttu, Director General of Civil Aviation, Finish Transport Safety Agency. Mr. Levan Karanadze, Director General of Civil Aviation of Georgia, was nominated for the position of Vice-Chairperson.

2.3 The Meeting noted that Mr. Henttu had kindly agreed to withdraw his candidature in support of Mr. Ribeiro. Therefore, the Meeting confirmed Mr. Ribeiro as the EUR/NAT-DGCA Chairman and Mr. Karanadze as Vice-Chairman and invited them to start their duties with immediate effect.

2.4 Messrs. Ribeiro and Karanadze thanked the Meeting for their trust and expressed their confidence that, supported by all meeting participants, the meeting would deliver in accordance with the expectations.

### *Approval of the Agenda*

2.5 At its opening session, the EUR/NAT-DGCA/2019 adopted the following agenda:

Agenda Item 1: Opening Remarks

Agenda Item 2: 75th Anniversary of the Chicago Convention

Agenda Item 3: Update on ICAO developments

Agenda Item 4: Report on the implementation of the EUR/NAT Operating Plans in 2017-2019

Agenda Item 5: ICAO EUR/NAT key priorities for 2020-2022

Agenda Item 6: Future meetings and Administrative Issues

Agenda Item 7: Any other business

2.6 The list of documentation reviewed by the Meeting is in **Appendix B**.

### **3. 75th Anniversary of the Chicago Convention**

3.1 On the occasion of the 75<sup>th</sup> Anniversary of the Chicago Convention, the Meeting was addressed by Dr. Liu and a representative of France, Mr. Bertrand de Lacombe, as a host State for the ICAO EUR/NAT Office. Both speakers recalled the historical background preceding the signature of the Convention and underlined its continuous relevance and importance today.

### **4. Update on ICAO developments**

4.1 The Meeting was provided with an overview of the latest ICAO developments as well as an update on the status of decisions agreed by the previous EUR/NAT-DGCA/2017 Meeting.

### **5. Report on the implementation of the EUR/NAT Operating Plans in 2017-2019**

5.1 Under this agenda item, the Meeting was provided with a report on the accomplishments of the EUR/NAT Office on the implementation of the EUR/NAT operating plan for the 2017-2019 triennium.

5.2 The Meeting noted the information provided and agreed that the 2017-2019 EUR/NAT plan was adequately implemented.

### **6. ICAO EUR/NAT key priorities for 2020-2022**

#### *Preparations for the 40th Session of the ICAO Assembly*

6.1 Dr. Fang Liu emphasized the importance of the upcoming 40th Assembly, especially in view of the ever changing nature of civil aviation that necessitates ICAO to be prepared for changes that would occur, be cognizant of emerging issues and have contingencies in place. Among those emerging issues in global civil aviation, the Secretary General highlighted the increased use of unmanned aircraft systems (UAS), Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA), cybersecurity and Trust framework, aviation infrastructure/system financing, big data analytics for aviation, commercial space transport and higher airspace operations.

6.2 It was noted that the Key Priorities, which represent ICAO's long-term vision, were designed to ensure that ICAO's work would bring the greatest benefits to Member States and the global civil aviation system, and would, at the same time, enable ICAO to play a more active role in addressing the emerging aviation issues and staying abreast of the changing needs of States. To achieve significant, targeted improvements in its work, which is designed to benefit global civil aviation and Member States, ICAO would focus its endeavours on improved aviation safety, strengthened regulatory capacity, increased air

navigation capacity, reduced aviation security risk, improved environmental performance of aviation and strengthened aviation professional skills.

#### *Air Navigation - Capacity and Efficiency*

6.3 The Meeting was provided with a briefing on the main accomplishments in the area of Air Navigation Capacity and Efficiency, highlighting the good cooperation with EUROCONTROL, European Aviation Safety Agency (EASA) and other regional and international organisations. The diverse nature of the EUR/NAT Regions, multiple and complex interfaces with other ICAO Regions and the role of the ICAO EUR/NAT Office to ensure harmonisation and interoperability at the intra-regional as well as inter-regional dimensions were noted.

6.4 The Meeting noted and supported the key activities for the EUR/NAT Regions in 2020-2022 which included assistance to States in the optimisation of Aerodrome and TMA operations, implementation of Communications, Navigation and Surveillance (CNS) enablers, implementation of information management and System Wide Information Management (SWIM), implementation of Meteorological (MET) provisions, maintenance of regional *Air Navigation Plans* (eANP) and measurement of implementation progress against regional Air Navigation priorities, improvement of en-route operations and transition to user preferred routes, implementation of the Trust framework, rapid and coordinated response in crisis and contingency situations. The Meeting also noted the future areas of work, such as new entrants, operations above FL600, introduction of new global concepts, etc. that would impact the EUR/NAT in the next triennium.

6.5 The Meeting was also briefed about the current status and the proposed actions from the EANPG/60&RASG-EUR/07 Conclusion 06 regarding the issue of non-compliant/non-approved aircraft operations in Reduced Vertical Separation Minima (RVSM) airspace. The Meeting supported the proposed way forward to investigate possible solutions to implement additional measures to filter, potentially leading to rejection, flight plans for aircraft intending to operate in the RVSM airspace and included on the Regional Monitoring Agencies' (RMAs) lists of RVSM non-approved and non-compliant aircraft.

6.6 The following EURNAT-DGCA Decision was therefore agreed:

#### **EUR/NAT-DGCA Decision 2019/1 – Air Navigation Capacity and Efficiency activities for 2020-2022**

That, in order to ensure the coordinated implementation of the Global Air Navigation Plan (GANP) in the EUR/NAT Regions and address the issue of non-compliant/non-approved aircraft in RVSM airspace, the EUR/NAT-DGCA:

- a) support the key EUR/NAT activities in the area of Air Navigation Capacity and Efficiency in 2020-2022 (**Appendix C** refers); and
- b) support the proposed way forward to investigate possible solutions to implement additional measures to filter, potentially leading to rejection, flight plans for aircraft intending to operate in the Reduced Vertical Separation Minima (RVSM) airspace and included on the Regional Monitoring Agencies' (RMAs') lists of RVSM non-approved and non-compliant aircraft.

6.7 Director General of EUROCONTROL, Mr. Eamonn Brennan, provided a presentation which discussed the evolution of the European air traffic management (ATM) system, traffic growth and delays experienced in 2018. He also highlighted the expected capacity and delay challenges for summer 2019, the planned relocation of traffic flows to reduce delays and the initial results from the airspace architecture study. The Meeting noted with appreciation the EUROCONTROL's efforts and their continuous commitment to cooperation and support of the ICAO EUR/NAT key activities and air navigation priorities.

6.8 Director for European Affairs of Civil Air Navigation Services Organisation (CANSO), Ms Tanja Grobotek, informed the Meeting about CANSO's best practices to improve safety performance in ATM and invited the Meeting to share their Standards of Excellence in the areas of Safety Management

Systems, Human Performance Management and Safety Culture for improvement of safety performance in ATM.

#### *Aviation Safety*

6.9 The Meeting was provided with a status report of aviation safety in the EUR/NAT Regions. It was noted that the number of accidents, the number of fatalities and the accident rate have increased since 2017. Accidents related to Controlled Flight into Terrain (CFIT) and Loss of Control-In flight (LOC-I) remained the highest contributors to the numbers of fatalities, whereas the runway safety accidents remained the most frequent. The Meeting also noted that the overall EUR/NAT level of Effective Implementation (EI) was well above the 60% threshold established by the Global Aviation Safety Plan (GASP). However, seven (7) States were still below the target and several of them were subject to prioritized assistance and focus of the European Regional Aviation Safety Group (RASG-EUR) activities.

6.10 The Meeting noted that Accident and Incident Investigation (AIG) and technical staff qualifications and training (CE-4) were the areas with the lowest EI according to the Universal Safety Oversight Audit Programme (USOAP) Continuous Monitoring Approach (CMA) results for the EUR/NAT. As for State Safety Programme (SSP) implementation, the Meeting noted that more than 80% of EUR/NAT States had defined an implementation plan for their SSP, but none had fully implemented their SSP to date, in spite of the 2017 deadline set out in the current GASP. More realistic deadlines would be considered in the next version of the GASP (2020-2022) to be reviewed at the upcoming 40th Session of the ICAO Assembly.

6.11 Furthermore, the Meeting was informed about specific safety related technical assistance and capacity building projects undertaken under the EUR/NAT NCLB Technical Assistance Programme (TAP) to address the safety issues identified in the EUR/NAT Regions. In particular, the Meeting noted the results from the ICAO EUR/NAT Runway Safety Go-Teams, assistance to Azerbaijan in the development and implementation of their Corrective Action Plan (CAP) with the objective of achieving an EI above 60%, and assistance to Kyrgyzstan to build the necessary capacity to address the existing Significant Safety Concern (SSC). The Meeting also noted that 3 new technical assistance projects had been launched in 2019 to assist Tajikistan, Ukraine and Uzbekistan to improve their EI and safety oversight capacity.

6.12 The Meeting noted with appreciation a presentation by EASA Director for Safety Mr. Luc Tytgat with an update on the joint work of ICAO EUR/NAT and EASA on the development of the EUR Regional Aviation Safety Plan (RASP), regional safety priorities and targets. The Meeting emphasised that this cooperation represented an excellent example of cooperation in the EUR/NAT Regions aiming at optimisation in the use of resources and avoidance of duplication.

6.13 Therefore, the following was agreed:

#### **EUR/NAT-DGCA Decision 2019/2 – Aviation safety activities for 2020-2022**

That, in order to ensure the coordinated implementation of the Global Aviation Safety Plan (GASP) in the EUR/NAT Regions, the EUR/NAT-DGCA:

- a) support the key EUR/NAT aviation safety activities in 2020-2022 (**Appendix C** refers);
- b) commit to supporting implementation of the EUR Regional Aviation Safety Plan (RASP) and Regional Office work programme;
- c) commit to supporting States in the Region in implementation of EUR RASP; and
- d) support the establishment of the regional monitoring and reporting mechanism on EUR RASP implementation.

#### *Aviation Security and Facilitation*

6.14 The Meeting was provided with a briefing on the key EUR/NAT Aviation Security and Facilitation (AVSEC/FAL)-related activities and priorities foreseen for the next triennium. In particular, the

Meeting noted information on the latest significant developments since the previous meeting (e.g. the development of the Global Aviation Security Plan (GASeP) and the EUR/NAT Regional GASeP Implementation Roadmap, the UN Security Council Resolution UNSCR 2396 (released in December 2017) and the ICAO High Level Conference on Aviation Security (HLCAS/02)) and their impact on the EUR/NAT work programme.

6.15 In this regard, the Meeting was provided with a presentation by Director General of Civil Aviation of Georgia, Mr. Levan Karanadze, supported by fourteen (14) EUR/NAT States, highlighting their AVSEC/FAL-related accomplishments and the role of the ICAO EUR/NAT Office in providing the necessary support to States to achieve harmonized implementation of Annexes 9 and 17 which found its reflection in 30% improvement of USAP-CMA results in the current triennium. The paper also discussed the future challenges faced by EUR/NAT States in the AVSEC/FAL area and emphasised the need for ensuring adequate staffing of the EUR/NAT Office in the AVSEC/FAL domain.

6.16 In the ensuing discussions, several States (Finland, France, Germany, Poland, Switzerland and the United Kingdom) while supporting the need for adequate resources, also noted that other opportunities would need to be explored, namely enhancing cooperation with regional and international organisations to optimise the use of resources. Kazakhstan, Kyrgyzstan and the Russian Federation supported the working paper presented by Georgia, underlining that the EUR/NAT Office was accredited to 56 States and its staffing in the AVSEC/FAL area should be comparable to the staffing in the same area in other ICAO regional offices. The ICAO EUR/NAT Regional Director commented that the Regional Office was working on enhancing cooperation with the regional organisations involved in the AVSEC matters to identify potential synergies and optimise the use of resources. Poland also proposed to map the needs, duties and capacities to get a proper overview of regional AVSEC/FAL work.

6.17 Therefore, in view of the discussions in para 6.16, the following was agreed:

#### **EURNAT-DGCA Decision 2019/3 – AVSEC/FAL activities for 2020-2022**

That, to ensure a harmonized implementation of Annexes 17 and 9 provisions in the EUR/NAT Regions and reach the aspirational regional targets established in the EUR/NAT Regional GASeP Roadmap approved by the Lisbon conference as well as to address evolving AVSEC/FAL challenges with necessary and appropriate actions, the EUR/NAT DGCA:

- a) support the key EUR/NAT activities in the AVSEC/FAL area in 2020-2022 (**Appendix C** refers); and
- b) commit to provide adequate resources to support the implementation of these key activities.

#### *Environmental Protection*

6.18 The Meeting was presented with the progress of ICAO's work on the Environmental Capacity Building Programme, on the status of the States Action Plan on CO<sub>2</sub> emissions reductions activities, and on the EUR/NAT Environment Task Force and technical assistance capacity building activities.

6.19 The Meeting noted the EUR/NAT key priorities for the next triennium in the Environment area and supported the need for maintaining a close coordination with the other international and regional organizations to ensure synergies and optimum use of resources. The role of the Environment Task Force as a forum for environmental focal points to share experience, provide technical and capacity building assistance and promote ICAO environmental activities was also underlined.

6.20 Therefore, the following was agreed:

**EURNAT-DGCA Decision 2019/4 – Environmental Activities for 2020-2022**

That, in order to support the coordinated implementation of ICAO Assembly Resolutions on Environment at the EUR/NAT level, the EURNAT-DGCA:

- a) support the key EUR/NAT activities in the area of Environment in 2020-2022 (**Appendix C** refers);
- b) invite States and airspace users to:
  - i. commit to include environmental issues in the planning and implementation activities related to the improvement of the civil aviation system;
  - ii. develop or update their quantified States' Action Plans on CO<sub>2</sub> Emissions Reduction Activities in accordance with the provisions in the Guidance on the Development of States' Action Plans on CO<sub>2</sub> Emissions Reduction Activities (ICAO Doc 9988) and submit them to ICAO;
  - iii. use the ICAO environmental tools to estimate the emissions reductions from the implementation of the mitigation measures as part of the development of States' action plans;
  - iv. recognize the Technical Assistance Programme and capacity building activities developed by the EUR/NAT Office and make use of further assistance provided by ICAO in the preparation and submission of States' action plans, and implementation of the related mitigation measures, if required;
  - v. participate in the ICAO Buddy Programme on States Action Plans;
  - vi. share their best practices and, taking into account the commercially sensitive information, consider making available to the public their submitted action plans;
  - vii. participate in the pilot phase and the first phase of the Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA); and
  - viii. participate in the ICAO ACT CORSIA Capacity Building activities including the CORSIA buddy partnerships, recognizing the importance of a coordinated approach under the umbrella of ICAO.

6.21 Furthermore, the Meeting noted a presentation by Deputy Director General of Turkey, Mr. Haydar Yalcin, concerning their contributions to the environment capacity building activities undertaken by ICAO. The presentation highlighted the active participation of Turkey in the ICAO Environment Task Force, as well as the technical assistance activities in the area of Environment in particular, and other capacity building activities.

*Economic Development of Air Transport*

6.22 The Meeting was provided with a presentation on the latest updates and the EUR/NAT key activities for 2020-2022 in the area of economic development of air transport. It was noted that the main tasks included assistance to States on ICAO's policies and guidance, as well as on the Regional Action Plans, civil aviation forecasting, economic planning, statistics and sharing of data/information. Another key objective was to further cooperate with regional civil aviation bodies/organizations to maximize synergies that ensure efficient and cost-effective assistance to States.

6.23 Therefore, the following was agreed:

**EUR/NAT-DGCA Decision 2019/5 – Economic Development of Air Transport activities for 2020-2022**

That, in order to support ICAO's efforts in fulfilling the Strategic Objective on Economic Development Of Air Transport, the EUR/NAT-DGCA:

- a) support the key EUR/NAT activities in the area of economic development of air transport in 2020-2022 (**Appendix C** refers); and
- b) invite the EUR/NAT States to provide information to the ICAO Economic Department through the regular completion of online questionnaires related to international air transport operating costs and revenues whenever new information is available.

6.24 In conjunction with the above, the Meeting was provided with a joint presentation by ICAO EUR/NAT and Director General of Ukraine, Mr. Oleksandr Bilchuk, on the challenges faced in the area of sustainable availability of financial resources and qualified personnel to enable the effective functioning of State safety, security and economic oversight.

6.25 The Meeting noted that, considering the impact of insufficient financial resources on overall States' capacity to discharge their oversight responsibilities, there was a need for more sharing of information and best practices between the EUR/NAT States on financial and organisational mechanisms employed to ensure sufficient financial resources and availability of adequately qualified personnel for Civil Aviation Authorities (CAA). As a way forward, the EUR/NAT Office was called upon to organise a workshop in 2019 to exchange information on various CAAs' funding mechanisms. Ukraine proposed to host the Workshop in Kiev during the summer of 2019. The Meeting also encouraged Ukraine to consider submitting a working paper at the forthcoming 40<sup>th</sup> Assembly of ICAO to emphasize the need for a sustainable financing mechanism for the States' oversight functions. The Meeting agreed that the ICAO EUR/NAT, in cooperation with EASA and other organisations and States, would establish an informal coordination group to prepare the workshop.

6.26 Based on the foregoing, the following was agreed:

**EUR/NAT-DGCA Decision 2019/6 – Sustainable funding of civil aviation authorities**

That the ICAO Regional Director, Europe and North Atlantic, in coordination with other international organisations and States, be invited to organise in 2019 a dedicated workshop concerning the sustainable funding of States Civil Aviation Authorities.

*NCLB/Technical Assistance Programme*

6.27 The Meeting was provided with the current status of the EUR/NAT No Country Left Behind (NCLB) Technical Assistance Programme (TAP), its objectives and a brief status of the completed and ongoing technical and capacity building assistance projects.

6.28 In particular, the Meeting noted that partnerships and resource mobilization were important and integrated parts of the EUR/NAT TAP. Close coordination was ensured with all organizations and States providing capacity building technical assistance in the EUR/NAT Regions through the ICAO ASIAP (Aviation Safety Implementation Assistance Partnership) platform and direct coordination between the EUR/NAT Office and partners. Work would continue in 2019 and in the next triennium to further strengthen this cooperation to ensure optimum use of scarce resources and avoid duplication.

6.29 Based on the foregoing, the following was agreed:

**EUR/NAT-DGCA Decision 2019/7 – EUR/NAT technical assistance capacity building programme**

That the EUR/NAT-DGCA:

- a) encourage States and international organisations to support the EUR/NAT Technical Assistance Programme (TAP) with in-kind donations and voluntary contributions;
- b) invite ICAO to continue work on resources mobilization and strategic partnerships in support of the EUR/NAT TAP; and
- c) encourage States to coordinate with the EUR/NAT Office their requests for technical assistance/capacity building.

6.30 In conjunction with the above, a joint presentation by ICAO EUR/NAT and Interstate Aviation Committee (IAC) was provided concerning a joint ICAO/IAC project, funded by Airbus. It was noted that this project, which became part of the ICAO EUR/NAT technical assistance portfolio from January 2019, represented an excellent example of cooperation between ICAO, a regional organisation and an industry stakeholder delivering tangible benefits to the EUR/NAT States through various workshops and trainings.

*Cooperation between ICAO EUR/NAT and international organizations*

6.31 Under this agenda item, the Meeting was presented with the ICAO EUR/NAT regional cooperation framework that included a multitude of regional and international organisations. It was noted that this multitude and complexity, although a challenge on one hand, also represented an opportunity on the other. All these organisations together represented a vast source of expertise whose use needed to be better coordinated to achieve synergies and optimise the use of resources.

6.32 As recent examples of such enhanced cooperation and collaboration, the Meeting noted the work of the EUR/NAT Office to develop a common cooperative arrangement and work programme for 2019-2022 with the Arab Civil Aviation Organization (ACAO), and the ongoing update of the cooperative arrangement with the European Civil Aviation Conference (ECAC). Concerning the arrangement with ACAO, the Meeting noted the statement by the ACAO Director General, Mr. Abdenabi Manar, that the implementation of the joint work programme had already started with the recently held workshops on ATFM and safety oversight that were very much appreciated by participating States. It was also noted that such inter-regional workshops organised on ACAO's platform fostered inter-regional coordination as they involved the ICAO EUR and Middle East (MID) Regions. With regards to the updated cooperation arrangement with ECAC, it was noted that the proposed amendments would be discussed in the following months within ECAC aiming at its finalisation in May 2019.

6.33 The Meeting was then greeted by the ECAC President, Ms. Ingrid Cherfils, who highlighted the importance of enhanced cooperation between all international and regional organisations as an important enabler of successful implementation of globally agreed priorities and achievement of common goals.

6.34 In the same vein, the representative for the United States, Ms. Catherine Lang, highlighted the important role that the ICAO EUR/NAT Office continued to play in fostering innovation in the EUR and NAT Regions.

**7. Future meetings and Administrative Issues**

*Future Challenges*

7.1 In the concluding presentation, the ICAO EUR/NAT Regional Director discussed key future challenges and the way forward that included the need for stable resources to address the existing and emerging needs of the Regions, enhanced intra-regional cooperation with international and regional

organisations to achieve synergies and efficient use of resources, and improve inter-regional coordination to ensure harmonisation and interoperability across the Regions.

*Next meetings*

7.2 The Meeting agreed that its next meeting (EUR/NATDGCA/3) would be held in 2020 and the exact dates would be coordinated by the Secretariat to allow appropriate time for preparation.

**8. Any other business**

8.1 In conclusion, the Meeting thanked Mr. Luis Ribeiro for his excellent chairmanship. The Meeting also expressed their gratitude to Dr. Liu for her participation and guidance which was very much appreciated.

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**LIST OF APPENDICES**

**Appendix A—List of Participants**

**Appendix B—Meeting Documentation**

**Appendix C—ICAO EUR/NAT Key Activities for 2020-2022**

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**APPENDIX A — LIST OF PARTICIPANTS***(Paragraph 1.2 refers)***ALBANIA**

Erjon TEMA  
Megi XHARO

**ANDORRA**

Irene GONZALEZ RILLO  
Guillem SANTACREU  
MARTINEZ

**AUSTRIA**

Karin PULEO-LEODOLTER

**AZERBAIJAN**

Hajiaga ALIYEV

**BELARUS**

Sergei ANOSHKO  
Artem Igorevich SIKORSKY

**BOSNIA AND HERZEGOVINA**

Selma HODZIC  
Zeljko TRAVAR

**CANADA**

Francois COLLINS

**CYPRUS**

Panayiota GEORGIU-  
DEMETRIOU

**FINLAND**

Pekka HENTTU  
Matti TUPAMAKI

**FRANCE**

Bertrand de LACOMBE  
Nathalie DOMBLIDES  
Luc LAPENE  
Jude MARIADASSOU  
Robert MAURI

**GEORGIA**

Tamara ARCHUADZE  
Levan KARANADZE

**GERMANY**

Marina KOESTER

**GREECE**

Anastasios KOKKINOS  
Christos PAPAGEORGIOU

**ICELAND**

Halla SIGURDARDOTTIR

**IRELAND**

Liam KEOGH

**ISRAEL**

Abraham LIEBLING

**ITALY**

Claudio EMINENTE  
Alessio QUARANTA  
Alessandro GHILARI  
Salvatore SCIACCHITANO

**KAZAKHSTAN**

Talgat LASTAYEV  
Kairat TLENSHIN

**KYRGYZSTAN**

Kurmanbek Toktogulovich  
AKYSHEV

**LUXEMBOURG**

Pierre JAEGER

**MONTENEGRO**

Dragan DJUROVIC  
Spasoje PRELEVIC

**MOROCCO**

Zakaria BELGHAZI  
Khalid MOUNJI  
Tarik TALIBI

**NETHERLANDS**

Rob W. HUYSER  
Roy H. KLEIN VELDINK

**NORTH MACEDONIA**

Veti GJORGJIESKA-  
ATANASOSKA  
Tomislav TUNTEV

**NORWAY**

Karl KOEFOED

**POLAND**

Piotr SAMSON  
Julian ROTTER

**PORTUGAL**

Maria Helena FALEIRO de  
ALMEIDA  
Luis Miguel Silva RIBEIRO

**REPUBLIC OF MOLDOVA**

Octavian NICOLAESCU

**ROMANIA**

Armand PETRESCU  
Liviu BUNESCU  
Emcutescu SORIN  
Madalina CATRINA

**RUSSIAN FEDERATION**

Alexey Anatolievich  
NOVGORODOV

**SLOVAKIA**

Mario NEMETH

**SPAIN**

David Benito ASTUDILLO

**SWEDEN**

Gunnar LJUNBERG

**SWITZERLAND**

Urs HALDIMANN  
Christian HEGNER

**TURKEY**

Haydar YALCIN

**UKRAINE**

Oleksandr BILCHUK  
Danylo DAVYDOV  
Ihor ZELINSKIY

**UNITED KINGDOM**

Mark BOSLY  
Sarah HILL  
David LLOYD

**UNITED STATES**

Catherine M. LANG  
Andrew McKEE  
Ian H. ROSS

**INTERNATIONAL ORGANIZATIONS****ACAO**

Abdennebi MANAR  
Adel BOULOUTAR

**CANSO**

Tanja GROBOTEK

**EASA**

Luc TYTGAT

**ECAC**

Ingrid CHERFILS  
Patricia REVERDY

**EUROCONTROL**

Eamonn BRENNAN  
Donal HANDLEY

**EUROPEAN COMMISSION**

Peter BOMBAY

**IAC**

Eldar BAGHIRZADA  
Victor RUKHLINSKIY  
Roman VDOVENKO

**IATA**

Tatiana ALEKSANDROVA  
Giancarlo BUONO  
Rafael SCHVARTZMAN

**IBAC**

Kurt EDWARDS

**IFALPA**

Arnaud DU BEDAT

**NATO**

Giorgi CIONI

**ICAO SECRETARY GENERAL**

Fang LIU

**ICAO EUR/NAT SECRETARIAT**

Silvia GEHRER  
Elkhan NAHMADOV  
Sven HALLE  
Christopher KEOHAN  
Cornelia LUDORF  
Sarantis POULIMENAKOS  
Arnaud DESJARDIN  
Abbas NIKNEJAD  
Celso FIGUEIREDO  
Blandine FERRIER  
Berk BOZKURT  
Oguzhan HASDENIZ  
Inga JGENTI  
Patricia CUFF  
Isabelle HOFSTETTER  
Leyla SULEYMANOVA  
Carolyne OTTIENO  
Catherine DALY  
Natalia SAVVINA  
Mihaela BRUNETTE

**APPENDIX B — MEETING DOCUMENTATION***(paragraph 2.6 refers)*

| <b>WP#</b> | <b>AI</b> | <b>Title</b>                                                                                                                 | <b>Presented by</b> | <b>Sent on</b> |
|------------|-----------|------------------------------------------------------------------------------------------------------------------------------|---------------------|----------------|
| WP01       | 1         | Provisional Agenda                                                                                                           | Secretariat         | 16/10/2018     |
| WP02       | 3         | Status of EUR/NAT-DGCA/2017 Conclusions and Decisions                                                                        | Secretariat         | 12/03/2019     |
| WP03       | 4         | EUR/NAT 2017-2019 Operating Plan Implementation Report                                                                       | Secretariat         | 12/03/2019     |
| WP04       | 5         | Aviation Safety                                                                                                              | Secretariat         | 12/03/2019     |
| WP05       | 5         | EUR/NAT 2020-2022 operating plans – Air Navigation Capacity and Efficiency                                                   | Secretariat         | 12/03/2019     |
| WP06       | 5         | Aviation Security                                                                                                            | Secretariat         | 12/03/2019     |
| WP07       | 5         | Environment                                                                                                                  | Secretariat         | 12/03/2019     |
| WP08       | 5         | EUR/NAT NCLB Technical assistance programme                                                                                  | Secretariat         | 12/03/2019     |
| WP09       | 5         | Financial resources for DG CAAs                                                                                              | Secretariat         | 12/03/2019     |
| WP10       | 5         | Economic Development Air Transport                                                                                           | Secretariat         | 12/03/2019     |
| WP11       | 5         | States Improvement of Work and Work Results in Area of AVSEC and FAL                                                         | Georgia             | 13/03/2019     |
| WP12       | 5         | Sharing Best Practices To Improve Safety Performance In ATM                                                                  | CANSO               | 12/03/2019     |
| <b>IP#</b> |           |                                                                                                                              |                     |                |
| IP01       | -         | Work Schedule                                                                                                                | Secretariat         | 12/03/2019     |
| IP02       | -         | Meeting Documentation                                                                                                        | Secretariat         | 13/03/2019     |
| IP03       | 3         | ICAO Update                                                                                                                  | Secretariat         | 13/03/2019     |
| IP04       | 4         | Realization Of The ICAO/IAC Project “Development Of Operational Safety And Continuing Airworthiness” (COSCAP-CIS) RER/01/901 | IAC                 | 13/03/2019     |
| <b>PP#</b> |           |                                                                                                                              |                     |                |
| PP01       | 5         | Cooperation with regional organisations – ICAO EUR/NAT-ACAO and revised EUR/NAT-ECAC Cooperation arrangements                | Secretariat         | At meeting     |
| PP02       | 6         | Future challenges                                                                                                            | Secretariat         | At meeting     |
| PP03       | 5         | Financial resources for CAAs – ICAO and Ukraine                                                                              | Ukraine             | At meeting     |
| PP04       | 5         | Cooperation with EUROCONTROL                                                                                                 | EUROCONTROL         | At meeting     |
| PP05       | 5         | ENV partnerships – Turkey                                                                                                    | Turkey              | At meeting     |
| PP06       | 5         | EUR Regional Aviation Safety Plan. Cooperation with EASA                                                                     | EASA                | At meeting     |

**APPENDIX C — ICAO EUR/NAT KEY ACTIVITIES FOR 2020-2022**

- a) Key activities in the area of Air Navigation Capacity and Efficiency in 2020-2022:
- i. assist States in the implementation of policies and provisions to optimise aerodrome and TMA operations;
  - ii. assist States in the implementation of policies and provisions on CNS enablers;
  - iii. assist States in the implementation of policies and provisions on information management and SWIM;
  - iv. assist States in the implementation of policies and provisions on meteorology;
  - v. develop and measure progress against regional an priorities through regional air navigation plans and PIRGS;
  - vi. assist States in the implementation of policies and provisions to improve efficiency of en-route operations through the availability of user preferred routing;
  - vii. coordinate and implement assistance on Trust framework;
  - viii. support the rapid and coordinated response to crisis, contingencies and other situations requiring urgent assistance.
- b) Key Aviation Safety activities in 2020-2022:
- i. Support the States in the implementation of safety management responsibilities, including State Safety Program implementation, Safety Management Systems (SMS) implementation by service providers, strengthening safety oversight capabilities and improving mechanisms for serious incidents and accidents investigation;
  - ii. Develop, and measure progress against, regional Safety priorities through Regional Plans and RASGs;
  - iii. Support the USOAP CMA at the regional level and assist States in developing tailored plans of action to address risk;
  - iv. Support the rapid and coordinated response to crises, contingencies and other situations requiring urgent assistance to States and support the effort to achieve the NCLB goals within the Safety objective;
  - v. Support States in addressing operational and emerging risks, in particular assist States in the implementation of policies and provisions to improve in-flight safety performance, improve safety performance at and in the vicinity of aerodromes and facilitate access of Remotely Piloted Aircraft System (RPAS) to non-segregated airspace.
- c) Key AVSEC/FAL activities in 2020-2022:
- i. Support States in the Region in their endeavours to implement Annex 17 and Annex 9 SARPs;
  - ii. Provide support for GASeP implementation;
  - iii. Support the effective implementation of the USAP-CMA Programme;
  - iv. Coordinate and supports the ICAO ASTCs;
  - v. Assist in developing aviation security and facilitation (including TRIP/MRTD) assistance projects in States in the Region;
  - vi. Represent ICAO in meetings related to aviation security and facilitation.

- d) Key Environmental activities in 2020-2022:
- i. Assist development and implementation of States' action plans on CO2 emissions reduction activities in the Region, as well as the implementation of CORSIA;
  - ii. Assist States in the Region to implement Annex 16 and guidance, as well as on the assessment of environmental benefits which are associated to the implementation of operational improvements;
  - iii. Cooperate with regional organizations and represent ICAO in meetings relating to environmental protection.
- e) Key activities in the area of Economic development of air transport in 2020-2022:
- i. Assist States in the Region to follow ICAO's policies and guidance, as well as Regional Action Plans, and monitor and report significant developments related to air transport matters;
  - ii. Provide support for States in the region concerning civil aviation forecasting, economic planning, and statistics and sharing of data/information;
  - iii. Cooperate with regional civil aviation bodies/organizations to maximize synergies that ensure efficient and cost-effective assistance to States.

— **END** —