





Priorities and Targets

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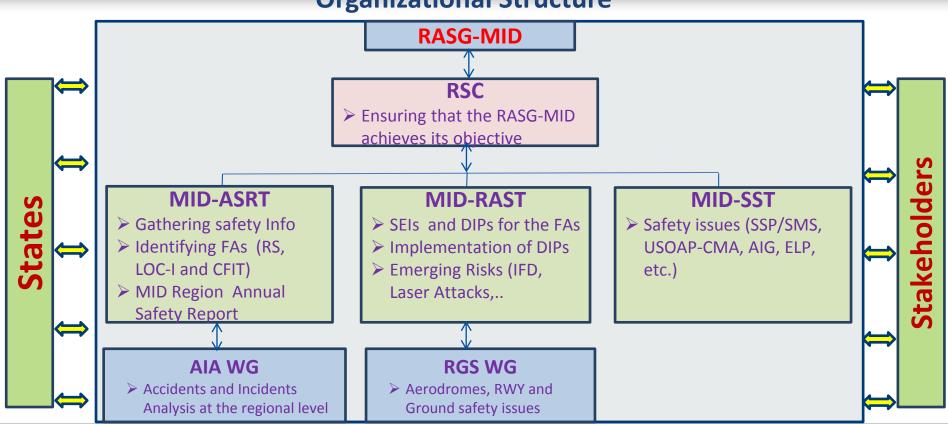
RASG-MID

Develop an integrated, data-driven strategy and implement a work programme that supports a regional performance framework for the management of safety

- √ support and monitor the regional implementation of the GASP
- ✓ A collaborative and coordinated approach in partnership with all aviation stakeholders under the leadership of ICAO (coordinated and joint activities, resource sharing,..)
- **✓** Establish regional safety priorities and targets
- ✓ Support collection of data for regional dashboard (Priorities, indicators, metrics, targets)
- √ Alignment of RSOO(s) / COSCAP(s) with GASP



Organizational Structure





RASG-MID Deliverables

- Four MID Annual Safety Reports
- MID Region Safety Strategy (safety priorities, indicators and targets)
- Three MID Region Safety Summits
- MID Regional Runway Safety Seminar, Aerodrome Certification Workshop and Runway Safety Team (RST) Workshop
- Safety Management Workshops
- Conducted several Runway Safety Go-Team
- Studies/surveys related to safety issues such as Call Sign Confusion and Laser
 Attacks
- Provided support for the establishment of the MENA-RSOO



RASG-MID Deliverables (cont'd)

- RASG-MID Safety Advisories (RSAs):
- > RSA 001, Guidance for Harmonising the Use & Management of Stop Bars at Airports
- > RSA 002, Guidance for Regulatory framework for RST establishment
- > RSA 003, Guidance and Model Checklists for Runway Safety Team
- RSA-004, Guidance on call sign similarity
- RSA-005, MID-Region Aerodromes Certification Toolkit"
- RSA-006, Guidance on "Flight Data Exchange (FDX)"
- > RSA-007, Standard Operating Procedures Effectiveness and Adherence



RASG-MID Deliverables (cont'd)

- > RSA-008, Airplane States Awareness (ASA) Training –Flight Crew training (Approach to stall & Up set recovery) Verification and Validation
- RSA-009, Airplane States Awareness (ASA) Low Speed Alerting
- RSA-010, Periodic Surveillance Audits of Aerodrome Infrastructure and Maintenance

(In the pipeline)

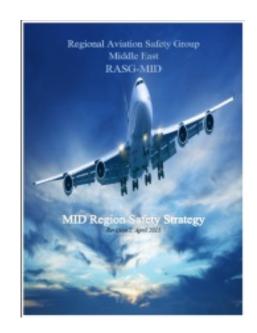
- > RSA-011, Safeguarding Of Aerodromes
- RSA-012, Guidance On Regulatory Framework Supporting Establishment Of Wildlife Management And Control Teams





MID Region Safety Strategy

- In line with the GASP
- Addresses specific regional safety issues
- Identifies the safety priorities, indicators and targets for the MID region
- The RASG-MID is the governing body responsible for the review and update of the Strategy







Strategic Safety Objective

Continuous improvement of aviation safety through a progressive reduction of the number of accidents and related fatalities in the MID Region to be in line with the global average, based on reactive, proactive and predictive safety management practices.



Revised MID Region Safety Strategy

- First MID Region Safety Strategy developed by the First Safety Summit (Bahrain, 28-29 April 2013) and endorsed by the DGCA-MID/2 meeting (Jeddah, 20-22 May 2013).
- > RASG-MID, as the governing body, made further amendments to the Strategy
- ▶ Latest version (Rev. 2) endorsed by the RASG-MID/4 (Jeddah, 30 March 1 April 2015)
- > A revised version (ver. 3) was endorsed by the RASG-MID/5 meeting:
 - 3 new Safety Indicators have been added: "Average Fleet Age"; "Percentage of fleet above 20 years of age"; and "Percentage of MID States that use ECCAIRS for the reporting of accidents and serious incidents"
 - Rewording of the Safety Target related to the use of the IATA Operational Safety Audit (IOSA), ("acceptable means of compliance")
 - The safety indicator and target related to IATA Safety Audit for Ground Operations (ISAGO) has been deleted





SAFETY PRIORITIES AND TARGETS

Accidents

(2010-2014)

		Aver 2010-	_	20	14
Safety Indicator	Safety Target	MID Region	Global	MID Region	Global
Number of accidents per million departures	Reduce/Maintain the regional average rate of accidents to be in line with the global average rate by 2016	5.2	3.5	4.4	3.1
Number of fatal accidents per million departures	Reduce/Maintain the regional average rate of fatal accidents to be in line with the global average rate by 2016	1.2	0.46	0.88	0.29





Runway Safety (RS)

		Aver 2010-		20:	L4
Safety Indicator	Safety Target	MID Region	Global	MID Region	Global
Number of Runway Safety related accidents per million departures	Reduce/Maintain the regional average rate of Runway Safety related accidents to be below the global average rate by 2016	2.68	2.05	2.6	2.45
	Reduce/Maintain the Runway Safety related accidents to be less than 1 accident per million departures by 2016	2.6		N/A	
Number of established Runway Safety Team (RST) at MID International Aerodromes	50% of the international aerodromes by 2020	32%			



Loss of Control In-Flight (LOC-I)

		Ave 2010-		20	14
Safety Indicator	Safety Target	MID Region	Global	MID Region	Global
Number of LOC-I related accidents per million departures	Reduce/Maintain the regional average rate of LOC-I related accidents to be below the global rate by 2016 .	0.39	0.07	0	0.06





Controlled Flight Into Terrain (CFIT)

		Ave 2010-		20	14
Safety Indicator	Safety Target	MID Region	Global	MID Region	Global
Number of CFIT related accidents per million departures	Reduce/Maintain the regional average rate of LOC-I related accidents to be below the global rate by 2016 .	0.2	0.11	0	0.06





USOAP-CMA Effective Implementation (EI)

Safety Indicator	Safety Target	Status
Regional average EI	Increase the regional average EI to be above 70% by 2020	68.23%
Number of MID States with an overall EI over 60%.	11 MID States to have at least 60% EI by 2020	8 States
Number of MID States with an EI score less than 60% for more than 2 areas (LEG, ORG, PEL, OPS, AIR, AIG, ANS and AGA).	Max 3 MID States with an EI score less than 60% for more than 2 areas by 2017	6 States

Significant Safety Concerns (SSCs)

Safety	Indicator	Safety Target	Status
Number c	of SSCs	MID States resolve identified Significant Safety Concerns as a matter of urgency and in any case within 12 months from their identification. No significant Safety Concern by 2016 .	0 SSC





IATA Operational Safety Audit (IOSA)

Safety Indicator	Safety Target	Status
Use of the IATA Operational Safety Audit	Maintain at least 60% of eligible MID airlines to be certified IATA-IOSA by 2015 at all times	68%
(IOSA), to complement safety oversight activities	All MID States with an EI of at least 60% accept the IATA Operational Safety Audit (IOSA) as an acceptable Means of Compliance (AMC) by 2015 to complement their safety oversight activities	4 out of 8 States (50%)

CURRENTLY 8 STATES OUT OF 13 AUDITED STATES HAVE EI>60%



Aerodrome Certification

Safety Indicator	Safety Target	Status
Number of certified international aerodrome as a percentage of all international	50% of the international aerodromes certified by 2015	53%
aerodromes in the MID Region	75% of the international aerodromes certified by 2017	55%





State Safety Programme (SSP) Implementation

Safety Indicator	Safety Target	Status
Number of MID States, having completed the SSP gap analysis on iSTARS	10 MID States by 2015	11 States
Number of MID States, that have developed an SSP implementation plan	10 MID States by 2015	9 States
Number of MID States with EI>60%, having completed implementation of SSP Phase 1	All MID States with EI>60% to complete phase 1 by 2016	3 States (4 States-partially)
Number of MID States with EI>60%, having completed implementation of SSP Phase 2	All MID States with EI>60% to complete phase 2 by 2017	1 State (6 States-partially)
Number of MID States with EI>60%, having completed implementation of SSP Phase 3	All MID States with EI>60% to complete phase 3 by 2018	0 (7 States-partially)
Number of MID States with EI>60%, having completed implementation of SSP	All MID States with EI>60% to complete SSP implementation by 2020	0

CURRENTLY 8 STATES OUT OF 13 AUDITED STATES HAVE EI>60%



Safety Management System (SMS) Implementation

Safety Indicator	Safety Target	Status
Number of MID States with EI>60% that have established a process for acceptance of individual service providers' SMS	30% of MID State with EI>60% by 2015	
	70% of MID States with EI>60% by 2016	75% (6 States)
	100% of MID States with EI>60% by 2017	

CURRENTLY 8 STATES OUT OF 13 AUDITED STATES ARE WITH EI>60%



Challenges

- ➤ Escalated political/security situation in some of the MID States, which affected the achievement of the regional safety targets;
- ➤ Insufficient technical and/or financial resources at State level to implement the Global Aviation Safety Plan (GASP) objectives, the SEIs and contribute to the achievement of the agreed safety targets and support the RASG-MID Work Programme;
- Difficulty to find voluntary Champions/Coordinators (from States or the Industry) to progress the work related to the identified SEIs and DIPs.



Challenges

- Some States do not have sufficient number of qualified and experienced technical staff, including inspectorate staff, to fulfil safety oversight responsibilities;
- Lack of adequate training provided to technical and inspectorate staff;
- ➤ Slow progress in the implementation of the work programme of the MID Safety Support Team (USOAP-CMA, SSP/SMS, AIG, etc.);
- > Low level of reporting of safety data (incidents and hazards).

Way Forward

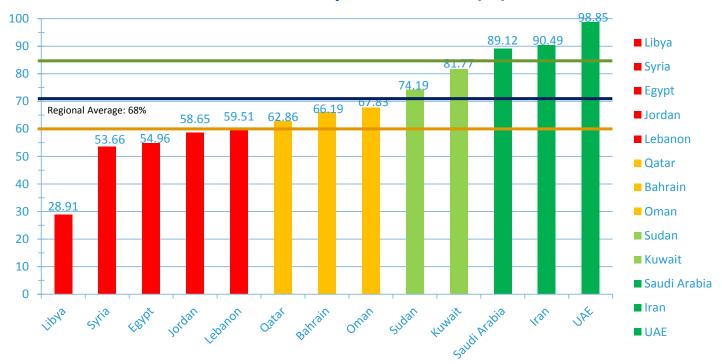
- Doha Declaration and the MID Region Safety Strategy defined regional performance targets, but do not specify what needs to be achieved by each State.
- Business as usual does not impact the resolution of many long standing deficiencies.
- ICAO NCLB Initiative.
- The MID NCLB Strategy/Plan aims at a new leadership approach.
- Agreement with concerned States on <u>specific and measureable outcomes</u>, and <u>clear definition of accountability</u> for the achievement of the set goals.
- Proactive approach to foster <u>political will</u> and <u>senior level commitment</u>.
- Identification of Champion State or stakeholder to <u>provide required assistance</u>.







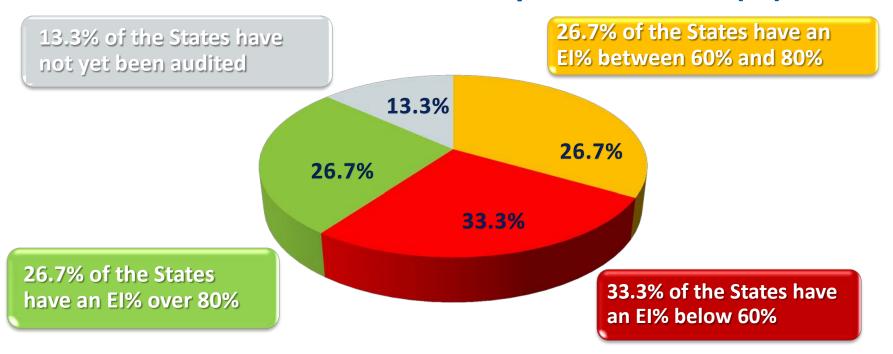
USOAP-CMA Effective Implementation (EI)







USOAP-CMA Effective Implementation (EI)

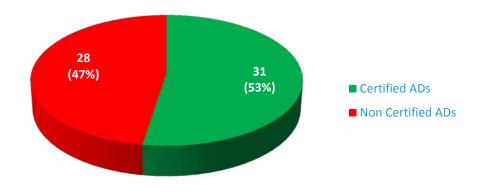






Status of Aerodrome Certification

	Status of Atc			
State	Number of Intl Aerodromes	Number of Certified Intl Aerodromes	Percentage certified	
Bahrain	1	1	100%	
Egypt	7	4	57%	
Iran	9	4	44%	
Iraq	6	2	33%	
Jordan	3	1	33%	
Kuwait	1	1	100%	
Lebanon	1	0	0%	
Libya	3	0	0%	
Oman	2	2	100%	
Qatar	2	2	100%	
Saudi Arabia	4	4	100%	
Sudan	4	2	50%	
Syria	3	0	0%	
UAE	8	8	100%	
Yemen	5	0	0%	
Total	59	31	53%	







MID Region NCLB Strategy/Plan

Aligned with the ICAO NCLB campaign and Regional priorities and specific to the MID States

Based on USOAP-CMA Effective Implementation (EI)

States in the MID Region could be classified into four categories:

0≤ EI ≤60

60< El ≤70

70< EI ≤85

85< EI ≤ 100



MID NCLB Strategy/Plan – Key Activities





Conclusion

- The priorities identified by the RASG-MID helped all stakeholders to work towards the achievement of the agreed safety targets.
- Good progress has been recorded, especially in the RGS area.
- Although the MID Region average accidents rates are slightly above the global rates, the regional average rates for the period (2010-2014) show a good improvement compared to (2009-2013).
- There is still room for improvement, but we need to address the main challenges.



Conclusion (Cont'd)

MID NCLB Strategic Approach

- Leadership/Commitment/Political will/ Accountability
- Prioritization of activities based on effective implementation of ICAO SARPs, risk, political will and other factors
- Specific and measureable outcomes and goals/targets for each State
- Collaboration of all stakeholders to provide required assistance

The key is commitment and collaboration







