ICAQ STRATEGIC OBJECTIVES 2011-2012-2013

As the global forum for cooperation among its Member States and with the world aviation community, the International Civil Aviation Organization (ICAO) sets standards and recommended practices for the safe and orderly development of international civil aviation. In its ongoing mission to foster a global civil aviation system that consistently and uniformly operates at peak efficiency and provides optimum safety, security and sustainability, ICAQ has established three Strategic Objectives:

A. **Safety** – Enhance global civil aviation safety
B. **Security** – Enhance global civil aviation security
C. **Environmental Protection and Sustainable Development of Air Transport** – Foster harmonized and economically viable development of international civil aviation that does not unduly harm the environment.

The aforementioned Strategic Objectives form the basis for the Organization’s activities for the period 2011-2012-2013 as outlined in the attached ICAQ Framework. The Framework consists of 37 Programmes under the three Strategic Objectives as well as 14 programmes under the Supporting Implementation Strategies which are divided into “Programme Support”, “Management and Administration” and “Management and Administration – Governing Bodies”.

**Enclosure:**
– ICAQ Framework

Issued under the authority of the Secretary General