



INTERNATIONAL CIVIL AVIATION ORGANIZATION

AFI COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SECURITY AND FACILITATION IN AFRICA (AFI SECFAL PLAN)

12TH AFI SECFAL STEERING COMMITTEE MEETING

Report on the status of implementation of the AFI SECFAL Plan Work Programme from January 2022 to July 2023, and planned activities as from August 2023 to December 2024.

(Presented by the AFI SECFAL Plan Secretariat)

EXECUTIVE SUMMARY

This Working Paper presents information related to the status of Implementation of the AFI SECFAL Plan activities as from January 2022 to July 2023, and planned activities between August 2023 up to December 2024 for information and approval.

Action by the Meeting is proposed under **Paragraph 3**.

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| <i>Strategic Objectives</i> | Strategic Objective B Aviation Security and Facilitation |
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1 INTRODUCTION

1.1 This paper contains information related to the status of implementation of the AFI SECFAL Plan Work Programme from January 2022 up to July 2023 (**Attachment A**), and the planned activities as from August 2023 up to December 2024 (**Attachment B**).

Support activities provided to States as from January 2022 up to July 2023 are based on the tasks required to implement the priority State Specific Projects as approved by the SC. The development of the priority projects was also guided by the needs assessment and analysis undertaken by the Plan Secretariat. Furthermore, implementation of the new Windhoek targets as aligned with the Global Aviation Security Plan (GASeP) was taken into consideration.

2. DISCUSSION

2.1 The Eleventh Meeting of the SC held on 17 May 2022 in Abuja, Nigeria, reviewed the progress in the implementation of the 2021 Plan work programme and retrospectively approved the 2022- work programme.

2.2 Priority was given to the assistance and support to the efforts of States to implement their USAP-CMA Corrective Action Plans. To leverage synergies, the plan has concentrated on enhancing the existing coordination and collaboration mechanism amongst Plan partners and stakeholders at the national and regional level. As mandated, the Secretariat and the Chairperson of the

SC have provided the necessary briefings and updates on progress to the ICAO Secretary General and the ICAO Council.

2.3 Other areas of focus include assisting the State efforts to strengthen border controls, enhancing risk awareness and assessment, improving aviation security oversight and quality control activities, establishment of a sustainable Plan funding mechanism and the development and implementation of priority projects based on urgent needs to support recovery from the impact of the COVID-19 pandemic.

2.4 Since the last SC meeting till July 2023, notable achievements include:

- a) State Specific Projects were initiated and executed for the benefit of Benin, Central African Republic (CAR), Chad, Congo, Malawi, Niger and Sao Tome & Principe. The CAR and Malawi projects are completed while Benin, Chad, Congo, Niger and Sao Tome & Principe projects are to be finalized during the last quarter of 2023.
- b) Support activities for two SSeC States were already captured in specific projects with the objective of achieving readiness for validation to resolve the SSeCs, while projects for the 3 States with new SSeCs are being considered for impactful projects.
- c) Technical assistance missions to support the implementation of USAP-CMA Corrective Action Plans were conducted in Burundi, Cameroon, Ethiopia, Eswatini, Guinea Bissau, Madagascar, Namibia, Niger, Nigeria, Seychelles, Uganda and Tanzania.
- d) The Plan has enhanced the monitoring of the implementation of the Windhoek targets as well as for effective implementation of CART recommendations and the associated “Take-off” guidance through implementation packages (iPacks) for the Restart and the Resilience of Civil Aviation. In 2022, Burundi, Republic of Congo and Madagascar received the AVSEC iPack while Eritrea, Gabon, Mauritania and Somalia received the FAL iPack. Further, Annex 9 Facilitation training has been provided virtually to 450 participants from 50 States and conducted on site in Douala, Cameroon and in Kigali, Rwanda for 51 participants.
- e) Following the operationalization of the AFI Security and Facilitation Collaborative Experts Scheme (CES), under the auspices of the African Civil Aviation Commission (AFCAC), a number of experts were involved in the conduct of above activities.
- f) In 2022, five States (Comoros, Côte d’Ivoire, Guinea, Lesotho and South Africa) have undergone audits and significant progress has been posted towards attaining the GAsEP 2023 targets (90% of States to achieve 80% average EI). Through the USAP-CMA activities, the current AFI overall average EIs has increased from **61.90% in 2021 to 64.31% in 2022**. The cumulative improvement since inception of the Plan is **an increase in EI from 53.06 % in 2015 to 64.31%** as at December 2022.
- g) The following States are proposed for USAP CMA audit in 2023: Madagascar, Seychelles, Malawi, Cameroon, Nigeria. For 2024, the States proposed for USAP CMA audit include-Eswatini, Eritrea, Ethiopia, Uganda, Morocco, Tunisia, Ghana, Soa Tome and Principe, Democratic Republic of Congo.
- h) Two ICAO TRIP Strategy courses, conducted back-to-back in Nairobi, Kenya in March 2023, with 75 participants from 11 States (Benin, Burkina Faso, Burundi, Kenya, Sierra Leone, Somalia, South Africa, Tanzania, Togo, Uganda and Zambia) benefitting;
 - i) In collaboration with the ICAO Secretariat and relevant UN Agencies, the Plan has provided continuous support to the African Union Commission (AUC) and AFI States towards the development of the African e-passport in support of the free movement of people policy under the AUC agenda 2063. It is hoped that the issuance of the African e-

passport will further promote the implementation of Advance Passenger Information (API) and Passenger Name Record (PNR) data systems.

- j) The membership to ICAO Public Key Directory (PKD) has increased from **14 to 18 States** between January 2022 and July 2023. In coordination with ICAO HQ, International Organization for Migration (IOM) and the United Nations Counter Terrorism Executive Directorate (UNCTED), joint efforts are being undertaken to enhance implementation of API and PNR.
- k) As mandated by the programme document, the ICAO Secretary General and the AFI SECFAL Plan SC Chairperson presented oral reports to the ICAO Council. Furthermore, the SC Chairperson made a detailed presentation to the Informal briefing to Council on the status of implementation of the Plan, its achievements, challenges, and future priorities. Highlighted in all presentations was the need to establish a sustainable Plan funding mechanism under the ICAO Regular budget and the extension of the terms of the AFI SECFAL Plan from 2024 to 2030 in line with the Global Aviation Security Plan (GASeP) Roadmap.

2.5 The activities planned for implementation between July 2023 and December 2024 (Attachment B) includes:

- a) States specific projects for CAR, Comoros, Djibouti, DRC, Bissau Guinea Equatorial Guinea, Guinea, Lesotho, Madagascar and South Sudan.
- b) Four Facilitation Annex 9 courses to be conducted in the fourth quarter of 2023;
- c) Two ICAO TRIP strategy courses to be conducted in French in 2024.
- d) Two Security Culture Workshops, one in ESAF and the other in WACAF.
- e) At least 4 Risk Management Workshops to be conducted, 2 for ESAF, and 2 for WACAF by 4th quarter of 2024.
- f) Two Crisis Management Workshops
- g) A regional FAL seminar to be conducted in 2024 in the ESAF region.

3. ACTION BY THE STEERING COMMITTEE

3.1 The Steering Committee is invited to:

- a) Note the information contained in the paper, and in particular the implementation of the Plan Work Programme and activities between January 2022 up to July 2023 as highlighted in **Attachment A** to this Working Paper; and
- b) Note and approve the activities included in the work programme and to be undertaken between August 2023 and December, 2024 (**Attachment B**).

ATTACHMENT A

AFI SECFAL PLAN WORK PROGRAMME (January 2022-July 2023)

| Priority/Objective | Activities | Status of Implementation |
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| Plan Coordination Mechanism and Implementation modalities. | <ul style="list-style-type: none"> • Convene the 11th Steering Committee (SC) meeting. • Enhance collaboration and coordination with EU, ACI, AUC, AFCAC, AFRAA, IATA, RECs RSOOs, Partners and donors through sharing of information and programmes and participation in activities of mutual interest. | <ul style="list-style-type: none"> • 11th SC held on 16 May 2022 • Coordination meeting held on 16 and 17 March 2022 to harmonize Work Programmes and activities with Partners and donors to assist and support States. |
| Regional Aviation Security and Facilitation Group (RASFALG-AFI) operational | <ul style="list-style-type: none"> • Liaise and coordinate with AFCAC for the RASFALG-AFI to continue and effectively take part in the execution of the Plan Work Programme • Identify State needs for projects to be implemented by RASFALG-AFI/ CES. • Monitor the effectiveness of the RASFALG-AFI/ CES and report to every SC meeting. | <ul style="list-style-type: none"> • RASFALG-AFI work programme and Meetings continue to be reported every SC Meeting. The meeting was held on 14 and 15 December 2022, in Dakar, Senegal. • State needs for projects to be implemented by RASFALG-AFI/ CES continue to be identified/ implemented. • Functioning AFI CES under the RASFALG-AFI now operational. (details of activities to be presented by AFCAC. |
| Increase Regional Cooperation and Support Review the implementation of the | <ul style="list-style-type: none"> • Enhance the campaign and awareness for Member States and donors to provide voluntary contributions support AFI SECFAL projects • Provide financial status report to the SC in collaboration with Chief FIN. • Explore /identify and utilize new and potential resource opportunities from industry and international financial | <ul style="list-style-type: none"> • Advocacy for funding and voluntary contributions from Member states, Partners and International Organizations continues. • Financial status of the Plan is periodically reported to SC. |

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| <p>Resource Mobilization strategy Enable the key security objectives achieved more quickly and efficiently.</p> | <p>institutions, such as African Development Bank AfDB, UN, World Bank, States, etc.</p> <ul style="list-style-type: none"> • Support and encourage all stakeholders to conduct peer reviews, knowledge transfer, and /or share knowledge on security processes, procedures and technologies • Publicize UNSC Resolution 2309 (2016) and GAsEP's objectives/Roadmap to local entities involved in AVSEC. • Encourage States that have resources to provide assistance and commit to long-term engagement, ascertain own level of expertise, transferable knowledge and target assistance based on risk profile. • Deploy risk-based assessment tools. • Explore opportunities for increased short-term subject-matter expert (SME) deployments to ICAO in order to close SME gaps | <ul style="list-style-type: none"> • Additional funding of CAD 553K allocated by the ICAO Secretary General for four 2021 priority activities, and USD 150K from Qatar through the ICAO IVF. • USD 75,000 received from the Kingdom of Saudi Arabia. • Plan Secretariat supporting peer review and other actions to publicize UNSCRs implementation, encourage States commitment, deployment of risk assessment tools and engagement of SMEs. |
| <p>Revised Windhoek Declaration and targets (in line with the aligned AFI SECFAL Plan Work Programme with GAsEP), endorsed by the AU</p> | <ul style="list-style-type: none"> • Collaborate with AFCAC to revise the Windhoek targets in line with the aligned AFI SECFAL Plan Work Programme targets. • In coordination with AUC and the African Civil Aviation Commission (AFCAC), present and secure the endorsement by the relevant AU organs of the Plan targets aligned with GAsEP. | <ul style="list-style-type: none"> • Revised Windhoek Declaration and targets is aligned with AFI SECFAL Plan Work Programme and GAsEP. • Endorsement of the Revised Windhoek Declaration and targets by AU was done. |
| <p>Resolution of existing, new and potential SSeCs.</p> | <ul style="list-style-type: none"> • Perform States missions by support teams as identified from RASFALG AFI or as requested by the State. • Assistance Technical Missions and validation missions. | <ul style="list-style-type: none"> • State-specific projects were conducted for two States to assist in the resolution of SSeCs prior to their validation. • New/potential SSeCs successfully mitigated • Currently 5 States with SSeCs |
| <p>All African States have National Air Transport</p> | <ul style="list-style-type: none"> • Support to States in need to develop and implement NATFP provided. | <ul style="list-style-type: none"> • FAL iPacks deployed in four States : Comoros, Gabon, Mauritania, and Somalia. FAL courses to be provided to |

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| <p>Facilitation (NATFP) Programmes in place</p> | <ul style="list-style-type: none"> • Coordinate Seminars and workshops at the Regional, State and airport levels, mentoring; and ad-hoc support. | <p>all AFI states to enhance capacity to comply with Annex 9- FAL SARPs and increase number of AFI States that have an approved NATFP.</p> |
| <p>Develop Security Culture</p> <p>Capacity building, Sustainable aviation security and facilitation training capability and adequate human resources policies within the States are established.</p> <p>Existence of a well-trained, motivated and professional work force</p> | <ul style="list-style-type: none"> • Coordinate the conduct/organization of training courses and seminars as appropriate in collaboration with GAT, ISD-SEC, FAL partners, sponsors and donors such as ASTCs, AFCAC, ACI-APEX, ECAC/EU-CASE, etc. • Monitor the development of relevant AVSEC/FAL training programmes and certification systems by GAT • Provide assistance and support to States to develop human resources (HR) policies for sustainable aviation security and facilitation. • Build and promote security culture by delivering relevant training and seminars. Promote awareness and security culture targeting high government stakeholders/officials. • Develop/review national training programmes, taking account of risk. • Support States in development of baseline requirements/minimum qualifications for personnel involved in security. | <ul style="list-style-type: none"> • Virtual Security Culture Workshop Conducted with participants from following States: Benin, Burkina Faso, Chad, Cote d’Ivoire, Gabon, Mali, Niger, Sao Tome, Senegal and Togo. |
| <p>Promote awareness on role of aviation security to national development and strengthened political will.</p> | <ul style="list-style-type: none"> • Promote aviation security and facilitation as part of agenda of high-level missions especially those performed by President of the Council, Secretary General and Regional and Bureau Directors | <ul style="list-style-type: none"> • President of the ICAO Council, Secretary General and ICAO RDs & Bureau Directors continue to advocate high-level political commitment and to promote aviation security. |
| <p>Report to ICAO Assembly</p> | <ul style="list-style-type: none"> • AFI SECFAL Plan Chairman to present oral report to ICAO Council. • ICAO Secretary General to brief Council on AFI SECFAL Plan implementation. | <ul style="list-style-type: none"> • The Secretary General and SC Chairperson provided the Plan progress report to Council as mandated and Council support has been enhanced. |

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| | | <ul style="list-style-type: none"> • 226th session of the ICAO Council approved the extension of the terms of the AFI SECFAL plan from 2024 to 2030. The extension was endorsed by the ICAO Assembly during its 41st Session. |
| <p>Strengthening Border Controls</p> <p>Implementation of ICAO TRIP Strategy and Encourage implementation of UNSC Resolution 2309 (2016)</p> <p>All States issue only machine readable “Convention Travel Documents” to refugees and stateless persons by 2020</p> | <ul style="list-style-type: none"> • Support States in improving basic sources of reliable data and establish links with INTERPOL to use and provide updates on SLTDs to INTERPOL border control systems/database. • Support African States in the implementation of the ICAO TRIP strategy, including the promotion of membership of the ICAO PKD and implementation of API and PNR through workshops/seminars/conferences and State missions. • Encourage states to develop/establish rules and procedures for SLTDs and elinks with INTERPOL. • Liaise with ATB to monitor the development and issuance of the African e-Passport to ensure compliance with the specifications of Doc 9303 that will enable full interoperability at border controls. | <ul style="list-style-type: none"> • <i>Two ICAO TRIP Strategy Courses conducted in March 2023 with 75 participants from 12 States in ESAF and WACAF benefitting.</i> • Membership to ICAO PKD has increased from 14 to 18 States. • 40 AFI States are now issuing electronic passports. • <i>12 States (Botswana, Côte d’Ivoire, Djibouti, The Gambia, Ghana, Mali, Nigeria, Rwanda, Sierra Leone, , South Africa, Togo and Uganda) have been assisted in the implementation of API/PNR under the UN Counter terrorism Programme (UNCTP).</i> • AFI States that have developed /established rules and procedures for SLTDs using INTERPOL data base have reportedly increased in number. • Plan support to AU towards issuance of the African e-Passport to ensure compliance with the specifications of Doc 9303 continues. |

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| <p>Enhance Risk Awareness And Assessment</p> <p>Risk management procedures are established in all States</p> | <ul style="list-style-type: none"> • Identify gaps and vulnerabilities, which can then be urgently addressed in the most practical way possible, and with optimal use of resources. • Provide Risk Management Workshops to identified/priority States in ESAF and WACAF Regions. | <ul style="list-style-type: none"> • Workshops on Risk Management conducted in Douala ASTC, Cabo Verde, DRC and Sao Tome & Principe |
| <p>Sound crisis management procedures are established in all States</p> | <ul style="list-style-type: none"> • Provide support to States to develop and implement crisis management procedures. • Provide Crisis Management Workshops at ASTCs in ESAF and WACAF Regions. | <ul style="list-style-type: none"> • Workshops on Crisis Management conducted in DRC and Ghana |
| <p>Improve Oversight and Quality Control</p> <p>Elevate/improve average EI, at least 80% of States in the African region achieve at least 65% EI of the CEs.</p> | <ul style="list-style-type: none"> • Based on analysis of USAP results, identify key areas of deficiencies in States and develop prioritized clusters for targeted technical support activities for 2020. • Conduct timely technical support missions to States eligible for USAP-CMA as prioritized. • Recommend necessary interventions to include implementation of onsite State Specific Projects as necessary. • Provide guidance and Seminars on USAP-CMA methodology, signing of MoUs, specific State obligations in the audit process and development and implementation of USAP-CMA Corrective Action Plans (CAPs) • Promote collaboration and sharing of information amongst African States • Helping States to develop their national audit programme as needed | <ul style="list-style-type: none"> • 8 prioritized States and those eligible for USAP-CMA supported for CAP: Botswana, Cameroon Namibia, Nigeria, Rwanda, Uganda and Zimbabwe. • 14 States implementing USAP-CMA CAPs supported as appropriate. • 2 USAP-CMA seminars (English and French) were conducted virtually. • The current AFI overall average EIs has increased from 53.06 % at inception of the Plan to 61.90 in 2021 to 64.31% in 2022. • 10 States out of 51 States audited in the AFI States achieves score of 80% (GASep target 2023). |
| <p>By end of 2020, All African Region States have ratified relevant international instruments.</p> | <ul style="list-style-type: none"> • Promote ratification of all relevant international instruments and assist States in their implementation. • Monitor and assist the ratification status of the States in the African Region, of relevant International Instruments | <ul style="list-style-type: none"> • Legal Seminar planned to be held in ESAF Region in 2023 to update Government Officials on the work programme of ICAO in the legal field and |

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| | in liaison with ICAO Legal Affairs and External Relations Bureau. | International Law and to promote ratification of all relevant international instruments, postponed to a later date. |
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ATTACHMENT B

AFI SECFAL PLAN PROPOSED WORK PROGRAMME (AUGUST 2023 TO DECEMBER 2024)

| Priority/Objective | Activities | Deliverables |
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| Plan Coordination Mechanism and Implementation modalities. | <ul style="list-style-type: none"> • Convene the 12th and 13th Steering Committees (SC) meeting • Enhance collaboration and coordination with EU, ACI, AUC, AFCAC, AFRAA, IATA, RECs RSOOs, Partners and donors through sharing of information and programmes and participation in activities of mutual interest. | <ul style="list-style-type: none"> • <i>12th SC Meeting Convened</i> • <i>Harmonized Work Programmes and activities with Partners and donors to assist and support States implemented and establish AVSEC/FAL implementation database initiated.</i> |
| Regional Aviation Security and Facilitation Group (RASFALG-AFI) operational | <ul style="list-style-type: none"> • Liaise and coordinate with AFCAC on RASFALG-AFI activities and execution of the group and Plan Work Programme and monitor the effectiveness of the group and AFI-CES and report to every SC meeting. • Identify State needs for projects to be implemented by AFI-CES. • Solicit States, international organizations and partners to enhance in-kind and financial support to AFI-CES. | <ul style="list-style-type: none"> • <i>Progress of RASFALG-AFI work programme and Meetings and AFI CES reported every SC Meeting.</i> • <i>State specific projects to be implemented by RASFALG-AFI CES identified/implemented.</i> |
| <p>INCREASE REGIONAL COOPERATION AND SUPPORT</p> <p>Review the implementation of the Resource Mobilisation strategy</p> <p>Enable the key security objectives achieved more quickly and efficiently.</p> | <ul style="list-style-type: none"> • Enhance awareness and urge member States, international organizations and partners to support the plan activities and projects through contribution (in-kind and financial) towards the establishment of a sustainable Plan funding mechanism. • Provide financial status report to the SC in collaboration with Chief FIN. • Explore /identify and utilize new and potential resource opportunities from industry and international financial institutions, such as African Development Bank AfDB. UN, World Bank, States, etc. | <ul style="list-style-type: none"> • <i>Secure funding and voluntary contributions from Member states, Partners and International Organizations</i> • <i>Financial status report of the Plan provided to SC</i> • <i>Needs, priorities and funding sources identified.</i> • <i>Increase speed of implementation of assistance and peer review process and Follow-up actions.</i> |

| Priority/Objective | Activities | Deliverables |
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| | <ul style="list-style-type: none"> • Support and encourage stakeholder peer reviews, knowledge transfer, and sharing of aviation security processes, and technologies • Publicize UNSC Resolution 2309 (2016) and GAsEP's objectives/Roadmap to local entities involved in AVSEC. • Encourage States that have resources to provide assistance and commit to long-term engagement, ascertain own level of expertise, ensure transfer of knowledge and target assistance based on risk profile. • Deploy risk-based assessment tools to target assistance taking into account needs assessment methods to identify root causes for States' deficiencies; risk-based prioritizing of needs within States, between States and regions; risk-based targeting for assistance, corresponding to the ICAO Risk Context Statement (RCS) and national risk assessments. • Explore opportunities for increased short-term subject-matter expert (SME) deployments to ICAO in order to close the SME gaps. • In liaison with AFCAC, to explore introduction of voluntary scheme to be supported by AFI States through reduced PDMs and rebate tickets by African airlines for experts missions. • Support implementation of ICAO CART report and Take-Off guidance document and the AUC HLTF recommendations, aimed at recovery of aviation sector and building resilient aviation security and facilitation systems. • Support the deployment of AVSEC and FAL iPacks to States | <ul style="list-style-type: none"> • <i>Strategy for potential short-term deployment of SMEs developed</i> • <i>Restart and recovery of aviation sector and building resilient aviation security and facilitation systems achieved</i> • <i>Reduced per diems and rebate tickets by African airlines for experts travel missions initiated</i> |

| Priority/Objective | Activities | Deliverables |
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| Revised Windhoek Declaration and targets (in line with the aligned AFI SECFAL Plan Work Programme with GAsEP), endorsed by the AU | <ul style="list-style-type: none"> • Collaborate with AFCAC to revise the Windhoek targets in line with the aligned AFI SECFAL Plan Work Programme targets. • In coordination with the African Civil Aviation Commission (AFCAC), present and secure the endorsement by the relevant AU organs of the Plan targets aligned with GAsEP. | <i>Revised Windhoek Declaration and target endorsed.</i> |
| Resolution of existing, new and potential SSeCs | <ul style="list-style-type: none"> • Perform State missions by support teams as identified from RASFALG AFI or as requested by the State. • Assistance Technical Missions and validation missions | <ul style="list-style-type: none"> • States specific projects were implemented for two States to assist in the resolution of SSeCs prior to their validation. • Three other States with SSeCs are being assisted. |
| <p>DEVELOP SECURITY CULTURE</p> <p>Capacity building, sustainable aviation security and facilitation training capability and adequate human resources policies within the States are established</p> <p>Existence of a well-trained, motivated and professional work force</p> | <ul style="list-style-type: none"> • Organize and conduct training courses and seminars as appropriate in collaboration with GAT, ISD-SEC, FAL, partners, sponsors and donors such as AFCAC, ACI-APEX, EU-CASE, etc. • Monitor the development of relevant AVSEC/FAL training programmes and certification systems by GAT • Provide assistance and support to States to develop human resources (HR) policies for sustainable aviation security and facilitation. • promote Year of Security Culture (YOSC) outcomes by delivering relevant training and seminars, webinars, and supporting State specific activities. • Promote awareness and security culture targeting high government stakeholders/officials. • Develop/review national training programmes, taking account of risk, in collaboration with ASTCs. | <ul style="list-style-type: none"> • <i>Virtual Security Culture Workshop will be conducted for seven WACAF States (CAR, Congo, DRC, Equatorial Guinea, Guinea, Guinea -Bissau and Mauritania).</i> • <i>At least two training events and seminars (one English and one French) related to promotion of security culture and human resources (HR) policies delivered by end of 2024.</i> • <i>Increased number of States with appropriately developed strategies and plans for the attraction, development and retention of human resources by the end of 2024;</i> • <i>Improved implementation of NCASTPs incorporating security culture</i> |

| Priority/Objective | Activities | Deliverables |
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| | <ul style="list-style-type: none"> Support States in development of baseline requirements/minimum qualifications for personnel involved in security | <ul style="list-style-type: none"> <i>Number of states with Sustainable aviation security and facilitation training capacities increased.</i> <i>.</i> <i>New AVSEC/FAL training programmes and certification systems adopted and implemented at national level in collaboration with ASTCs.</i> <i>security culture awareness and campaigns programs established by States.</i> |
| Promote awareness on role of aviation security to national development and strengthened political will. | <ul style="list-style-type: none"> Promote aviation security and facilitation as part of agenda of high-level missions especially those performed by President of the Council, Secretary General and Regional and Bureau Directors. | <ul style="list-style-type: none"> <i>Increased/strengthened high-level political commitment and will to promote aviation security and facilitation.</i> |
| Report to ICAO Assembly | <ul style="list-style-type: none"> AFI SECFAL Plan Chairman to present oral report to ICAO Council. ICAO Secretary General to brief Council on AFI SECFAL Plan implementation. | <ul style="list-style-type: none"> <i>Reaction, observations, and response to AFI SECFAL Plan progress report by ICAO Council received as appropriate.</i> <i>Support of the Council enhanced.</i> |
| STRENGTHENING BORDER CONTROLS Implementation of ICAO TRIP Strategy and Encourage implementation of UNSC Resolution 2309 (2016) All States issue only machine readable “Convention Travel | <ul style="list-style-type: none"> Support AFI States to implement all the Annex 9 Standards related to the ICAO TRIP Strategy, including improved use of INTERPOL data bases, mainly reporting stolen, lost and revoked travel documents in the INTERPOL SLTD database, issuing MRCTDs and implementing an API system. Support African States in the implementation of the ICAO TRIP strategy, including the promotion of membership of the ICAO PKD and implementation of API and PNR | <ul style="list-style-type: none"> <i>Membership of PKD increase by 20% and implementation of API by 20% by the end of 2024.</i> <i>Two Seminars on ICAO TRIP, PKD and API convened in collaboration with AFCAC.</i> <i>Enhanced usage of INTERPOL data bases by AFI States.</i> <i>Convene seminar to promote the target of all AFI States issuance of only machine readable “Convention Travel Documents”</i> |

| Priority/Objective | Activities | Deliverables |
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| <p>Documents” to refugees and stateless persons .</p> | <p>through workshops/seminars/conferences and State missions.</p> <ul style="list-style-type: none"> • Encourage States to develop/establish rules and procedures for STLDs and elinks with INTERPOL. • Liaise with ATB to continue monitoring the African ePassport project to ensure that it meets the Doc 9303 specifications to enable its full interoperability at the borders. • Support AFI States that have not done so to immediately establish a National Air Transport Facilitation Programme (or equivalent) and associated Committees in accordance with relevant provisions of Annex 9. | <p><i>to refugees and stateless persons.</i></p> <ul style="list-style-type: none"> • <i>AU supported on its efforts towards issuance of the African e-Passport to ensure compliance with the specifications of Doc 9303.</i> • <i>Strengthened border and travel document security, passenger screening procedures and biometric information systems.</i> • <i>90% of States to have NATFPs and NATFCs established with specific roles during public health crises;</i> • <i>Increased number of AFI States’ having Compliance Checklists (CC) completed in the EFOD system.</i> |
| <p>ENHANCE RISK AWARENESS AND ASSESSMENT</p> <p>Risk management procedures are established in all States</p> | <ul style="list-style-type: none"> • Identify gaps and vulnerabilities, which can then be urgently addressed in the most practical way possible, and with optimal use of resources. • Provide Risk Management Workshops to identified/priority States in ESAF and WACAF Regions, including through ASTCs. | <ul style="list-style-type: none"> • <i>Two Risk Management Workshops conducted for CAR and Chad in WACAF</i> • <i>Convene at least four Workshops on Risk Management (2 for ESAF and 2 for WACAF) by 4th quarter of 2024.</i> • <i>60% of AFI States to have a risk management methodology established by December 2024.</i> • <i>States implement Risk based security measures relating to cybersecurity, MANPADS, RPAS and landside security incorporated in National AVSEC policies in States increased/strengthened.</i> |

| Priority/Objective | Activities | Deliverables |
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| <p>Sound crisis management procedures are established in all States</p> | <ul style="list-style-type: none"> • Provide support to States to develop and implement crisis management procedures • Provide Crisis Management Workshops to identified/priority States in ESAF and WACAF Regions, including through ASTCs. | <ul style="list-style-type: none"> • <i>Two Crisis Management Workshops conducted for CAR and Chad in WACAF</i> • <i>At least two workshops on crisis management (one in ESAF and another in WACAF) delivered by 4th Quarter of 2023.</i> |
| <p>IMPROVE OVERSIGHT AND QUALITY CONTROL</p> <p>90% States in African region to reach above 80% EI of the CEs by end of 2023.</p> | <ul style="list-style-type: none"> • Based on analysis of USAP results, identify key areas of deficiencies in States and develop prioritized clusters for targeted technical support activities for 2021. • Conduct timely technical support missions to States eligible for USAP-CMA as prioritized. • Recommend necessary interventions to include implementation of onsite State Specific Projects as necessary. • Provide guidance and Seminars on USAP-CMA Methodology, signing of MoUs, specific state obligations in the audit process and development and implementation of USAP-CMA Corrective Action Plans (CAPs). • Promote collaboration and sharing of information amongst African States. • Helping States to develop their national audit programme as needed. • Monitor progress of the State-specific projects in beneficiary States to ensure sustainability of the outcomes. | <ul style="list-style-type: none"> • <i>At least 8 prioritized States and those eligible for USAP-CMA supported.</i> • <i>At least 8 States implementing USAP-CMA CAPs supported.</i> • <i>10 States (19.61%) have reached the 2023 GAsEP target.</i> • <i>At least 10 priority State Specific projects (5 WACAF and 5 ESAF) developed in 2024 and implementation initiated.</i> |

| Priority/Objective | Activities | Deliverables |
|---|--|---|
| All African Region States have ratified relevant international instruments | <ul style="list-style-type: none"> ● Promote ratification of all relevant international instruments and assist States in their implementation. ● Assist and monitor ratification of relevant International Instruments in liaison with ICAO Legal Affairs and External Relations Bureau. | <ul style="list-style-type: none"> ● <i>One legal Seminar convened in WACAF/ESAF to promote ratification of all relevant international instruments towards increasing international instrument ratification in AFI States.</i> |
| Improve Technological Resources and encourage innovation | <ul style="list-style-type: none"> ● Support application of technological solutions and innovative techniques that provide the tools for enhancing security effectiveness while ensuring operational efficiency. ● Encourage innovative techniques and technologies by States and industry. Support increased use of appropriate technology for screening and facilitation. ● Support States to implement tools to transmit in a timely manner passenger data information prior to takeoff to effectively support screening at the destination airport, while preserving their individual rights, as well as to develop and improve compatible systems for the collection and use of API and PNR information. | <ul style="list-style-type: none"> ● <i>The IATA World Tracker: API in Force ((iAPI)-5(1)</i> ● <i>PNR in Force- 1</i> |