



INFORMATION PAPER

SPECIAL AFRICA-INDIAN OCEAN (AFI) REGIONAL AIR NAVIGATION (RAN) MEETING

Durban, South Africa, 24 to 29 November 2008

Agenda Item 6: Development of a set of comprehensive work programmes in the air navigation field, aimed at improving efficiency of the air navigation system (Efficiency Committee)

DEVELOPMENT OF AN APPROPRIATE PROCESS FOR EFFECTIVE IMPLEMENTATION OF VARIOUS ACTION PLANS FOR CIVIL AVIATION

(Presented by Senegal)

SUMMARY

This paper highlights the existence of numerous action plans in the field of civil aviation, and the necessity to establish an adequate process for the implementation of these plans.

1. INTRODUCTION

1.1 States are required, within the follow-up framework of ICAO audits recommendations, to establish a corrective action plan for ensuring the implementation of the critical elements.

1.2 Also, States are invited to develop action plans with a view to implementing at national level the aviation safety roadmap.

1.3 Moreover, PIRGs activities and recommendations derived from regional bodies grouping the States require that provisions be made at national level so as to develop action plans for follow-up purpose.

1.4 Within the framework of the national activities planning, States are also developing multi-year plans based on their needs and ambitions.

1.5 In order to ensure the consistency of these various plans, a framework must be provided for the purpose of actions follow-up.

2. DISCUSSION

2.1 The development and the follow-up of the various action plans represent a significant challenge for States. Therefore, consistent processes must be established to ensure that objectives are achieved.

2.2 The required processes to be put in place may differ from one State to another, but they must always provide for :

- a) the designation of a national coordinator for a given action plan ;
- b) a clear statement for each task to be undertaken;
- c) a defined frame of reference for each task to be realized;
- d) establishment of acceptable deadline for the accomplishment of each task; and
- e) the identification and designation of the different stakeholders charged with accomplishing a task which is contained in the action plan.

The implementation phase of action plans is a critical step. In fact, the implementation of certain action plans generally requires the use of significant human, technical and financial resources. For this reason, the budget elaboration must take into account the action plan implementation so as to ensure that, in the framework of special programmes, sufficient funding will be available for the execution of the various tasks.

The use of management charts may be helpful to ensure the implementation follow-up. Also, it is recommended to judiciously select milestones for tasks for which the execution is spreader in long period so as to monitor the implementation process.

2.3 All action plans are developed for the purpose of achieving the objectives defined at global, regional or national level: the objective of USOAP is the effective implementation of critical elements; and the objective of the global aviation safety plan is to reduce the aviation incidents and accidents. Consideration given to PIRGs activities often requires the establishment of national plans (for example the PBN, language proficiency, aerodrome certification, etc.).

2.4 Furthermore, some action plans may contain similar or dependent tasks. In such case, it may be appropriate to integrate the different plans through a comprehensive action plan for the aviation system.

3 CONCLUSION

3.1 In order to support States for successfully implementing the various required action plans, ICAO should develop guidance material for coordinators and stakeholders involved in the implementation of these plans.

Recommendation 6/ : Adoption of an appropriate process for the implementation of the various plans for civil aviation

It is recommended that ICAO:

- develops guidance material for States in support of the implementation of action plans,
- examines the possibility of merging action plans,
- examines the possibility of developing a comprehensive action plan for aviation system based on existent action plans.