



INTERNATIONAL CIVIL AVIATION ORGANIZATION

Twenty Sixth Meeting of the Africa-Indian Ocean Planning and Implementation Regional Group (APIRG/26) & Nineth Meeting of the Regional Aviation Safety Group for the AFI Region (RASG-AFI/9) – Joint sessions

6 and 10 November 2023

Agenda Item 3: APIRG and RASG-AFI Coordination

3.3 Evaluation of the Abuja Safety Performance Framework, updating of the Abuja Safety Targets and Incorporation of the Air Navigation Services Targets

(Presented by AFCAC Secretariat)

SUMMARY

1.1 This Working Paper presents progress made in the review and alignment of the Abuja Safety Targets with the ICAO Global Aviation Safety Plan (GASP) and Global Air Navigation Plan (GANP). It also highlights outcomes of the AUC Specialized Technical Committee on Transport, Transcontinental and Interregional Infrastructure, And Energy (STC-TIITE) meeting held in September 2023 which directed AFCAC, AUC and ICAO to collaborate and finalize the process for the amendment of the Abuja Safety Targets including the associated performance framework and to align with the ICAO GASP and GANP.

Action required: Actions required are provided in paragraph 3 of this Working Paper.

REFERENCE(S):

- Abuja Declaration on Aviation Safety in Africa;
- Revised Abuja Safety Targets incorporating AFI ANS Performance Indicators;
- ICAO Doc 10004 GASP 2020-2022 and
- ICAO Doc 9750 GANP (6th edition).
- Reference framework of the Basic Building Blocks (BBBs) https://www4.icao.int/ganpportal/BBB
- Aviation System Block Upgrade (ASBU) Reference Framework https://www4.icao.int/ganpportal/ASBU
- Electronic Air Navigation Plan (e-ANP) Volumes I, II and III

1. INTRODUCTION

1.2 The 33rd AFCAC Plenary which was held in Kigali, Rwanda from 1 to 2 December 2021, made a Resolution P33-06 WP/03b which mandated AFCAC to collaborate with ICAO to review and align the

Abuja Safety Targets with ICAO Global Aviation Safety Plan (GASP) and the Global Air Navigation Plan (GANP).

- 1.3 RASC/8 Decision 8/02 related to "Review of the Abuja Safety Targets" states that:
 - a) The Secretariat (ICAO) coordinate the revision of the Abuja Safety Targets to align with the current ICAO Global Plans targets/goals or requirements;
 - b) the RASG-AFI Aviation Safety Report Team (ASRT) be tasked with:
 - i. Carrying out a comprehensive review of the Abuja Safety Targets and Action Plan in light of the provisions of the ICAO Global Aviation Safety Plan (Doc 10004);
 - ii. Analyzing existing Projects/ Programmes addressing/referring to aviation safety targets; and
 - iii. Developing proposals for a suitable and consistent aviation safety performance framework to be used by States and Regional Institutions and Organizations.
- 1.4 In line with RASC/8 Decision 8/02 and RASG-AFI/7 Conclusion 7/07, AFCAC in collaboration with ICAO WACAF & ESAF Regional Officers and members of the RASG-AFI ASRT reviewed the ASTs in order to ensure alignment with ICAO GASP, GANP and best practices. The draft aligned ASTs were subsequently presented at the APIRG/25 and RASG-AFI/8 held from 7 to 11 November 2022 in Kigali, Rwanda.

2 Discussion

- 2.1 AFCAC presented a Working Paper on the status of implementation and alignment of the ASTs during the ICAO AFI Week 2023 which was held in Nairobi, Kenya from 21 to 26 August 2023. It was decided during this meeting that AFCAC was to coordinate for a meeting to discuss the revised targets in preparation for the AUC STC TTIIE meeting which was later held in Tanzania from 12 to 15 September 2023.
- 2.2 On the 1st of September 2023, AFCAC circulated the draft aligned Abuja Safety Targets to the AFI Group and member States for comments and called for a meeting which was later not convened. However, comments from member States and the AFI Group were received and incorporated accordingly.
- 2.3 Progress of the alignment process was subsequently presented at the 4th Ordinary Session of the AUC STC-TTIIE which was held from 12 to 15 September 2023 in Zanzibar, Tanzania. The STC-TTIIE then directed AFCAC in collaboration with AUC and ICAO to finalize the process for the amendment of the Abuja Safety and Air Navigation Targets including the associated performance framework required to align with the ICAO GASP and GANP.
- 2.4 At the beginning of October 2023, AFCAC incorporated the Abuja Safety Targets review process into the annual work program of its Expert Working Groups who are finalizing the process for the amendment of the Abuja Safety Targets including the associated performance framework which is expected to be completed by 1st quarter 2024.
- 2.5 The proposed amendments of the ASTs will take into consideration the following:
 - o AUC-STC TTIIE directive;
 - o ICAO's inputs including any amendments to the GASP and GANP;
 - o incorporate

- o recommendations by RASG-AFI and APIRG, such as the need to establish a performance framework for implementation of the ASTs and consider automated safety data collection and information sharing tools to expedite monitoring and evaluation;
- o lessons learnt by States, regions and industry.
- 2.6 Refer to attachment A showing proposed amendments to the Abuja Safety & ANS Targets.

3 ACTION REQUIRED

The Meeting is invited to:-

- a) Note progress made towards review of the Abuja Safety Targets; and
- b) Urge ICAO and AFCAC to facilitate work of the AFCAC Expert Working Groups to complete the AST review process and establishment of the performance framework.

<u>ATTACHMENT A</u> Proposed Amendments to the Abuja Safety and Air Navigation Targets

Abuja Safety Target	GASP/ GANP/	Proposed Amendment	Proposed Key
	Other	Text	Performance Indicators
	Reference		
2. All States establish	ICAO Doc	Goal 2: Strengthen States'	• Number of States that
and strengthen	10004 – GASP,	safety oversight	met the EI score as
autonomous Civil	2023 – 2025	capabilities,	per the timelines.
Aviation	Edition;	Target 2.1: All States to	
Authorities with	Cool 2	improve their score for the	Percentage of
independent	Goal 2:	effective implementation	completed CAPs per
regulatory oversight,	Strengthen States'	(EI) of the critical elements	State (using OLF).
sustainable sources	safety oversight	(CEs) of the State's safety oversight system (with	N. 1 CG.
of funding and	capabilities,	focus on priority PQs) as	• Number of States
resources to carry	Target 2.1: All	follows:	that have fully
out effective safety	States to	Tollows.	implemented the
oversight and	improve their	a) by 2024 – 75 per cent EI	priority PQs
regulation of the	score for the	score	Number of water it
aviation industry	effective	50010	Number of potential SSCs avoided before
by 2022.	implementation	b) by 2026 – 85 per cent EI	SSCs avoided before their identification by
• States that need	(EI) of the	score	a USOAP CMA
support in areas	critical		activity.
with safety	elements (CEs)	c) by 2030 – 95 per cent EI	activity.
margins below	of the State's	score; and	 Number of SSCs
zero, to use a	safety oversight	,	resolved within 6
regional safety	system (with	d) establish processes/	months from the date
oversight	focus on	mechanisms for early	of its official
organization's	priority PQs) as	identification of	publication by ICAO.
or another	follows:	potential SSCs and	publication by 16710.
State's ICAO-		avoidance of their	
recognized	a) by 2024 –	emergence. Resolve	
functions by	75 per cent	newly identified SSC	
2020.	EI score	within 6 months from	
 States effectively 		the date of its official	
exercise the	b) by 2026 –	publication by ICAO.	
safety oversight	85 per cent	•	
functions with a	EI score		
positive safety	1 2022		
margin in all	c) by 2030 –		
areas by 2022.	95 per cent		
States to delegate	EI score.		
certain safety oversight functions to RSOOs or			
other States, by the end			
of 2022 in areas with			
safety margins below			
zero, and as			
appropriate.			
appropriate.	ICAO Doc		
	10004 – GASP,		
	2023 – 2025		
	Edition;		

Abuja Safety Target	GASP/ GANP/ Other Reference	Proposed Amendment Text	Proposed Key Performance Indicators
	Goal 3: Implement effective State safety programmes (SSPs), Targets 3.1: By 2023, all States to implement the foundation of an SSP. 3.2: By 2024, all States to publish a national aviation safety plan (NASP). 3.3: All States to work towards an effective SSP as follows: a) by 2025 – Present¹ b) by 2028 – Present and effective.	Goal 3: All States to implement effective State safety programmes (SSPs). Target 3.1: By 2023, all States to implement the foundation of an SSP; Target 3.2: By 2024, all States to publish a national aviation safety plan (NASP). Target 3.3: All States to work towards an effective SSP as follows: a) by 2025 – Present² b) by 2028 – Present and effective.	 Number of States having implemented the foundation of an SSP. Percentage of required CAPs related to the SSP foundation PQs submitted by States (using OLF) Number of States having published their NASP. Number of States having an SSP that is present Number of States having an SSP that is present and effective Number of States that require applicable service providers under their authority to implement an SMS
	ICAO Doc 10004 – GASP, 2020-2022 Edition; Goal 4: Increase collaboration	Goal 4. All States to Increase collaboration at the regional level:-	Number of States that received assistance.

¹ The terms "present" and "present and effective" are based on the maturity levels established in the ICAO SSP Implementation Assessment (SSPIA).

² The terms "present" and "present and effective" are based on the maturity levels established in the ICAO SSP Implementation Assessment (SSPIA).

Abuja Safety Target	GASP/ GANP/	Proposed Amendment	Proposed Key
	Other	Text	Performance Indicators
	Reference at the regional level, Target 4.1: By 2023, States that do not expect to meet GASP Goals 2 and 3 to seek assistance to strengthen their safety oversight capabilities or facilitate SSP implementation.	Target 4.1: By 2023, States that do not expect to meet Goals 2 and 3, to seek assistance to strengthen their safety oversight capabilities or facilitate SSP implementation. Target 4.2: By 2023, publish an updated regional aviation safety plan for the RASG-AFI (AFI-RASP), RASG-MID (MID-RASP), RASG-EUR NAT (EUR NAT-RASP) and in line	 Number of States offered assistance activities by Other States/RSOOs/RAIOS An updated AFI-RASP published. Number of States that are sharing their SSP SPIs with the RASG-AFI.
	Target 4.2: By 2023, all regions to publish an updated regional aviation safety plan (RASP), in line with the 2023-2025 edition of GASP.	with the 2023-2025 edition of GASP. Target 4.3: By 2025, all States to contribute information on operational safety risks, including SSP safety performance indicators (SPIs), and emerging issues, to their respective regional aviation safety group (RASG).	 Percentage of safety enhancement initiatives completed by the RASG-AFI Region on safety risk management. A mechanism to collect and process data on operational safety risks and emerging issues established by the RASG-AFI Region.
	Target 4.3: By 2025, all States to contribute information on operational safety risks, including SSP safety performance indicators (SPIs), and emerging issues, to their respective regional		

Abuja Safety Target	GASP/ GANP/ Other	Proposed Amendment Text	Proposed Key Performance Indicators
	Reference		
	aviation safety		
	group (RASG).		
	ICAO Doc	Goal 5: Expand the use of	
	10004 - GASP,	industry programmes and	
	2020-2022	safety information sharing	
	Edition;	networks by service	
	Goal 5:	providers.:	• Number of States in
	Expand the use	TD 4 7 4 3 6 1 4 1	the RASG-AFI
	of industry	Target 5.1 : Maintain an	region reporting
	programmes	increasing trend in	increased and
	and safety information	industry's contribution in safety information sharing	improved provision of safety information
	sharing	networks to States and	•
	networks by	regions to assist in the	by industry to assist in the development
	service	development of NASPs and	of NASPs and AFI-
	providers.	RASPs.	RASP.
	Target 5.1:		AFI-RASP
	Maintain an		developed in
	increasing trend		consultation with
	in industry's		industry.
	contribution in		 Number of States
	safety		having established
	information		safety data collection
	sharing		and processing
	networks to		systems (SDCPS) to
	States and		facilitate
	regions to assist		participation in a
	in the		safety information-
	development of	FD 4.5.0 D 2025	sharing network.
	NASPs and	Target 5.2 : By 2025,	
	RASPs.	increase the number of	
		service providers	
		participating in the corresponding ICAO	NI 1 C
		recognized industry	Number of service
		assessment programmes	providers
		(e.g. IOSA, ISSA, etc.).	participating in the corresponding ICAO
		X - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 1	recognized industry
			assessment
			programmes.
			programmes.
			 Number of service
			providers
			contributing to a
			Safety Data

Abuja Safety Target	GASP/ GANP/ Other	Proposed Amendment Text	Proposed Key Performance Indicators
	Reference		
			Collection and Processing Sysytem (SDCPS) or a safety information sharing network.
	ICAO Doc 10004 – GASP, 2023-2025 Edition; Goal 6: Ensure the appropriate infrastructure is available to support safe operations, Target 6.1:By 2025, maintain an increasing trend of States with air navigation and aerodrome infrastructure that meets relevant ICAO Standards.	Goal 6: All States to ensure the appropriate infrastructure is available to support safe operations:- Target 6.1: By 2025, maintain an increasing trend of States with air navigation and aerodrome infrastructure that meets relevant ICAO Standards.	 Number or percentage of infrastructure-related air navigation deficiencies reported by State, against the regional air navigation plans. Number or percentage of States having implemented infrastructure-related PQs linked to the basic building blocks.
4. States abide by the timelines and provide resources for implementation of ICAO/State Plans of Action All States to have accepted ICAO Plans of Action by 2019 and Abide by the timelines and provide resources for	Best Practise	Goal 7: States abide by the timelines and provide resources for implementation of ICAO/State Plans of Action. Target 7.1: All States to have accepted ICAO Plans of Action by 2023; and Target 7.2: Abide by the timelines and provide resources for their implementation 2025.	 Number of States that have accepted ICAO Plans of Action. Number of States that have fully implemented the ICAO Plans of Action.

A	Abuja Safety Target	GASP/ GANP/	Proposed Amendment	Proposed Key
		Other Reference	Text	Performance Indicators
	their	Reference	Motivation:- State to	
	implementation.		reaffirm commitment to	
	implementation:		ICAO/ State Plans of	
			Action	
5.	States progressively	_	Delete target as it is	
	increase the		incorporated in the new	
	Effective		target # 2	
	Implementation			
	(EI) percentage			
	under the ICAO			
	USOAP such that			
	States with:			
	■ EI < 60%			
	attain 60%			
	by 2020;			
	• $60\% \le EI \le$			
	70% attain			
	80% by			
	2022;			
	■ 70% < EI			
	attain 95%			
	by 2028.	1G. O. D.	D. L	
6.	For the purposes of	ICAO Doc	Delete target as it is	
	SSP/SMS	10004 – GASP	incorporated in the new	
	Implementation, all States:	Chapter 4 (GASP	target # 3	
	• to have a	GOALS,		
	Foundation SSP	TARGETS		
	established,	AND		
	addressing all	INDICATORS)		
	pre-requisites;	n (Bierii ons)		
	to have an			
	Effective SSP			
	with			
	appropriate			
	maturity level			
	established;			
	to contribute			
	information on			
	safety risks,			
	including SSP			
	SPIs, to the			
	RASG-AFI;			
'	with a positive			
	safety margin,			
	and an Effective			
	SSP, to actively			
	engage in RASG-			

Abuja Safety Target	GASP/ GANP/	Proposed Amendment	Proposed Key
	Other	Text	Performance Indicators
	Reference		
AFI safety risk management activities (analysis of safety risks, design and implementation of risk mitigation actions). All Service Providers to use globally harmonized SPIs as part of their			
SMS.	ICAO CASD.	Cool 9. All International	
 7. All International Aerodromes to be certified by 2022, At least one international aerodrome in every State to be certified by end of 2020; All airport operators to participate in the ICAO-recognized industry assessment programme for airports (APEX) by end of 2022; At least one international aerodrome in every State to establish a Runway Safety Team (RST) by end of 2020. 	ICAO GASP; APIRG Conclusion 22/18;	Goal 8: All International Aerodromes to be certified by 2025, Target 8.1: At least one international aerodrome in every State to be certified by end of 2024; Target 8.2: At least one international aerodrome in every State to establish a Runway Safety Team (RST) by end of 2024.	 Number of States that have certified at least one international aerodrome. Number of States that have established a Runway Safety Team (RST) at least at one international aerodrome.

1	Abuja Safety Target	GASP/ GANP/ Other Reference	Proposed Amendment Text	Proposed Key Performance Indicators
8.	Require all African airlines to obtain an IATA Operational Safety Audit (IOSA) certification: All States to establish an appropriate framework for recognition of IATA operational safety audit (IOSA) and IATA Standard Safety Assessment (ISSA) as effective safety mechanisms; All African airlines to obtain IOSA or ISSA certification, as appropriate, by the end of 2022.	Best Practise	■ Target captured in new target # 5 above.	

Air Navigation	GASP/ GANP/	Proposed Amendment	Proposed Indicators
(ANS) Target	Other Reference		
9. All States to establish an effective and operational SAR organization: Development of a National SAR Plan by end of 2018; Conclusion of SAR Agreements/ MoUs with all neighboring States by end of 2018; Organisation of multi- agency, multi-State and combined	GANP – BBB Framework GADS GADS B1/2 COMS B0/2 ASUR B0/1 ASUR B1/1 COMI B0/5 COMI B1/3 COMI B1/2	AFI region to develop an AFI Regional SAR Plan by end of 2024. All States to establish an effective and operational SAR organization: • Establish National SAR Coordination Committee by end of June 2024. • Development of a National SAR Plan by end of 2024; • Conclusion of SAR Agreements/ MoUs	Improved SAR System at National and regional level: • % Of Approved National SAR Plans • % Of SAR LOA signed between States • No. Of SAREX conducted • % of States implemented
and combined Regional SAR			implemented

exercises to test SAR systems in place involving as many SAR units as practicable by end of 2019.		States by end of 2025; Organisation of multi-agency, multi-State and combined Regional SAR exercises to test SAR systems in place involving as many SAR units as practicable by end of 2024 Establish cooperative link to the GADSS by end of 2024.	cooperative links to GADSS Elements GADS GADS B1/2 – Contact directory service COMS B0/2 – ADS-C (FANS) 1/A) for procedural airspace ASUR B0/1 – Automatic Dependent Surveillance – Broadcast (ADS-B) ASUR B1/1 – Reception of aircraft ADS-B signals from space (SB ADS-B) COMI B0/5 – Satellite communications (SATCOM) Class C Data COMI B1/3 – SATCOM Class B Voice and Data COMI B1/2 – PBCS approved ADS-C (FANS /A+) for procedural airspace
 10. All States to implement the transition from AIS to AIM: Development of a National Action Plan By end of 2018; Implementation of the National Action Plan in accordance with the ASBU Block 0 D-ATM by end of 2020. 	ICAO GANP – BBB Framework	All States to implement the transition from AIS to AIM:- • Development of a National Action Plan By end of 2024; • Implementation of the National Action Plan in accordance with the ASBU Block 0 D-ATM by end of 2026.	 Number of National Action Plans submitted; Number of National Action Plans consistent with relevant ASBU modules
11. All States to implement PBN procedures for all instrument runways. • 75% of Instrument Runways to	GANP – APTA Elements B0/1 and B0/2 Improve arrival and departure operations	All States to implement PBN procedures for all instrument runways. • 75% of Instrument Runways to have PBN procedures by end of 2023;	Block 0 Terminal Area Arrival and Departure Procedures: Enhanced STARS and SIDS with altitude constraints along the lateral path improve ATC

have PBN procedures by end of 2020; • 100% of Instrument Runways to	• 100% of Instrument Runways to have PBN Procedures by end of 2025.	management, and further support operational efficiency by providing vertical profiles that all aircraft can follow.
		Approach Procedures Performance based aerodrome operating minima Dependencies/Relations: NAVS-B0/3 Aircraft Based Augmentation Systems (ABAS) AMET-B0/1 Meteorological observations products AMET-B0/2 - Meteorological forecast and warning products (PBAOM) allows for implementation of vertically guided approaches at a wider range of aerodromes and facilitates a phased approach to improvement in approach capabilities. Advanced aircraft with technology such as Enhanced Vision Systems (EVS) benefit from operational credits to continue operations below
		normal minima. Dependencies/Relations: NAVS-B0/3 Aircraft Based Augmentation Systems (ABAS) AMET-B0/1 Meteorological observations products

12. All States to progressively reduce the rate of aircraft proximity (AIRPROX) occurrences in their managed airspaces by at least 50% annually from Dec. 2017 baseline, in order to attain and maintain a level of zero (0) Airprox by correspondingly reducing errors in the following contributive factors: Co-ordination between ATS Units (50%); Airspace Organization and ATC Procedures (50%); Mobile Communications (50%) Poor Crew Discipline on board aircraft (50%) 13. Establishment of	GANP – ACAS Elements B1/1 APTA Elements B0-8 SNET Elements B0-4and B1/1-2 FRTO B0/1-4 FRTO B1/1-7	All States to progressively reduce the rate of aircraft proximity (AIRPROX) occurrences in their managed airspaces by at least 50% annually from Dec. 2017 baseline, in order to attain and maintain a level of zero (0) AIRPROX occurrences by correspondingly reducing errors in the following contributive factors: • Co-ordination between ATS Units (50%); • Airspace Organization and ATC Procedures (50%); • Mobile Communications (50%) • Poor Crew Discipline on board aircraft (50%)	AMET-B0/2 Meteorological forecast and warning products Reduction in reported ATM related incidents: • % of Large Height Deviation reports • % of Coordination Failure reports • % of Implementation of safety nets in ATM systems reports • % of Communication failure reports • Improved airspace management and flight trajectories through implementation of FRTO Module: % of implementation by States
seamless Air Navigation Services in the AFI Region: a) All States to ensure provision of harmonized Air Navigation Services in terms of flight separation, interoperability of	FRTO B0/1-4 FRTO B1/1-7 COMS B0/1-2 COMS B1/1-3 COMS B2/1-3	Air Navigation Services in the AFI Region by year 2025:- a) AFCAC in collaboration with AUC to establish an ANS infrastructure gap analysis report – Dec 2023 b) AFCAC in collaboration with AUC and ICAO to develop a Seamless	 Approved Seatmess Airspace Masterplan for Africa; Number of harmonized Air Navigation Services (1 for each of the 5 AFCAC geographical Regions);

CNS/ATM systems to reduce airspace complexity and achieve seamless operations along major air traffic flows. b) Various initiatives formulated by the Regional Economic Communities (RECs) and ANSPs within the AFI Region to be harmonized.		Airspace Masterplan – Dec 2024 c) All States to ensure provision of harmonized Air Navigation Services in terms of flight separation, interoperability of CNS/ATM systems to reduce airspace complexity and achieve seamless operations along major air traffic flows – Dec 2026. d) Various initiatives formulated by the Regional Economic Communities (RECs) and ANSPs within the AFI Region to be harmonized – Dec 2026	 Number of initiatives by RECs and ANSPs for harmonization Implementation of FRA at regional level % of Implementation of Flexible use of airspace (FUA) at National and cross border level.
14. All States to implement ASBU B0 Modules: • All States to develop National ASBU Plan by end of 2018.	GANP 6 th Edition AFI ANP Vol.III	All States to develop National ASBU Plan by end of 2024; • All States to implement National ASBU B0 module by 2025. • All States to implement ASBU B1 Modules by 2028 • All States to implement ASBU B2 Modules by 2030 • All States to implement ASBU B3 Modules by 2036	 % implementation of ASBU B0 Module; % implementation of ASBU B1 Module; % implementation of ASBU B2; % implementation of ASBU B3.
15. All States to develop and implement a National Plan for the reduction of CO ₂ emissions due to international civil aviation: • develop a National Plan for CO ₂ reduction by end of 2020; • full implementation	Annex 16 — Environmental Protection, Volume IV — Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA)	All States to endeavor to develop and implement a National Plan for the reduction of CO ₂ emissions due to international civil aviation: • develop a National Plan for CO ₂ reduction by end of 2023; • full implementation of the National Plan by 2025.	 Number of National Plans for CO2 emissions reduction; Number of fully implemented National Plans.

of the National				
Plan by 2022.				
16. All States ensure	CANSO	All States ensure that their	•	Number of ANSPs
that their ANSPs	Standard of	ANSPs effectively		party to the Peer
effectively	Excellence	participate in the African		Review Program;
participate in the	(SoE) in Safety	ANSP Peer Review	•	Number of ANSPs
African ANSP	Management	Programme by:		that successfully go
Peer Review	Systems	• All ANSPs to join the		through the Peer
Programme by:	(SMS);	Peer Review Program		Review Program;
 Joining the 	CANSO SMS	by Dec 2023;	•	% compliance with
programme and	Implementation	 All ANSPs to 		SMS requirements.
having in place,	Guide;	successfully go through		*
an annual Peer	ICAO Annex	the Peer Review		
Review plan of	19	Program by Dec 2025;		
activities.		 ALL ANSPs to be at 		
 Develop and 		least 60% compliant		
implement		with SMS requirements		
appropriate		by 2023.		
corrective action		 ALL ANSPs to be at 		
plans to		least 90% compliant		
satisfactorily		with SMS requirements		
address Peer		by 2025.		
Review				
recommendations				
•				