



Agenda Item 5: Management of the GREPECAS mechanism

TRANSITION TO THE NEW ORGANISATION OF GREPECAS

(Presented by the Secretariat)

SUMMARY	
This working paper presents a proposal of the activities required for the implementation of the new GREPECAS structure.	
References:	
<ul style="list-style-type: none">• Report of the ACG/8 meeting (Mexico City, Mexico, 26-27 January 2011);• Report of the CNS/ATM/SG/1 meeting (Lima, Peru, 15-19 March 2010); and• Report of the CNS/ATM/SG/2 meeting (Mexico City, Mexico, 16 - 19 November 2010).	
ICAO Strategic Objectives:	<i>A – Safety; and C – Environmental Protection</i>

1. Introduction

1.1 The ACG/8 meeting studied the need to restructure GREPECAS and its contributory bodies for better alignment with current ICAO objectives and methodology and budgetary restrictions, and to have an organisation oriented to measurable results, with a project-based work methodology.

1.2 As an example of the new organisational vision of GREPECAS, the ACG/8 meeting took note of the work methodology of the new CNS/ATM Subgroup, which was based on the implementation of programmes and projects aligned with the performance indicators of the ICAO global air navigation plan, the ATM operational concept and the performance-based regional plans of the CAR and SAM Regions.

1.3 In this regard, the ACG/8 meeting formulated Draft Decision ACG/8/1–*New Organisation of GREPECAS*, which proposes a new GREPECAS structure, and Decision ACG/8/2 –*Transformation of the GREPECAS contributory bodies*, which proposes the restructuring of the current GREPECAS AERMET, AGA/AOP, AIM and CNS/ATM Subgroups and their respective task forces, into programmes and projects, assigned to each ICAO Regional Office.

1.4 Programme coordination will be under the responsibility of the regional officers of the ICAO NACC and SAM Regional Offices, and project coordination will be under the responsibility of experts designated by the GREPECAS member States. Technical cooperation projects will continue to be a tool for programme and project implementation. The Administration Coordination Group (ACG) and the Aviation Safety Board (ASB) will not be part of the new organisation, but their work programmes will be performed by the Secretariat and monitored by a new group called the Programme and Project Review Committee. The GREPECAS meeting will serve as a review for programmes and projects. The structure of the new GREPECAS organisation is shown in GREPECAS/16-WP/16, Appendix A.

2. Analysis

Initial programmes of the new GREPECAS organisation

2.1 Taking into account the structure of the new GREPECAS organisation, the first activity was the naming of projects. In this regard, the Secretariat of the AERMET, AGA/AOP, AIM and CNS/ATM Subgroups defined the programmes under which the associated projects would be defined.

2.2 Regarding GREPECAS programmes in the ATM and CNS areas, the Group decided that they would be the same programmes of the GREPECAS CNS/ATM Subgroup, as defined by the CNS/ATM/SG/1 meeting.

2.3 The ATM and CNS programmes contemplated for the new GREPECAS organisation would be:

- a) PBN;
- b) ATFM;
- c) Automation and ATM situational awareness; and
- d) Ground-ground and ground-air communication infrastructure.

2.4 In addition to these programmes, the Secretariat is considering the inclusion of a search and rescue programme (SAR).

2.5 The Secretariats of the AGA/AOP, AIM and AERMET Subgroups have considered initially one programme per area in the new GREPECAS organisation. These programmes, like the CNS and ATM programmes, are aligned with the ATM operational concept, the global air navigation plan, and the performance-based regional implementation plans of the CAR and SAM Regions.

2.6 The programme contemplated for the AGA area is Airports and Runways; for the AIM area, AIM and WGS 84; and for the MET area, the MET service quality management programme. In this regard, the organisational structure of GREPECAS would be that shown in **Appendix A** to this working paper.

2.7 The activities contained in the programmes of the new GREPECAS organisation would include all outstanding activities and those foreseen in the work programme of the current Subgroups.

2.8 Each programme will have an ICAO coordinator in the CAR Region and an ICAO coordinator in the SAM Region. Programme coordinators will be the AGA, AIM, MET, ATM and CNS Regional Officers of the ICAO NACC and SAM Regional Offices.

Definition of projects

2.9 Associated projects must be defined for each identified programme, which should include all outstanding activities and the activities planned for the short and medium term in each Subgroup, both for the CAR and SAM Regions. These projects will do the follow-up of performance-based implementation plans defined in the CAR and SAM Regions.

2.10 In order to define the projects and to align them with the work programmes of the AGA/AOP, AIM and AERMET Subgroups and the performance-based regional plans, one last meeting of each of these Subgroups will be required in 2011.

2.11 For the CNS/ATM Subgroup, since projects have been defined for each programme in response to the requirements of the global ATM operational concept, the global air navigation plan initiatives (GPIs), and the regional performance objectives, they could remain the same, with some modifications in terms of project coordination and composition. Consequently, another meeting of the CNS/ATM Subgroup would not be required.

2.12 Projects defined by the CNS/ATM Subgroup will require a revision of activities and changes in the designation of project coordinators for the CAR and SAM Regions. This designation can be done using the mechanisms of the ICAO NACC and SAM Regional Offices, such as the NACC subregional working group meetings and SAM/IG workshops/meetings.

2.13 Following the last meeting of the Subgroups, the conduct of a seminar/workshop on project management is proposed in order to disseminate the tools needed to work under the project modality and to harmonise their structure, work modality, plans, deliverables, etc.

Programme and Project Review Committee

2.14 The terms of reference and work programme of the Programme and Project Review Committee are described in GREPECAS/16-WP/18. This Committee will be responsible for examining on-going activities, such as the review of the air navigation plan and the deficiencies, and the activities contemplated in CAR and SAM projects, and for the organisation of programmes and projects. This Committee should have its first meeting at the beginning of 2012. **Appendix B** to this working paper contains the proposed transition plan for the implementation of the new GREPECAS organisation.

3. **Conclusion**

3.1 Taking into account the aspects mentioned in section 2 and Appendices A and B to this working paper, the following draft decision is submitted to the consideration of the Meeting for its approval:

DRAFT
DECISION 16/X TRANSITION TO THE NEW GREPECAS ORGANISATION

That the GREPECAS/16 meeting, with a view to implementing the terms of reference and work programme of the new GREPECAS organisation, approve the transition plan proposed in Appendix B to this working paper.

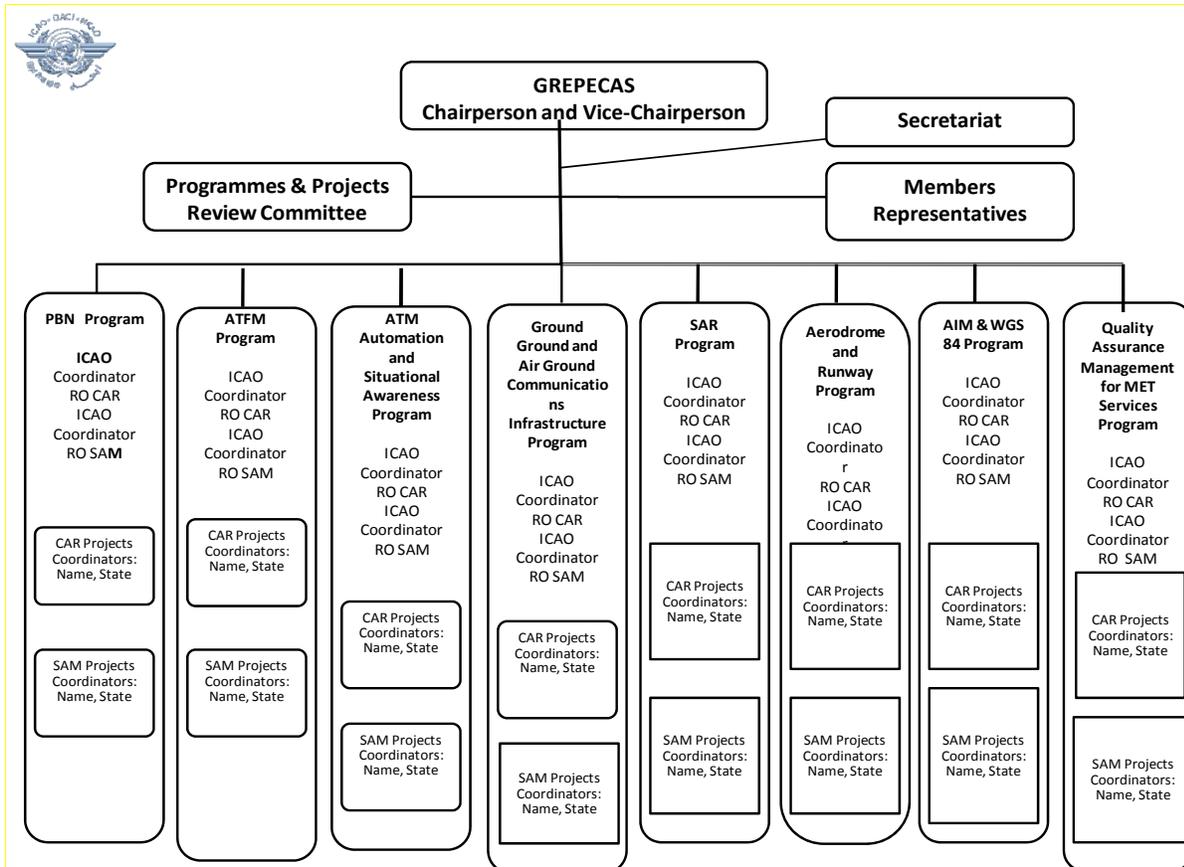
4. **Suggested action**

4.1 The Meeting is invited to:

- a) Take note of the information contained in this working paper;
- b) Examine the aspects contemplated in section 2 and Appendix A to this working paper concerning the definition of programmes and projects for their possible approval;
- c) Examine the draft decision contained in section 3 for its approval; and
- d) Examine any other matter that it may deem necessary.

APPENDIX A

PROPOSED NEW GREPECAS ORGANIZATION



APPENDIX B / APENDICE B

**TRANSITION PLAN TOWARDS THE NEW GREPECAS ORGANIZATION /
PLAN DE TRANSICION PARA LA NUEVA ORGANIZACIÓN DEL GREPECAS**

ACTIVITY/ ACTIVIDAD	EVENT/ EVENTO	DATE/SITE FECHA/LOCALIDAD	EXPECTED RESULTS/ RESULTADO ESPERADO	REMARKS/ OBSERVACIONES
New GREPECAS organization proposal/ Propuesta de nueva organización del GREPECAS	ACG/8	26-27 Jan 2011/Mexico City, Mexico 26-27 ene 2011, Ciudad de México, México	New organization proposal/ Propuesta de nueva organización	Completed/ Completada
New GREPECAS organization approval Aprobación de la nueva Organización del GREPECAS	GREPECAS/16	28 Mar – 1 Apr 2011/ Punta Cana, Dominican Republic 28 mar– 1 abr 2011/ Punta Cana, República Dominicana	New organization approval/ Aprobación de la nueva organización	
Restructuring of AGA/AOP, AIM and AERMET Subgroups into Projects and Programmes Reestructuración de los Subgrupos AGA/AOP, AIM, AERMET en Proyectos	AGA/AOP/SG/8 AIM/SG/13 AERMET/SG/11	19-21 July 2011/Mexico City, Mexico (18 for coordination Chairman, Rapporteurs, Secretaries) 19-21 July 2011/Mexico City, Mexico (18 for coordination Chairman, Rapporteurs, Secretaries) 22-24Aug 2011/Lima, Peru	Definition of projects and designation of the projects coordinators Definición de los proyectos y designación de los coordinadores de proyectos	

ACTIVITY/ ACTIVIDAD	EVENT/ EVENTO	DATE/SITE FECHA/LOCALIDAD	EXPECTED RESULTS/ RESULTADO ESPERADO	REMARKS/ OBSERVACIONES
Review of the Projects of the CNS/ATM Subgroup	NACC Region/ Región NACC: NACC/WG/3	9-13 May 2011/Guatemala, Guatemala	Designation of CAR projects coordinators and review of projects activities Designación de los coordinadores de los proyectos de la Región CAR y revisión de las actividades de los proyectos	
Revisión de los proyectos del Subgrupo CNS/ATM	SAM Region/ Región SAM: SAM/IG/7	23-27 May 2011/Lima, Peru	Designation of SAM projects coordinators and review of projects activities Designación de los coordinadores de los proyectos de la Región SAM y revisión de las actividades de los proyectos	
Training on Project Management Capacitación sobre gestión de proyectos	Seminar/Workshop on Project Management Seminario/Taller sobre gestión de proyectos	7-11 November 2011 or 14-18 November 2011 or 28 November-2 December 2011/Lima, Peru	Provide programmes and projects coordinators with tools necessary for the management of projects Proporcionar a los coordinadores de los programas y proyecto las herramientas necesaria de gestión de proyectos	
Review of the progress in the implementation of the work programme activities of the Programme and Project Review Committee Revisión del avance en la implantación de las actividades del programa de trabajo del Comité Revisión de Programas y Proyectos	First meeting of the Programme and Project Review Committee Primera reunión del Comité de Revisión de Programas y Proyectos	2-6 Apr 2012/TBD	Progress in the implementation of project activities Avance en la implantación de las actividades de los proyectos	